

2009-2010

ANNUAL BUDGET



— HOME OF THE RIVER REGATTA —

CITY OF BULLHEAD CITY

AUGUST 28, 1984—AUGUST 28, 2009

25TH ANNIVERSARY



To the Honorable Mayor and City Council

Current day Bullhead City began in 1867, as Mohave County's first county seat when the area was a just small river port community named Hardyville. At the community's peak, there were 20 full time residents, while many others simply passed through on their way to somewhere else. Unfortunately, the combination of a fire in 1873 and the railroad being built in nearby Needles, California by 1883, the Hardyville community and its inhabitants had vanished.



In the early 1940's, construction of dams along the Colorado River spurred communities along its shoreline. One of those communities began with the construction of Davis Dam, which was completed in 1951. The area around the dam began as a place for the construction workers to live, and as time went by the growth continued but at a slow pace. This growing community was called Bull's Head from a large rock formation that had been used by travelers as a navigation point. The number of full time residents grew to 2,000 people that called the Bullhead area home by 1980.

The next few years experienced large growth in the Bullhead City area which created the desire for incorporation. After three failed attempts at incorporation, the voters decided to pass the measure and on August 28, 1984 the City of Bullhead City was incorporated. The FY 1985-1986 adopted budget was \$14.0 million.





Today, as we celebrate the 25th birthday of Bullhead City, the City has approximately 41,000 residents and our fiscal year 2009-2010 budget is \$82.9 million! The small community on the shoreline of the Colorado River has sure turned into a thriving city despite the nation's economic downturn. The City has found opportunities to improve efficiencies while providing the essential services desired by our constituents. The FY 09-10 budget reflects a 7.4% decline to prior year, however the City was able to increase funding for more recreational programs and enhanced transit services.

We are confident that Bullhead City will weather this economic chill remaining in good standing thanks to prudent foresight and planning, as well as to our frontier heritage that drives us all to accomplish our goals.

Tim Ernster
City Manager





Mission Statement

It is the goal of the City of Bullhead City to enhance the quality of life and promote a sense of community to residents by providing quality public services in a responsible, efficient and effective manner.

Annual Budget for the fiscal year beginning
July 1, 2009 through June 30, 2010
Adopted by the City Council on June 23, 2009

Reader's Guide to the City of Bullhead City's Budget

This guide is intended to assist readers in finding information in the City of Bullhead City's FY 2009-2010 Annual Budget book.

- Introductory section – The table of contents is followed by an organization chart, the City's mission and values statement, a brief biography of our City Council and a community profile.
- Budget Message – This section includes the budget message from the City Manager to the Mayor and Council which includes financial priorities and significant issues for the FY 2009-2010 budget year.
- Budget Summary – This section provides the reader with a summary of the FY 2009-2010 budget and financial plan. Included are projections of year-end financial condition for each fund along with staffing changes for the coming year. This section includes City revenue data including trends, restrictions, forecast assumptions and historical figures. Financial policies and an overview of the budget process are also included.
- Department Sections – This section includes departmental/division activities, FY 2009-2010 goals, performance indicators, appropriations, authorized staffing levels and FY 2008-2009 highlights.
- Capital Improvement Plan – This section provides the reader with the City's five-year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development. The financing of the plan is included with a full description of all funding sources and outstanding debt.
- Schedules and Summaries – This section includes all detailed schedules of revenues, expenditures, inter-fund transfers, supplemental requests and other supplementary schedules. Also provided are miscellaneous City statistics.



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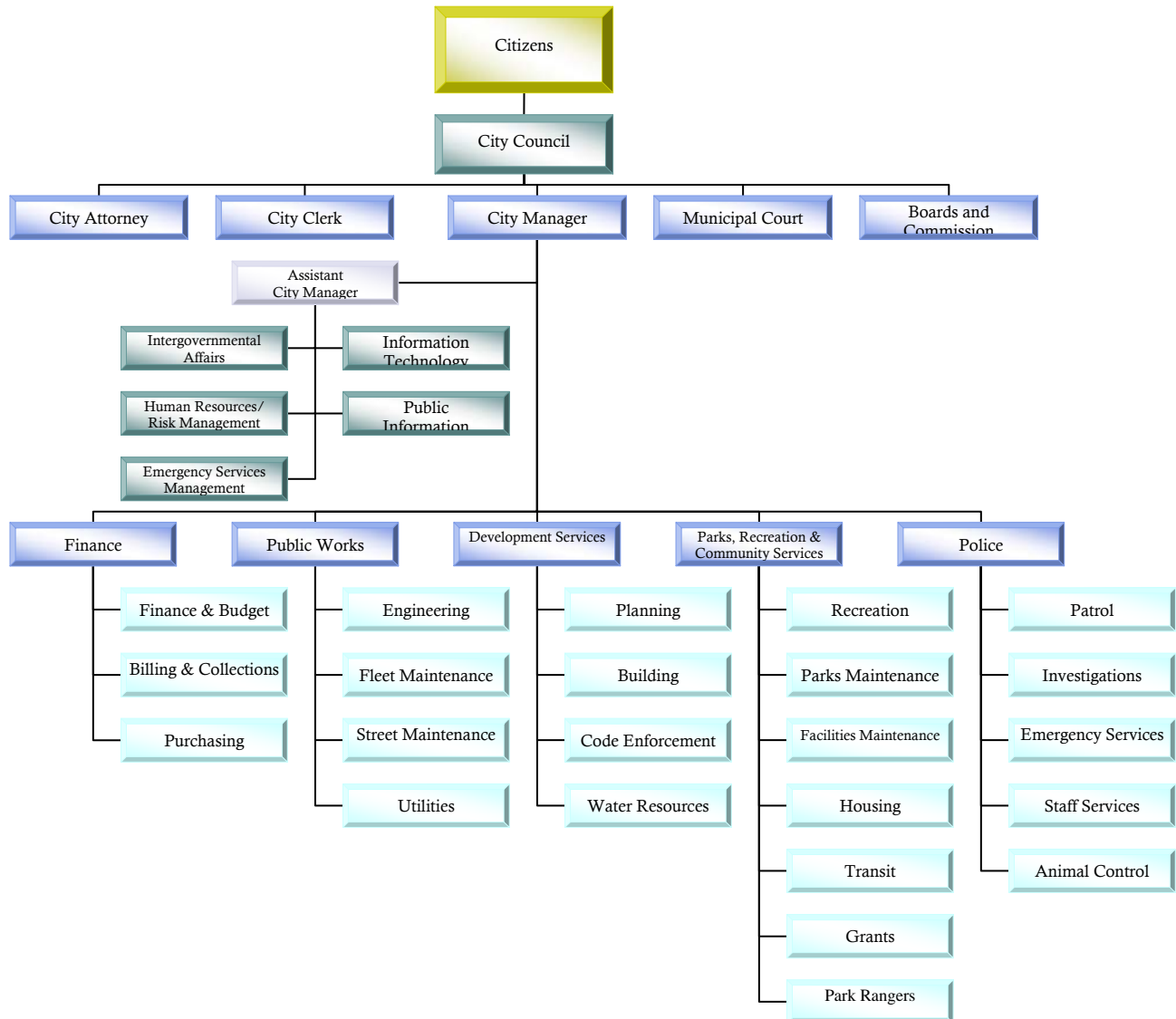
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Organizational Chart



Management Staff

Tim Ernster, City Manager
 Susan Betts, Assistant City Manager

Department Heads

Diane Heilmann, City Clerk
 Kent W. Foree, City Attorney
 Michael Slovek, Magistrate
 Rodney Head, Chief of Police

Rudy Vera, Finance Director
 Janice Paul, Development Services Director
 Karla Brady, Parks, Recreation & Com. Services Director
 Pawan Agrawal, Public Works Director



City Council



The City of Bullhead City operates under the Council-Manager form of government in accordance with Arizona Revised Statutes. Legislative authority is vested in a seven-member City Council consisting of a Mayor and six council members elected at large for a term of four years. The Mayor and Council appoint the City Manager and such other officers deemed necessary and proper for the orderly government and administration of the affairs of the City, as prescribed by the constitution and applicable laws, and ordinances.



Mayor Jack Hakim

- Appointed to Council March 2001
- Elected to Council March 2001
- Served as Vice Mayor from Sept. 2006 to November 2006
- Resigned to run for Mayor November 2006
- Elected Mayor March 2007
- Assumed office June 2007
- Term expires May 2011

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS:

- Chairman – Tri City Council
- Afternoon Kiwanis Club
- Habitat for Humanity, Board Member
- BHC Clean & Beautiful
- BHC Regional E. D. A., Board Member
- Mohave County Airport Authority, Board Member
- Veterans Sub-Committee, Board Member
- River Cities Community Clinic, Board Member
- Member of the Governor's Inaugural Committee 2007
- Bullhead City/Laughlin Air Service Committee
- Member of Bullhead City Regatta Steering Committee
- Citizens Clean Election Commission Debate Co-Sponsor
- Vice Chairman, CRRSo

PERSONAL

- Retired Marketing Executive
- Retired to BHC in 1998
- Married for 43 years, two sons and two granddaughters
- Recipient of the Spirit of Arizona Award in 2006



City Council



Vice Mayor Kathy Bruck

- Elected to City Council May 2007
- Term Expires May 2011

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- Eastern Star & Masonic Families
- Amaranth
- Daughters of the Nile
- White Shrine
- Foresters
- Elks Auxiliary
- VFW Auxiliary Member
- Queen of the Happy Hatters of the Red Hat Society
- Senior Nutrition Center Volunteer
- Ship Counselor
- Chairman – WACOG Executive Board

PERSONAL

- Widow of late Council Member Franz Bruck
- Resident of Bullhead City for over 10 years



Councilmember Samuel C.C. Medrano

- Elected to City Council March 2003
- Re-elected to City Council March 2007
- Term expires May 2011

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- Rural Transportation Advocacy Commission
- Municipal Property Corporation

PERSONAL

- Five children
- 2002 Community Achievement Award Winner-Communications Division
- News and Sports Director for TV2 KLBC
- Formerly active in AYSO and Pop Warner Football



City Council



Councilmember Jerry Duvall

- Elected to City Council May 2009
- Term expires May 2013

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- 2004 Elected to the Bullhead City Elementary School District #12 School Board
- Arizona Conference of Police & Sheriffs
- National School Resource Officers Association
- Knights of Columbus
- Fraternal Order of Police

PERSONAL

- Married for 38 years, one son
- Born and raised in Two Rivers, Wisconsin
- Bullhead City resident for 24 years
- Served 4 years in the United States Army
- Awarded 2 purple Hearts, Bronze star and combat infantry medals
- Retired from the Bullhead City Police Department after 22 years of service
- Rotary Club Officer of the year
- Distinguished Police Service Medal
- 2 Police Commendation Medals
- Arizona State Boating Officer of the year
- Bullhead City Police Union President/Vice President & Contract Negotiator



Councilmember Sheila Shutts

- Elected to City Council May 2009
- Term expires May 2013

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- Veteran's Advisory Council-Bullhead City
- Public Safety & Retirement Board
- BHC Arizona Veterans' Registry Coordinator
- Colorado River Valley Veterans Sub-Committee
- Community Projects Board Member
- State of Arizona Ladies Auxiliary
- Elks Lodge #2408 & Auxiliary VFW
- Colorado River Republican Women
- Republican Forum
- Bullhead 4 Wheelers
- LHC Foundation for Higher Learning
- Colorado River Woman's Council
- BHC Morning Kiwanis Club
- Women of the Moose
- American Legion Post 60 Auxiliary
- Associate Vietnam Veterans of Americas – Chapter 975

PERSONAL

- Married for 42 years, two children and three grandchildren
- Retired Manager of Pacific Bell



City Council



Councilmember Mark Clark

- Elected to City Council May 2009
- Term expires May 2013

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- Bullhead City Water Advisory Committee
- Mohave County Water Authority
- Arizona Water and Pollution Control Association
- Mohave County Industrial Development Authority Board of Directors
- Mohave County Airport Authority Board of Directors
- Chairman of the Real Estate Committee for the Mohave County Airport
- Bullhead Regional Habitat for Humanity, Board of Directors and Chairman of Site Selection Committee
- Association of Financial Professionals

PERSONAL

- Married for 30 years
- Tri-State resident for 9 years
- President QPC Inc. – a land development project management and water and wastewater consulting company
- General Manager for Laughlin Ranch



Councilmember Mickey McClure

- Elected to City Council May 2009
- Term expires May 2013

CITY/REGIONAL/STATE COMMITTEES, BOARDS AND ORGANIZATIONS

- Veteran's Advisory Committee
- President Veteran's United – Builders of Veterans Memorial Park
- Member of American Legion Post 87, Moose Lodge

PERSONAL

- Married, five children and four grandchildren
- Bullhead City resident for 9 years
- Eight years on Rialto, California City Council, 2 years as Vice Mayor
- National Honors for Anti Gang/Drug programs
- Head of Security Superior/Justice Courts and Process Server for Superior Court



Community Profile



LOCATION

- Ideally situated along the Colorado River, Bullhead City is a thriving community where striking scenic beauty provides the backdrop for a host of attractions and outdoor recreation activities. The City features the Colorado River, miles of natural hiking, thousands of acres of public lands, the Lake Mead National Recreation Area, Arizona's Veteran Memorial, the Colorado River Museum and 24-hour entertainment.



- Bullhead City is in northwestern Mohave County, Arizona at the point where Arizona, Nevada and California all meet to form the “tri-state” region.
- Located halfway between Phoenix and Los Angeles with U.S. Interstate 40, Nevada Route 95, and Arizona Route 68 making travel to the area very accessible by car or RV. Other transportation options include air service in and out of the Laughlin-Bullhead City International Airport, Amtrak’s daily train stops at the station in Needles, California and various bus services.
- Bullhead City is directly across the Colorado River from the action, lights and gaming excitement of Laughlin, Nevada with its 11 major resort casinos. Las Vegas, with over 1 million in population, is just 100 miles to the north.





Community Profile



COMMUNITY

- Bullhead City was incorporated on August 28, 1984 and offers a wide range of municipal services and facilities. The incorporated area of the City was 43 square miles until 2006 when an additional 14.38 square miles were annexed, an increase in size of 34%.



- Bullhead City's population is just under 41,000 residents but seasonal and short stay visitors significantly increase its winter population.
- Tourism is the primary economic activity with over 2.8 million visitors coming to the tri-state region annually to enjoy the wonderful weather and great community atmosphere. Nine golf courses, miles of sandy beaches, fishing, hiking, boating, camping or play at one of 11 casinos all make the tri-state region ideal for all ages.





Community Profile



- Bullhead City serves as the economic hub and retail shopping center for western Mohave County and Southeastern Clark County, Nevada. The City has a sales tax-based economy and does not rely on property tax to fund its operations.

QUALITY OF LIFE

- Arizona's lifestyle amenities are thriving here in the Bullhead City area with recreational opportunities, special events, many area attractions, a wonderful place to live and work, raise children or relax and enjoy the benefits of retirement.

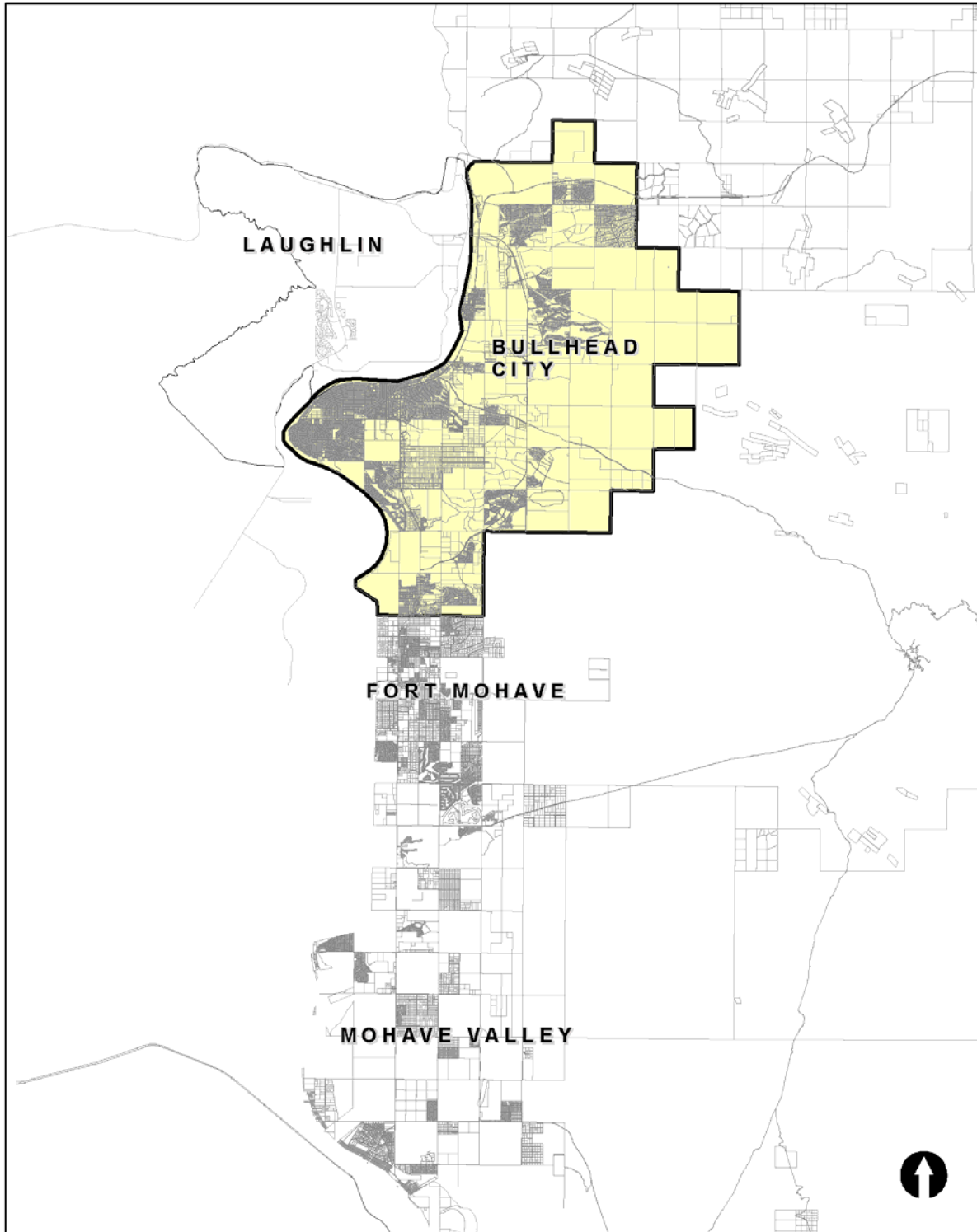


BUSINESS ENVIRONMENT

- Bullhead City is on track with a positive business environment attracting investment and growth. Abundant commercial and industrial properties are available and labor costs are competitive. The residential housing market includes a broad-range of priced homes in easy reach of schools, churches, shopping and services.



Bullhead City Map





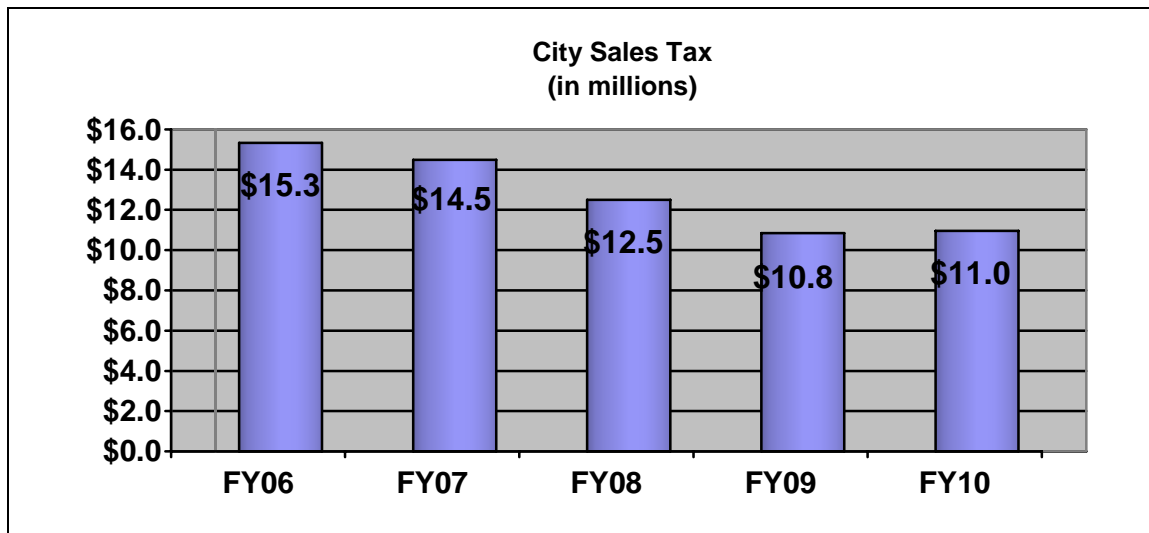
Budget Message



To the Honorable Mayor and City Council

I am pleased to submit to you the Annual Budget for the City of Bullhead City for Fiscal Year 2009-2010. The budget expenditures are balanced against projected revenues and assume a continued decline in sales tax revenues consistent with what the city has experienced the last two fiscal years. The first phase of Mohave Crossroads Shopping Center is almost completely occupied, but sales tax collections have been lower than expected due to the declining economy. However, the overall financial health of the City is excellent, due to the leadership and direction of the City Council and the fiscal prudence of the staff.

We were faced with the continuing challenge of the steep decline of sales tax collections this year. Retail taxes, which comprise approximately 50% of our total taxes, are approximately 11% less than prior year collections, and construction taxes, which now comprise approximately 10% of the City's sales tax collections, are estimated to be 46% less than prior year collections. Overall City sales tax is estimated to be 15% less than prior year collections.

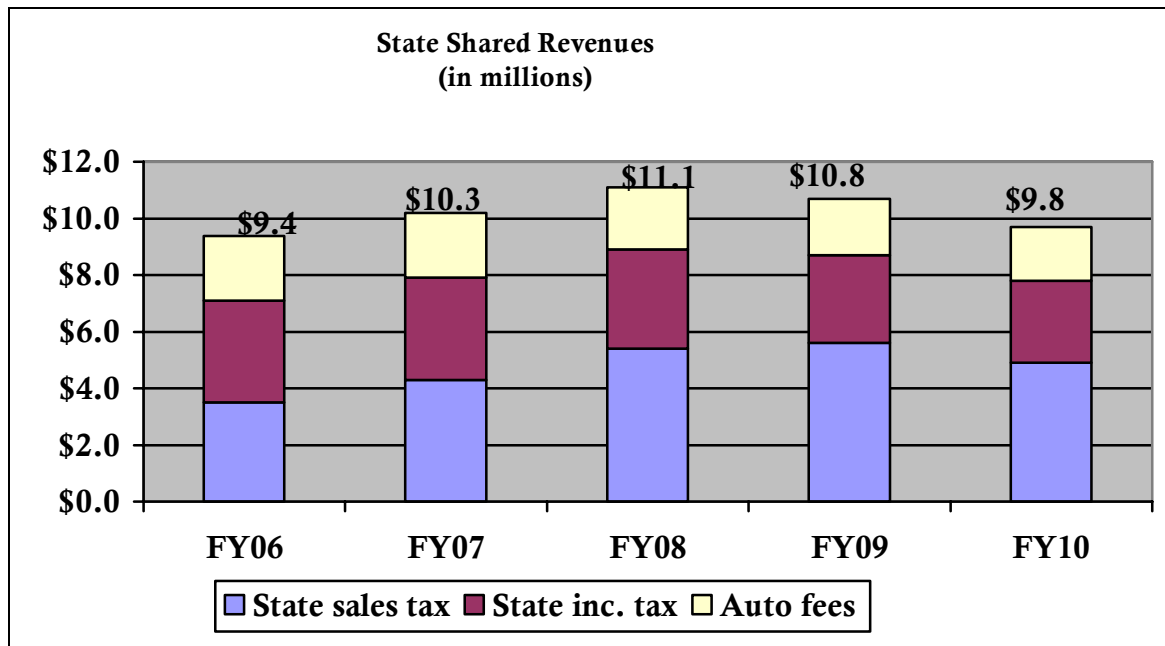




Budget Message



State shared sales tax revenues are projected to be 14% lower than previous year state estimates; State-shared income tax revenues are projected to decrease 13% in FY 2009-2010. Overall, general fund revenues are projected to follow the same pattern of decline as FY 08-09.



In FY 2008-2009, the first phase of Mohave Crossroads, an 860,000 square foot retail center located at Highway 95 and the Bullhead Parkway was almost completely occupied. In March 2008 Target and Kohl's had successful openings and many other stores have opened throughout the year. A few of the stores that have joined our community are Marshall's, PetSmart, Staples, Bed, Bath & Beyond, Famous Footwear and Ross. We believe this development has solidified Bullhead City as the regional retail center for Mohave Valley, Laughlin and the surrounding area.

We believe in future fiscal years, the continued development of phase I and phase II of this retail center will result in recapturing sales tax revenues that are currently leaving the community to Las Vegas, Henderson, and the Phoenix metropolitan area to name a few.

Fiscal Year 2009-10 Budget Summary

The total proposed budget including decision packages for FY 2009-10 totals \$82,927,561. This is a 7% decrease in comparison to the previous year budget of \$89,511,718. The budget has been balanced with total ongoing expenditures funded with ongoing revenues and onetime revenue source of fund balances.

Total General Fund expenditures and transfers out for fiscal year are projected at \$27,742,454. This is a decrease of 11% compared to the previous fiscal year. Included in these costs are \$143,362 for operating contingency and \$2.37 million (10% of reserve requirement) for reserve contingency.



Budget Message



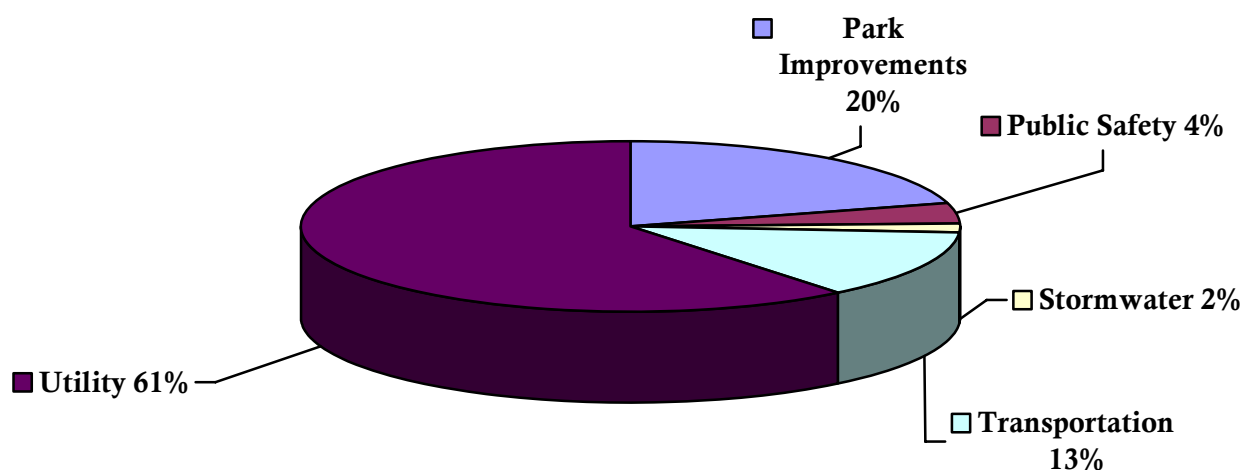
Transfers out of the General Fund include \$1.7 million for debt service repayment on street improvements and facility improvements. The end of the fiscal year fund balance is projected to be \$7.0 million. This is approximately 30% of the projected fiscal year general fund expenditures.

In order to prepare a balanced budget for your review, it was necessary to take the following actions:

- Use onetime revenue sources to fund operating expenditures
 - Sweep the Fleet Replacement Fund of \$212,000
 - Sweep the Second Bullhead City/Laughlin Bridge Fund of \$161,000
 - Use General Fund Balance of \$350,000
- Suspend funding of Bullhead Cares Program
- Reduce BREDA funding by 10%
- Continuation of 10% funding reduction for Tourism Program
- Suspend step increase for eligible employees effective 7/01/09
- Did not implement cost of living adjustment of 5.8%
- Continuation of the COLA rollback of 2.3% initiated in April 2009
- Implementation of personnel cost reductions equivalent to 88 unpaid hours for all employees during FY09-10

Additionally, increases in fees, particularly in recreation programs, is being proposed to support the proposed budget for FY 2009-2010.

Capital expenditures in FY 2009 - 2010, including enterprise fund projects, are estimated at \$17.0 million. The capital improvement plan strives to incorporate a diverse financial plan. The plan maximizes the use of ongoing revenues, bonds, and grants that provide a balanced distribution of costs. The proposed budget does not include funding for year three of the four-year Alternative Expenditure Limitation program. This is due to the fact the revenues projected to fund year three never materialized due to the sharp decline in sales tax revenues.





Budget Message



Acknowledgements

The last two years have been challenging due to the continued sharp downturn in the economy. During FY 2008-2009, it was necessary to continue to reduce spending, reduce the size of the staff, and defer projects. The FY 2009-2010 proposed budget reflects a continuation of reduced spending levels. These budget reductions will have significant impacts to services to the public.

I want to thank the staff for its superior team effort to reduce spending and preparing a fiscally prudent budget proposal. I also want to thank the city council for its leadership and direction in this endeavor.

Tim Ernster
City Manager



Projection of Financial Condition

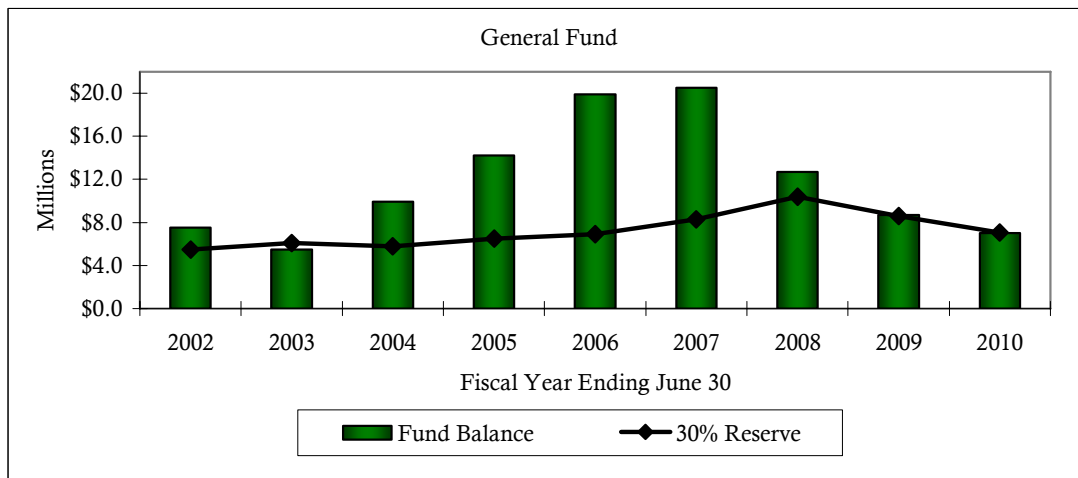


Fund Category	Estimated Balance 07/01/09	2009-10 Estimated Revenue	2009-10 Estimated Expenditures	Transfers In	Transfers Out	Estimated Balance 06/30/09
General Fund	\$7,764,185	\$24,571,765	\$25,879,667	\$35,000	\$1,862,787	\$4,628,496
Special Revenue	\$1,244,831	\$8,659,210	\$9,288,317	\$185,767	\$635,000	\$166,491
Capital Projects	\$5,625,494	\$2,934,639	\$7,996,368	\$1,600,000	\$0	\$2,163,765
Debt Service	\$2,047,150	\$5,809,275	\$7,915,939	\$1,677,020	\$0	\$1,617,506
Enterprise	\$6,824,416	\$19,325,666	\$24,340,434	\$0	\$1,000,000	\$809,648
Internal Service	\$608,150	\$6,237,230	\$7,506,836	\$0	\$0	-\$661,456
Total Funds	\$24,114,226	\$67,537,785	\$82,927,561	\$3,497,787	\$3,497,787	\$8,724,450

City Funds and Fund Balances

General Fund:

The General Fund is the City's primary operating fund. It accounts for all financial resources except those required to be accounted for in other funds. Included in the General Fund estimated expenditures are a reserve contingency of \$2.4 million. It is an appropriation for emergency purposes only. The City does not expect to spend this appropriation based on normal operating expenses. The estimated ending fund balance at FY 2010 is \$7.0 million. This is approximately 30% of the projected fiscal year's General Fund expenditures. The City's policy on reserve fund balance is 30% of the General Fund Budgeted Expenditures.



Special Revenue Funds:

The special revenue funds account for the proceeds of specific revenue sources, other than major capital projects. These funds are legally restricted to expenditures for specific purposes. The fund balances for the special revenue funds are expected to increase a minimal amount \$261,000. This is due to increase in the City's grant funds and special assessment fund, with the completion of Sewer Improvement District #3. The following conditions impact the special revenue funds negatively: the reduction of HURF monies, timing of water impost collection, and the properties owned by the City are being held for a future date



Projection of Financial Condition



when higher sales are attainable due to the current poor economic conditions.

There are sixteen special revenue funds:

- ✓ Highway User Revenue (HURF)
- ✓ Economic Development
- ✓ Grants
- ✓ Racketeering Influenced Criminal Organizations (RICO)
- ✓ Housing
- ✓ Arts Commission
- ✓ Special Assessment Administration
- ✓ Judicial Collection Enhancement Fund (JCEF)
- ✓ Water Impost
- ✓ Transit
- ✓ Real Estate Owned (REO)
- ✓ Court Enhancement
- ✓ Fill the Gap
- ✓ Community Development Block Grant/Housing Trust Fund (CDBG/HTF)
- ✓ River Regatta
- ✓ Veteran's Memorial

Capital Project Funds:

The capital project funds account for the proceeds of sources to be used for the acquisition or construction of capital facilities, equipment and infrastructure other than those financed by the enterprise funds. The fund balances for the capital project funds is expected to change significantly due to the completion of a number of major capital projects and the reduced funding for capital projects in FY 2009-2010.

There are seven capital project funds:

- ✓ Street Light Improvement Districts
- ✓ Flood Control
- ✓ Information Technology Replacement
- ✓ Park Improvements
- ✓ Street Improvements
- ✓ Municipal Facilities
- ✓ Bullhead City/Laughlin Second Bridge

Debt Service Funds:

The debt services funds account for the accumulation of resources and the payment of general long term debt principal and interest and related costs. Changes in the fund balance are due to the accumulation of prepaid assessments projected to be redeemed in Fiscal Year 2009-2010.

There are six debt service funds:

- ✓ Municipal Property Corporation
- ✓ Improvement District – Bullhead Parkway
- ✓ Improvement District – East Branch Sewer
- ✓ Water Infrastructure Authority loan no. 1 (WIFA1)



Projection of Financial Condition



- ✓ Water Infrastructure Authority loan no. 2 (WIFA2)
- ✓ Water Infrastructure Authority loan no. 3 (WIFA3)

Enterprise Funds:

The enterprise funds are used to account for the operation of business-type activities. They are financed and operated in a manner similar to private business enterprises, where the intent is the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. The Council adopted new wastewater user charges and capacity fees in FY 2008-09. The capacity fees become effective December 2008. The user charges for residential customers remained the same and commercial customer's new user charges are being phased over a four year period.

The balances for the enterprise funds are expected to change due to projected completion of capital improvements such as the lift station rehab, and major wastewater treatment plant improvements; Portion of the MPC 1996 Series will mature at the end of the fiscal year and new MPC 2009 Series of \$10 million for wastewater capital improvements and debt repayment are included in FY 2009-10 estimates.

There are three enterprise funds:

- ✓ Wastewater Operations
- ✓ Water Resources
- ✓ Wastewater Development

Internal Service Funds:

The internal service funds are used to account for activities and services performed primarily for other organizational units within the City. There are expected to be moderate changes to the retained earnings of the internal service funds due to reduction of medical insurance, reduction to workers compensation and depreciation in fleet services.

There are four internal service funds:

- ✓ Fleet Services
- ✓ Risk Management
- ✓ Employee Benefits Trust
- ✓ Fleet Replacement



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Budget Summary



The City of Bullhead City's FY 2010 annual budget appropriation totals \$82.9 million a decrease of 7.4% from FY 2009. A summary of uses is provided below.

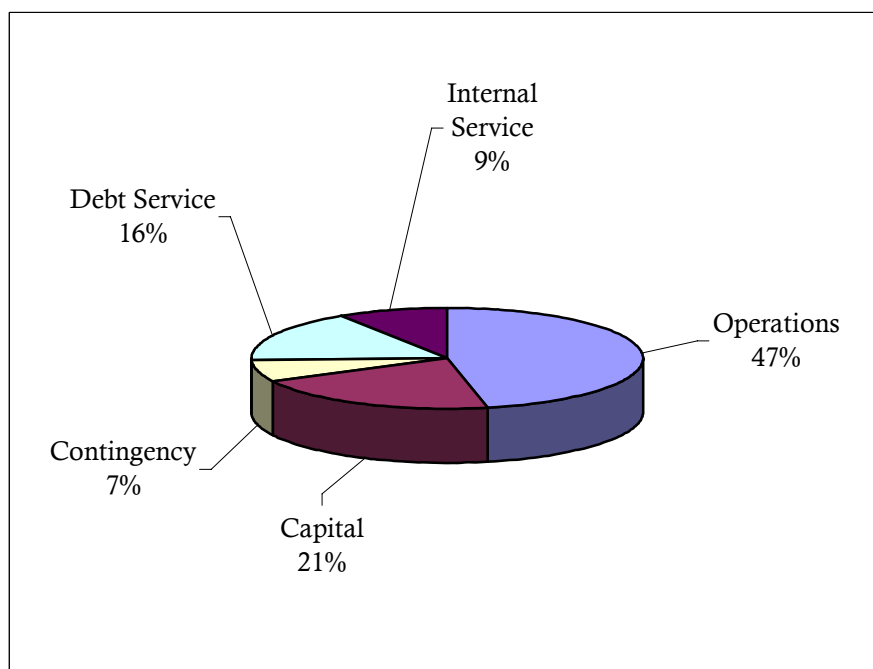
Total Budgeted Uses In Millions

Description	FY07	FY08	FY09	FY10	% Change Previous Year
Operations	\$ 37.4	\$ 43.4	\$ 42.4	\$ 38.6	-9.0%
Capital Improvements	60.3	40.4	23.2	17.3	-25.4%
Debt Service	13.4	13.3	13.5	13.6	0.7%
Contingencies	6.0	5.4	2.0	5.9	195.0%
Total Expenditures	\$ 117.1	\$ 102.5	\$ 81.1	\$ 75.4	-7.0%
Internal Services	8.6	8.8	8.4	7.5	-10.7%
Total Expenditures	\$ 125.7	\$ 111.3	\$ 89.5	\$ 82.9	-7.4%
Transfers Out	14.4	11.9	7.6	3.6	-52.6%

Expenditures

The budget is comprised of the following five major groups: The operating budget totals \$38.6 million (47% of the total); debt service \$13.6 million (16% of the total); capital improvements \$17.3 million (21% of the total); contingency \$5.9 million (7% of total) and internal service funds 7.5 million (9% of the total).

Where the Money Goes In Millions





Budget Summary



Revenues

The FY 2010 estimated revenues total \$67.5 million a decrease of 8% over FY 2009 budgeted revenues. The major decrease of revenue estimates despite \$10 million in bond revenue is due to a reduction of sales tax and state shared revenue.

Projected revenues are recognized from a variety of sources, including sales tax collections, wastewater billings and user charges. In FY 2010 the City anticipates revenue from bond proceeds at \$10.0 million (15% of the total); intergovernmental revenue at \$19.9 million (28% of the total); taxes \$11.6 million (17% of the total); fines, licenses, permits and rents 1.7 million (3% of total); charges for services 11.4 million (17% of total); special assessments 5.9 million (9% of the total); investment income 0.4 million (1% of the total) and miscellaneous income of 0.4 million (1% of the total). Internal service funds are 6.2 million (9% of the total).

Total Budgeted Sources In millions

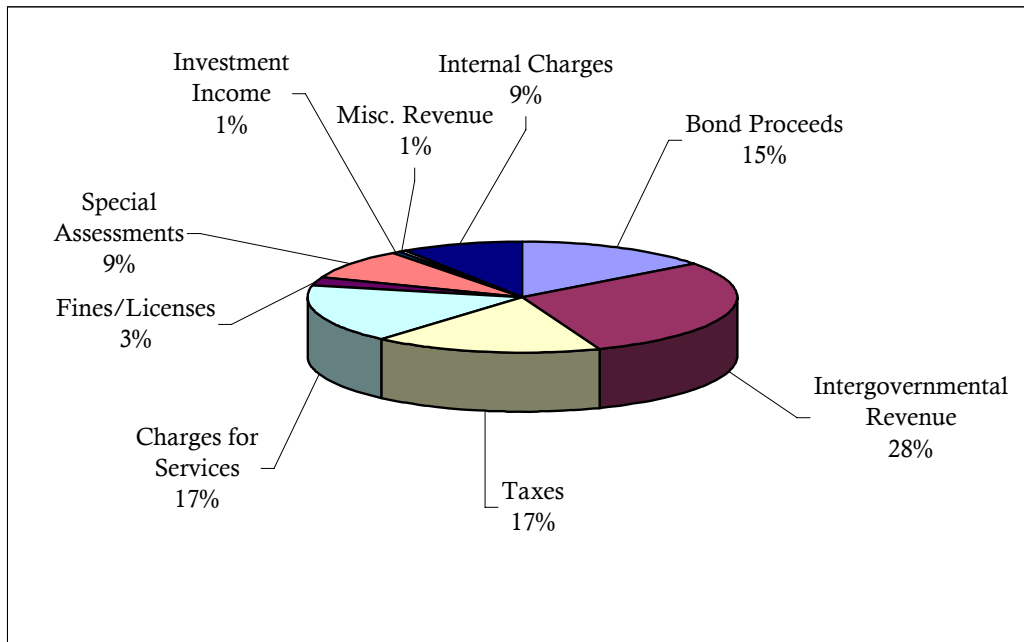
Description	FY07	FY08	FY09	FY10	% Change Previous Year
Bond Proceeds	\$ 43.3	\$ 6.8	\$ -	\$ 10.0	100.0%
Intergovernmental Revenue	20.7	24.6	26.6	19.9	-25.2%
Taxes	17.2	17.1	15.2	11.6	-23.7%
Charges for Services	10.8	12.8	12.6	11.4	-9.5%
Fines, Licenses, Permits & Rents	4.6	3.2	2.8	1.7	-39.3%
Special Assessments	6.2	9.0	6.6	5.9	-10.6%
Investment Income	0.9	1.2	0.8	0.4	-52.4%
Miscellaneous Revenue	6.2	1.5	1.5	0.4	-73.3%
Total Expenditures	\$ 109.9	\$ 76.2	\$ 66.1	\$ 61.3	-7.3%
Internal Charges	7.0	7.6	7.1	6.2	-12.7%
Total Appropriations	\$116.9	\$83.8	\$73.2	\$67.5	-7.8%
Transfers In	14.4	11.9	7.6	3.6	-52.6%



Budget Summary



Where the Money Comes From *In Millions*



City Staffing

There was a significant change in staffing levels for FY 2010. A complete schedule of all positions by Departments/Divisions is included in the schedules section of this book. The City has through staff work force reductions, and the elimination of frozen and vacant positions reduced the authorized full-time staff positions by 11%.

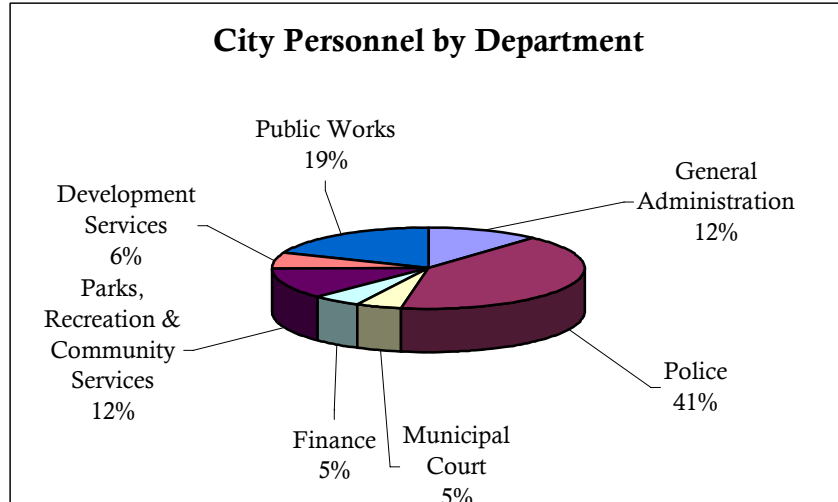
There were employee position reductions in the Public Safety function; however there was no reduction of sworn police officer positions.

The following table and graph identifies the number and percentage of staff by department:

Departments	FY 07	FY 08	FY 09	FY 10
General Administration	43.5	44.5	44.5	37.5
Police	137.0	137.0	137.0	130.5
Municipal Court	16.0	16.0	16.0	15.0
Finance	20.0	19.0	19.0	16.0
Parks, Recreation & Community Services	40.0	44.0	44.0	39.0
Development Services	31.0	31.0	31.0	20.0
Public Works	65.0	66.0	66.0	60.0
Total FTE	352.5	357.5	357.5	318.0

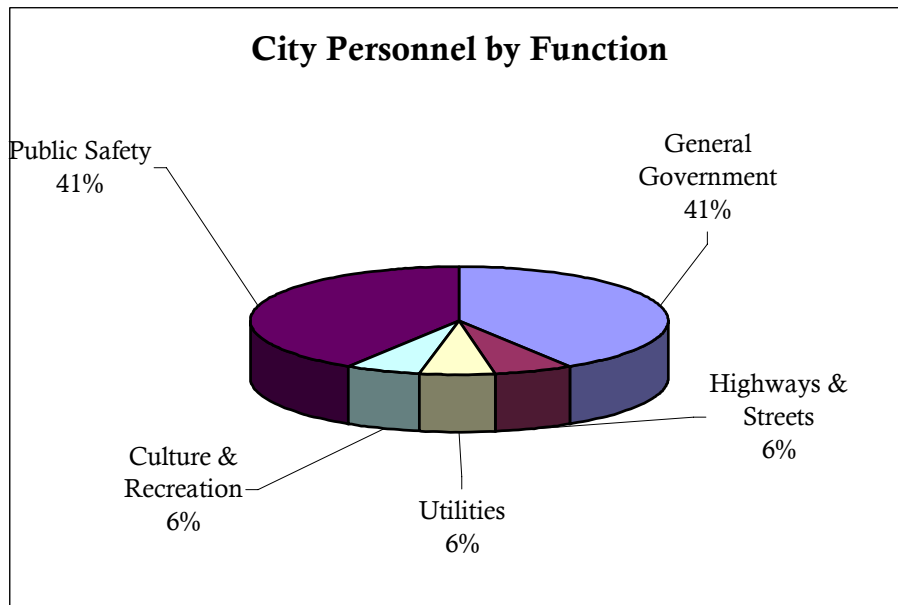


Budget Summary



The following table and graph identifies the number and percentage of staff by function:

Function	FY 07	FY 08	FY 09	FY 10
General Government	154.5	158.5	158.5	130.5
Highways & Streets	22.0	22.0	22.0	20.0
Utilities	19.0	19.0	19.0	18.0
Culture & Recreation	20.0	21.0	21.0	19.0
Public Safety	137.0	137.0	137.0	130.5
Total FTE	352.5	357.5	357.5	318.0





Budget Summary



Capital Improvement Program

Capital improvements are the foundation for facilities and amenities within the City. Streets, wastewater treatment plants, park improvements, buildings and major one-time acquisitions of equipment are all considered capital improvements.

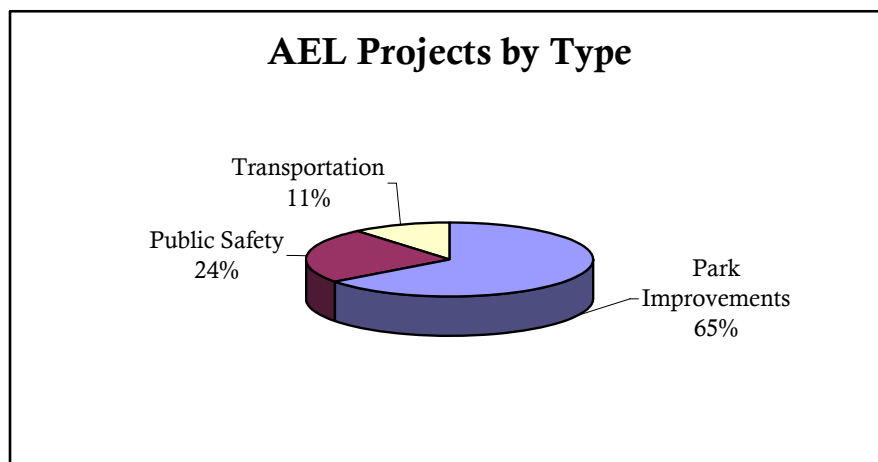
Projects included in the 2010-2014 CIP will form the basis for appropriations in the 2009-2010 fiscal year budgets. Some projects will affect the City's budget process for five years into the future. Individual projects will continue to be subjected to ongoing community and City Council review and discussion during the annual appropriations process.

The Capital Improvement Plan is also an important public communications tool. The CIP gives residents and businesses a clear and accurate view of the City's long-term direction in the area of capital improvements and a better understanding of the City's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Prior to FY 2008, the City of Bullhead City operated under the State of Arizona Expenditure Limits. In March 2007 the voters approved an Alternative Expenditure Limitation (AEL) for the City, which allowed the City to use accumulated funds from the General Fund for capital improvements. The City had accumulated approximately \$7.8 million above the General Fund Reserve Policy of 30% of budgeted expenditures. There was not sufficient room under the State Imposed Expenditure Limits to use the financial resources for pay-as-you-go capital improvements.

The additional capital improvements were recommended by a committee of citizens and city staff. The list of AEL projects for FY 2009-2010 along with a complete Capital Improvement Plan can be found in the Capital Improvement section of this book. All AEL projects will be funded from the AEL fund balance for FY 2009-2010.

The following graphs identify the AEL Capital Improvements by type through 2010:



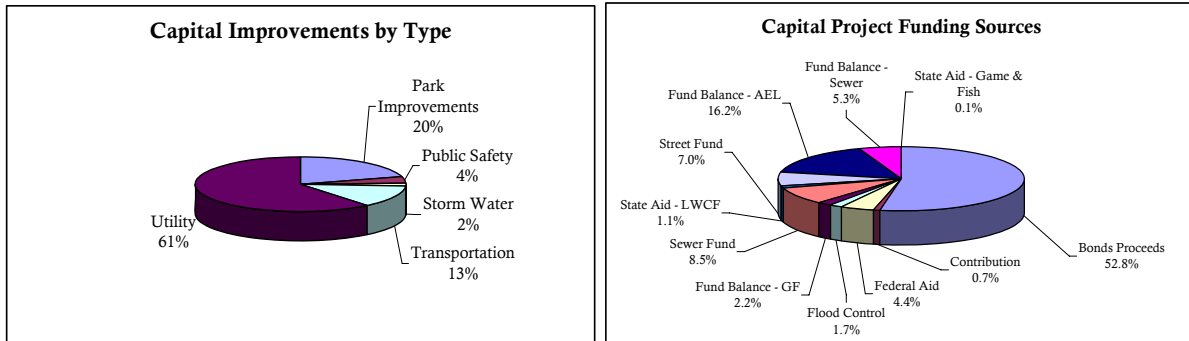
Total AEL Projects: \$2,757,799



Budget Summary



The following graphs identify all Capital Improvements by type and funding sources through 2014:



Total Capital Projects: \$17,039,968



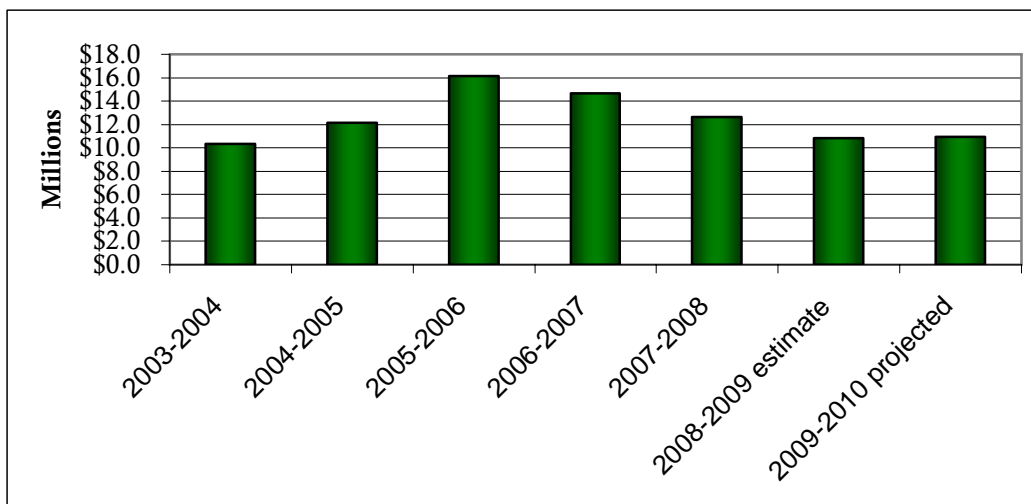
Revenue Summary



City Sales Tax

- Description:** The City of Bullhead City imposes a tax on the sale of merchandise within the limits of the City. There is also a use tax in effect for goods brought into and used in the City of Bullhead City.
- Use:** This is the largest source of revenue brought into the General Fund for the City. The City does not receive a portion of the property taxes collected by Mohave County.
- Current Rate Structure:** The City charges a tax of 2% on all eligible transactions. The charge is over and above the State and County Sales Tax Rates. The City operates under the Model City Tax Code.
- Assumptions:** Beginning with the sales tax payments for March 2009, the City will be self-collecting City Sales Tax. A small increase in projected Sales Tax Revenue for FY 2009/2010 is due to the City's new self-collection process.

Fiscal Year	Revenue	% of Increase/Decrease
2003-2004	\$10,321,403	8.1%
2004-2005	\$12,133,316	17.6%
2005-2006	\$16,114,196	32.8%
2006-2007	\$14,640,673	-9.1%
2007-2008	\$12,613,320	-13.8%
2008-2009 estimate	\$10,842,645	-14.0%
2009-2010 projected	\$10,962,450	1.1%





Revenue Summary



State Shared Income Tax

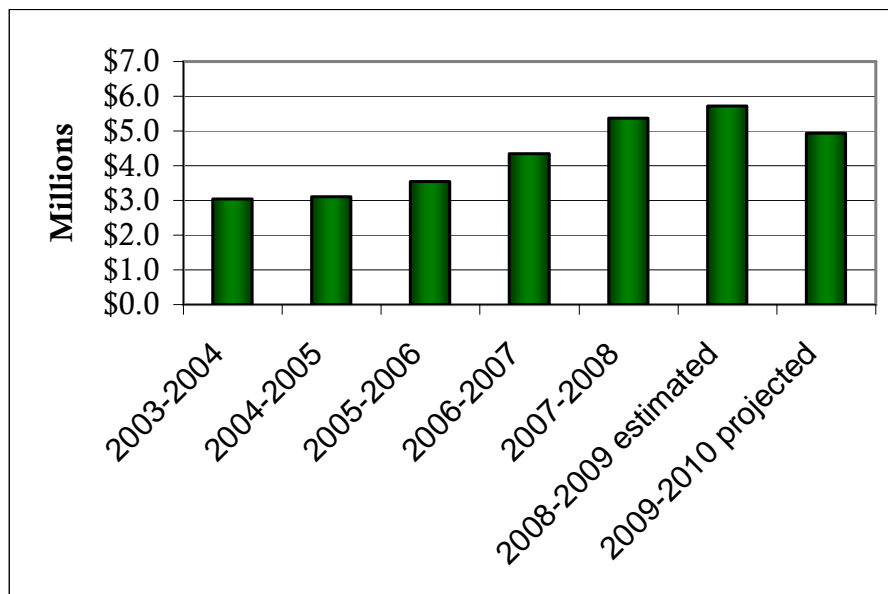
Description: Cities and towns in Arizona are precluded from imposing an income tax by Arizona state law. In 1972 the voters of Arizona approved the Urban Revenue Sharing Program, which requires the State to share 15% of its income tax revenue with the incorporated cities and towns.

Use: There are no restrictions for the use of these revenues.

Current Rate Structure: The revenues are distributed to incorporated cities and towns monthly based on FY 2005 population estimates from the Arizona Department of Economic Security.

Assumptions: The City's portion of this revenue source can fluctuate due to changes in population, employment, amount of taxes paid and/or changes made by the State Legislature. Due to lower state collections, the City portion has decreased by approximately \$787,000 for FY 2009-2010 a reduction of 13.8% from the previous year.

Fiscal Year	Revenue	% of Increase/Decrease
2003-2004	3,044,929	-18.0%
2004-2005	3,104,302	1.9%
2005-2006	3,535,594	13.9%
2006-2007	4,338,198	22.7%
2007-2008	5,377,294	24.0%
2008-2009 estimated	5,719,715	6.4%
2009-2010 projected	4,933,165	-13.8%





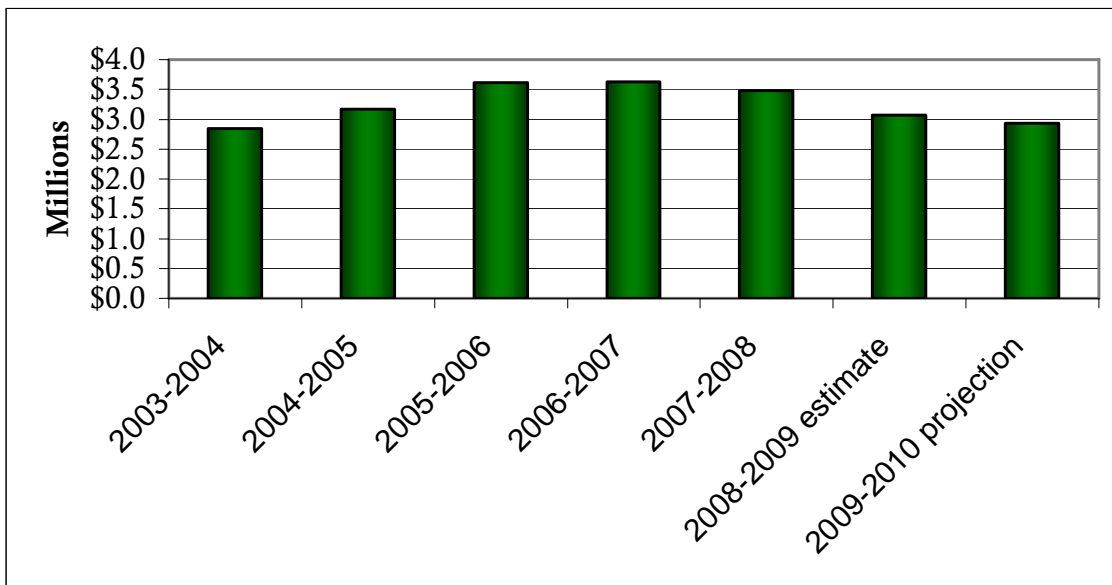
Revenue Summary



State Shared Sales Tax

- Description:** Like the local sales tax, the State imposes a tax on the sale of goods. The State distributes 25% of taxes collected to all the incorporated cities and towns based on population estimates from the most recent U.S. Census.
- Use:** There are no restrictions for the use of these revenues.
- Current Rate Structure:** The current State Sales Tax Rate is 5.6%. The revenues are distributed to incorporated cities and towns monthly based on FY 2005 population estimates from the Arizona Department of Economic Security.
- Assumption:** Consumer confidence, unemployment, interest rates and the general state of the economy are all variables affecting this revenue source.

Fiscal Year	Revenue	% of Increase/Decrease
2003-2004	2,840,992	7.6%
2004-2005	3,170,842	11.6%
2005-2006	3,615,551	14.0%
2006-2007	3,630,926	0.4%
2007-2008	3,481,696	-4.1%
2008-2009 estimate	3,063,892	-12.0%
2009-2010 projection	2,937,602	-4.1%





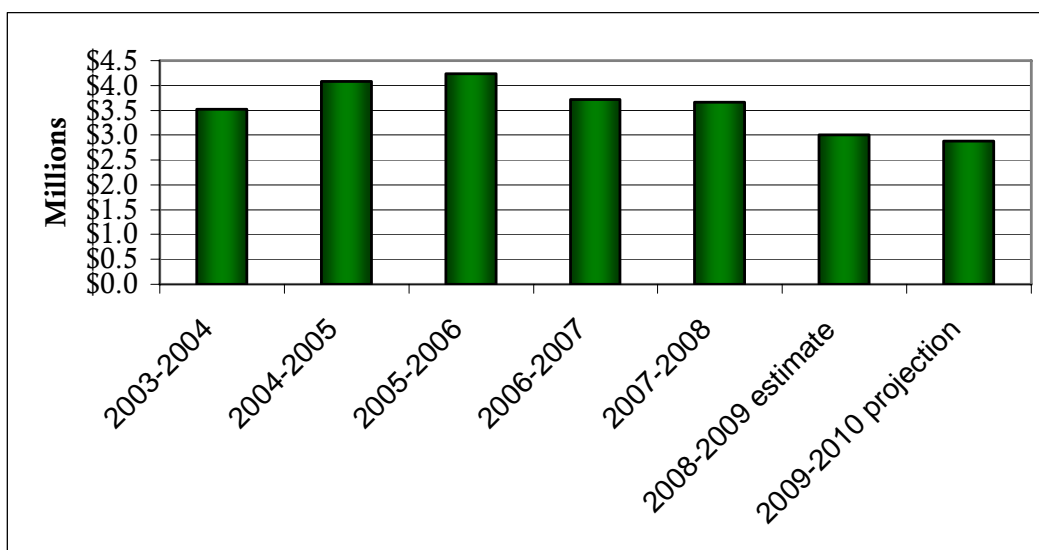
Revenue Summary



Highway User Fees

- Description:** The State of Arizona collects various fees and taxes from users of the State's roads and highways. An excise tax is charged on fuel purchases on a per gallon basis. There are also a number of additional transportation related fees/taxes which are distributed through HURF.
- Use:** The revenues distributed through HURF by law can only be used for street and highway purposes or retirement of debt issued for street and roadway improvements. Traffic law enforcement or administration of traffic safety programs is prohibited.
- Current Rate Structure:** Cities and towns receive 27.5% of highway user revenues based on population and gasoline gallon sales in each county.
- Assumptions:** HURF revenue estimates and distributions are based on reports submitted by the vendors to the Arizona Department of Transportation of gallons sold. Revenues fluctuate due high fuel prices and/or vendor reporting errors.

Fiscal Year	Revenue	% of Increase/ Decrease
2003-2004	\$3,519,503	9.2%
2004-2005	\$4,086,562	16.1%
2005-2006	\$4,232,828	3.6%
2006-2007	\$3,717,028	-12.2%
2007-2008	\$3,659,737	-1.5%
2008-2009 estimate	\$3,000,985	-18.0%
2009-2010 projection	\$2,873,314	-4.3%





Revenue Summary



Sewer Fees

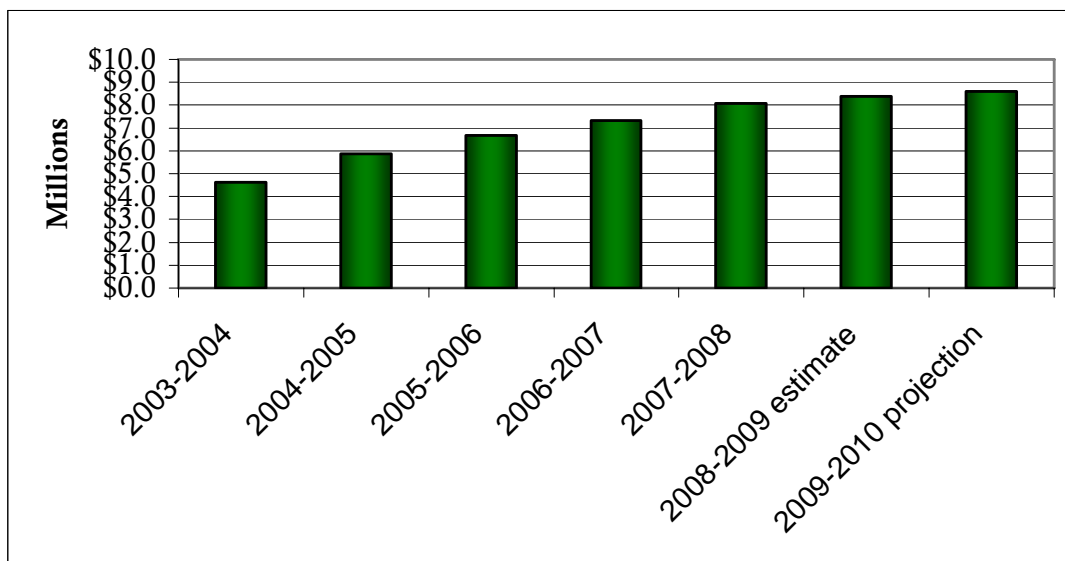
Description: The City charges a sewer user fee for all residential and commercial users of the City's sewer system.

Use: The revenues generated are used for the expansion, maintenance and administration of the City's wastewater collection and treatment system.

Current Rate Structure: Single Family Residence \$31.00 per month per dwelling, Multi-family (4 or less)/Retirement \$31.00 per month per dwelling, Multi-family (greater than 4), Commercial or Industrial \$41.00 per month per meter plus volume charge per 1,000 gallons of water used.

Assumptions: New user fees were adopted in FY 2009. Commercial customers' user fees were increased based on proportionate cost of treatment processing. The user fees volume charges are being phased in over a four year period. The projected increase of new sewer customers for fiscal year 2009-2010 is 150 residential customers.

Fiscal Year	Revenue	% of Increase/Decrease
2003-2004	\$4,630,931	3.7%
2004-2005	\$5,875,781	26.9%
2005-2006	\$6,687,461	13.8%
2006-2007	\$7,314,169	9.4%
2007-2008	\$8,084,934	10.5%
2008-2009 estimate	\$8,383,516	3.7%
2009-2010 projection	\$8,605,666	2.6%





Financial & Budgetary Policies and Guidelines



Investment Policy

PURPOSE

The purpose of this investment policy is to establish normal guidelines for investment of the City of Bullhead City funds. This policy is consistent with relevant state and federal laws and regulations.

POLICY

Investment Philosophy: The City of Bullhead City will invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds. **Investment Emphasis:** Investment of the City funds will emphasize the preservation of principal with safety, credit risk, interest risk, liquidity and yield being the primary factors considered. **Reserve Funds Investment:** Only funds in excess of minimum cash reserve levels (six to eight weeks of operating costs) may be invested outside the Arizona Local Government Investment Pool.

Capital Improvement Policy

PURPOSE

The Capital Improvement Plan serves as a guide for the City in determining priorities, identifying resources and scheduling the development of capital projects. The plan serves to: 1. move master plans and studies into projects; 2. establish short-term priorities; 3. establish long-term goals and objectives; and 4. facilitate long range financial planning.

POLICY

1. **Capital Improvement Plan:** The City shall prepare and annually update a five-year Capital Improvement Plan.
2. **Scope of CIP:** The Capital Improvement Plan shall identify projects, their costs, revenue sources and amounts needed to finance them. The Capital Improvement Plan shall incorporate all community capital improvements.
3. **Operating Funds:** Operating funds to maintain capital improvements and additional staff needs will be estimated and identified prior to making the decision to undertake specific capital improvements.
4. **General Plan:** All capital improvements shall be compatible with the General Plan.
5. **Citizen Participation:** Citizen participation shall be strongly encouraged throughout the process of developing and adopting the Capital Improvement Plan.

Revenue Policy

PURPOSE

It is the goal of the City to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.

POLICY

1. Annual revenues will be estimated by an objective, analytical process. Revenue estimates will only be made for those



Financial & Budgetary Policies and Guidelines



revenues received as a result of current laws.

2. The City will establish all user charges and fees at a level related to the full cost of providing the services. City fees and charges are reviewed annually to determine rates and fee schedules.
3. The City will aggressively pursue all unpaid taxes, fines and fees.
4. The City will avoid dependence on temporary revenues to fund recurring government services.
5. New residential and commercial developments will be required to financially participate in the provision of City infrastructure for that development.
6. Only annexations which have a positive fiscal impact will be pursued.
7. A comparison of revenue sources and rates with other jurisdictions, to identify inequities and create uniformity in revenue management.
8. Projected revenues will be compared, on a quarterly basis with actual revenues so that expenditures can be modified, as needed, throughout each fiscal year.
9. The City will support the Enterprise Fund operations with temporary subsidies from the General Fund to the extent necessary to maintain effective operations of the wastewater system. When in a position to do so, the Enterprise Fund will repay the General Fund for all monies advanced to support the operations.

Reserve Policy

PURPOSE

To meet its responsibility for sound financial management, the City has set standards for achieving and maintaining fund reserves.

POLICY

The City intends to maintain the fund balance and retained earnings of the General and Enterprise funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

1. The City will strive to maintain the General Fund undesignated fund balance at thirty percent (30%) of the current year budget expenditures.
2. The City will strive to achieve and maintain a positive retained earnings position to provide sufficient reserves for emergencies and revenue shortfalls in the Enterprise Fund. An operating reserve will be established and maintained at fifteen percent (15%) of the current year budget appropriation for operation, maintenance and recurring capital, which is defined as the total Enterprise Fund budget less debt service and capital project expenditures.
3. Should either the General Fund or Enterprise Fund fail to meet its reserve goal, the other fund will retain sufficient reserves to protect against any anticipated or unforeseeable emergencies that may occur. Fund balance and retained earnings shall be used only for non-recurring expenditures or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective of that fund, restoration recommendations will accompany the decisions to utilize said balance.



Financial & Budgetary Policies and Guidelines



Debt Policy

PURPOSE

This debt policy is intended to sustain and augment the City's financial stability, to assess the City's long-term capacity to issue and repay debt, and to control debt issues which assist the City in satisfying its capital needs. This debt policy shall serve to: 1. enhance the quality of decisions by imposing order and discipline, and promoting consistency and continuity in decision making; 2. rationalize the decision-making process; 3. identify realistic, usable and financially sound objectives for staff to implement; 4. enable the City to plan debt issuance financing to achieve its objectives; 5. demonstrate a commitment to long-term financial planning goals; 6. improve the City's credit worthiness by establishing controls on its debt burden; and 7. be regarded positively by the rating agencies in reviewing credit quality.

POLICY

- A. Bond Issues: The City will issue bonds for capital improvements.
- B. The City will not issue notes to finance operating deficits.
- C. The City will publish and distribute an official statement for each bond and note issue.
- D. The City will provide continued financial disclosure per the National Federation of Municipal Analysts to ensure the continued marketability of City issue debt.

Budget Policy

PURPOSE

Not unlike other cities, Bullhead City has limited resources and thus limited numbers of programs or services that can be provided. Therefore, the methods used and fundamental choices made are at the very heart of the budgeting process. The primary purpose of the budget is to provide the plan and resources to deliver services and accomplish the goals as set forth for a given year. The budget is predicated on the principle that the City operates as efficiently as possible.

BUDGET GOAL

The goal of the budget process is to reassess department goals and objectives and the means for accomplishing them, thereby providing a budget program that directly relates to and supports the City's mission. The budget is intended to serve four major functions: Policy Development: The annual budget reflects policies that come into focus during the budget process. The budget should address the needs of the City Council, citizens and others interested in the financial and programmatic policy of the City. Financial Planning: The annual budget serves as a tool for sound financial planning and effective documentation of the City's financial plans, including consideration of multi-year effects of budget decisions and financial circumstances. Service/Operations Planning Guide: The annual budget provides direction for operating managers and encourages forward thinking and focus on effective results and outcomes. Communications: The annual budget communicates the City priorities, plans and directions for the future.

BUDGET PROCESS

Overview: Budget preparation begins with Mid-year Budget Review in September with projections of the City reserves, revenues and expenditures. The City expenditure limitations and financial capacity are also evaluated. It is with this groundwork that departmental expenditure requests are made and subsequently reviewed.



Financial & Budgetary Policies and Guidelines



Financial Capacity Phase: Forecasting is an integral part of the decision-making process. Both long range and short-term projections are prepared. The City's current financial capacity will be evaluated based upon the current fiscal condition given existing City programs. The future financial capacity will be assessed considering long range plans and objectives. A three-year revenue forecast is also prepared for each major fund.

Policy/Strategy Phase: The City Council's goals and directives set the tone for the development of the budget. Council meets annually in a retreat to identify strategic priorities, issues and projects impacting the ensuing fiscal year budget. The Council identifies key policy issues that will provide the direction and framework of the budget. It is within this general framework that department budget requests are formulated. Aside from Council's objectives, the departments identify and discuss their own policy issues with the City Manager. Budget meetings and workshops include discussion of citywide goals and objectives, budgeting guidelines for the operating and capital budgets, time lines, and an overview of fiscal constraints and resources available for allocations.

Needs Assessment Phase: In this phase, the departments have an opportunity to assess current conditions, programs and their needs. Examination of current departmental programs or positions for possible trade-offs reduction or elimination is strongly suggested. During this phase, departments are encouraged to thoroughly review all programs and services, assessing their value and priority to the citizens. Additionally, the departments reassess service levels and performance measures. They then attempt to provide the best fit of resource allocation with service performance estimates. From the process, preliminary departmental budgets are prepared.

Review/Development Phase: within the framework of the City's financial capacity, Council and City Manager priorities, departmental needs assessments and budget requests are reviewed. From this, a preliminary citywide operating budget takes shape.

Adoption Phase: During the month of April, the City Manager submits to the City Council a proposed Operating Budget for the fiscal year commencing the following July 1. Council meets with the City staff in workshops to discuss the budget proposal and fine tune Council's policies, programs and objectives. A public hearing is held and the budget is finally adopted prior to July 1.

Implementation Phase: Management control of the budget is maintained by conducting budget performance reviews throughout the fiscal year. The reviews are aimed at examining revenue and expenditure patterns and recommending any corrective action that may be necessary. Additionally, records are maintained to evaluate ongoing programs, services and performance measures.

POLICY

Annual Budget: An operating budget is adopted by the City Council on an annual basis.

Balanced Budget: The annual operating budget balances approved expenditures with anticipated revenue and estimated surplus. The annual operating budget presents expenditure request and estimated revenues for all governmental funds. The City will strive to avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets (i.e., postponing expenditures). All budgetary procedures will conform to existing state and local regulations.

Revenue Projections: A three-year revenue forecast is prepared early on each year during the budget process in accordance with the provisions of the administrative regulation entitled Revenue Policy (AR 2-7). Revenue estimations are based on an analysis of past revenue trends and current fiscal conditions.

Future Funding: Analyses will be made to determine if current budget proposals have available funding sources in future years.



Financial & Budgetary Policies and Guidelines



Contingency: A reserve for contingencies will be established each year to provide for emergencies or unforeseen needs.

Goals: Management staff and department directors shall develop departmental goals that relate to the department mission statement which in turn directly relates to and supports the City mission statement. Goals are to be stated in specific, measurable terms. They should also be results oriented and directly relate to the performance measures. The financial and performance goals will be approved by Council.

Objectives: Management staff and department directors shall determine the objectives that describe how to accomplish goals. They also specify what departments and programs expect to accomplish during the budget year. As with the goals, objectives need to be specific and measurable and they need to directly relate to the performance measures.

Performance Measures: Performance measures are used to determine at what level goals and objectives are being met. Performance measures help to improve the quality of decisions, enhance accountability and improve productivity. Staff will present to Council quarterly reports that will be used to measure and evaluate the progress made in achieving the financial and service delivery goals.

Charges and Fees: Charges and fees are reviewed and adjusted annually, more often if necessary. To ensure that rates are equitable and cover the total cost of the service, charges and fees are evaluated based on factors such as the impact of inflation, other cost increases and current competitive rates.

Mid-year Budget Review: An assessment of revenue sources is conducted. Expenditure analysis includes adjustments for inflation, workload increases/decreases and other changes that might have a significant impact on the budget.

Budget Summary: A concise summary and guide to the key issues and aspects of the operating and capital components of the adopted budget shall be available to the public.



Budget Calendar



November 3rd	Meet with City Manager concerning preliminary revenue estimates CIP software ready for department input
November 7th	Council goal-setting work session
November 8th	Council goal-setting work session (cont.)
January 5 th -30 th	Departments Input Supplemental Requests And CIP Updates and Requests
February 2 nd – 6 th 23 rd 9 th – 27 th	Budget Staff review budget requests, including CIP Management of CIP Requests Complete Preliminary Operating Budget
March 2 nd – 13 th	Management budget review meetings
April 14 th 28 th & 30 th	Budget distributed to City Council Council work session on proposed operating and capital budgets
May 5 th and 6 th	Council work session on proposed operating and capital budgets
June 2 nd 12 th and 19 th 23 rd	Adopt tentative budget Publish tentative budget Hold public hearing on budget. Convene special meeting to adopt final proposed budget.



FAQ's Frequently Asked Questions



The budget process for the City of Bullhead City is designed to meet the citizens' needs for information and input; the decision makers' need for information and advice from citizens on their desired blend of services; and the time line set by the State of Arizona through Arizona Budget Law.

When does "budget season" start?

The budget process for the City of Bullhead City typically begins in late September each year when the Finance Department begins to review the rate and fees structures, current services provided, the Council Goals and Objectives, the proposed capital improvement plan, and the financial plans.

However, the budget process for the City of Bullhead City is actually an ongoing process throughout the year. During each fiscal year, new initiatives for services, new regulations, new funding sources, better methods for providing existing services, and new concerns are brought forward by citizens and staff to the City Council for discussion, study or implementation. City Boards and Commissions spend time throughout the year developing plans for new or enhanced programs to be included in the following year's budget proposal.

What is a Budget?

A budget is a planning tool, which identifies the work plan for the City for the fiscal year and matches the financial, material, and human resources available with the requirements to complete the work plan. It also includes information about the organization, and identifies the policy direction under which the budget was prepared. The budget basically tells you what the organization intends to do with the financial resources.

What is a Fund-Based Budget?

The accounts of the City are organized on the basis of funds, each of which is considered a separate entity accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures.

What basis of accounting/budgeting does the City use?

The budgets of governmental fund types (General, Special Revenue, Debt Service & Capital Projects) are prepared on a modified accrual basis. Briefly, this means that expenditures are recorded when the related fund liability is incurred, and revenues are recognized only when they are measurable and available.

The Enterprise Fund (Water/Sewer/Sanitation) also recognize expenditures as encumbrances when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the City (for example, water user fees are recognized as revenue when service is provided). In all cases, when goods and services are not received by year-end, the encumbrances lapse.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget. Exceptions are as follows:

- ✓ Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).
- ✓ General staff and administrative charges are recognized as direct expenses of the Water/Sewer/ Sanitation Enterprise Funds on a GAAP basis as opposed to being accounted for and funded by operating transfers into the General Fund from each enterprise fund on the Budget basis.



FAQ's Frequently Asked Questions



- ✓ Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenses on a Budget basis.
- ✓ Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

How can I find out what a department is doing?

Departments are organizational units, formed on the basis of compatible services. Departments provide services based on departmental goals and objectives to fulfill work plans. In some cases, a department will work within several funds. For example, some of the Public Works Department's budget is funded through the Wastewater Fund and Streets Fund. Although each of the operations in these funds is different, they are similar enough that efficiencies are obtained by having teamwork between the various programs.

Each department prepares a budget that includes information about the department and matches the financial, material and human resources available with the requirements to complete both the department and the fund work plans.

Why does a City create a budget?

All cities in Arizona are required to adopt a budget annually. State law also defines the fiscal year that begins on July 1 and ends on June 30. However, even if there were no legal requirement to budget, the City of Bullhead City would complete a budget. The budget process allows City staff to review City Council Goals and Objectives in a formal setting, determine what will be required to meet those objectives, develop an implementation plan, and share that information with citizens and decision-makers.

How do you know how much money the City will have?

Staff develops projections each year for each type of revenue the City receives in each fund. These projections are based on specific knowledge of some factors and assumptions about others. For example, capital projects scheduled in one year may extend into another fiscal year before completion. As a result of construction schedules, this project will cross three fiscal years. Before revenue projections can be finalized for each fiscal year, the project construction (expense) schedule must be set so that reimbursement dates for grant revenues may be determined and revenue budgeted as accurately as possible in each fiscal year.

Many revenue estimates must be made based on assumptions about general economic conditions. For example, development related revenues (building permits, system development charges, and requests for new wastewater service connections) are all based on assumptions about what development will do in the City of Bullhead City during the coming year. Revenue estimates are made cautiously since estimating too high may result in setting an expenditure budget that will not be supported by current revenues.

What does City staff do to develop the budget?

In October, City staff begins to prepare for the coming budget cycle. Staff evaluates current services and identifies issues to be addressed during budget hearings. Primary factors considered by staff in making recommendations include:

- ✓ Relevant federal, state or city regulations or needs that affect services provided by a department.
- ✓ Council position, policy statement, or general consensus regarding a service.



FAQ's Frequently Asked Questions



- ✓ Service deficiencies that have been identified through complaints, observations, or citizen survey data.
- ✓ Demographics, neighborhood data, or trends in demand for services.
- ✓ Special interest, neighborhood or professional group input or request for service.
- ✓ Special studies or reports that have identified a need for a service.
- ✓ Annual equipment assessments and inventories, which have identified a deficiency.

Once the Council goal setting retreat has addressed the issues, and given policy direction of development of the budget, staff turns its attention to putting numbers on paper. Factors that will play into budget planning at this point include:

- ✓ Known cost factors including such items as postal rate increases, contribution rates to employee pension and retirement funds, and other similar costs.
- ✓ Required elements of the budget such as insurance costs, utility costs, and vehicle maintenance costs are developed.
- ✓ Capital projects that have been recommended by facility plans or special area land-use plans, or have been requested by citizens.
- ✓ A price list is developed for anticipated costs on items in the general category of supplies and contractual services. This list includes costs for any anticipated major capital expenditures because expenditures of this nature usually require a considerable amount of budget planning. Cost factors in this area tend to be more susceptible to inflation.
- ✓ The cost of employee salaries is the largest expenditure in the City budget. Therefore, careful attention is given to step increases, cost-of-living adjustments, or any other major change in the employee salary schedule.
- ✓ Changes in employee fringe benefits, such as changes affecting vacation policy, overtime, holidays, uniform allowances, health insurance, and sick leave affect expenditures.
- ✓ General economic fluctuations can be one of the most difficult considerations when preparing a budget. In recent years even the best economists have encountered difficulty in predicting the performance of the economy. Also, any local event impacting significantly on the local economy is taken into consideration. The failure or inability to conservatively consider projected economic activity can cause significant financial problems.

As with the revenue estimates, fiscal prudence demands that expenditure estimates be as accurate as possible. Departments submit their budget to the Finance Department for review. Budget staff reviews the budgets in detail, checking for the accuracy and reasonableness of projections, and ensuring that all required elements of the budget are correct. The Finance Department staff then conducts a technical review of each department's budget to gain a comprehensive understanding of their approach and to quantify their numbers.

Once the analysis is completed, each department meets with the City Manager who reviews the budget with department staff to be sure that planned activities are in line with Council Goals and Objectives. The Finance Department then develops a budget document to present to the Public, Mayor, and City Council for review and adoption.



FAQ's Frequently Asked Questions



Can you amend the budget once it is adopted?

During the fiscal year, the City Manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within a department or fund. At the request of the City Manger, the Council may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures from one department or fund to another.

Is the budget ever evaluated?

During the course of the fiscal year the expenditures and revenues are monitored regularly and compared to the budget projections. Quarterly operating reports are prepared that provide a quarterly status of revenues and expenditures compared to the budget and detail reasons for variances; updates the status of each department's work plan and the capital improvement plan; and provides information on the status of the City's investments.

At the close of the fiscal year, a Comprehensive Annual Financial Report (CAFR) is prepared which includes financial statements which report on the financial condition of the City. During the budget process, the information is used to compare the projections of revenues and expenditure made during the prior fiscal year to the actual revenues and expenditures for a given fiscal year. Current year and future year assumptions about revenues and expenditures may be changed depending on how close projections were to actual.

Does the City have a debt limit?

The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. The City can incur a debt up to 20% for infrastructure, sewer, water, parks etc. The current debt limit for the City as of June 30, 2008 is as follows:

6%	\$26,684,689
20%	\$88,948,963

At this time the City does not have any General Obligation Bond debt. A schedule of the City's Municipal Property Corporation Bonds and Special Assessment Bonds can be found in the schedule section of this book.

Who do I contact if I want more information?

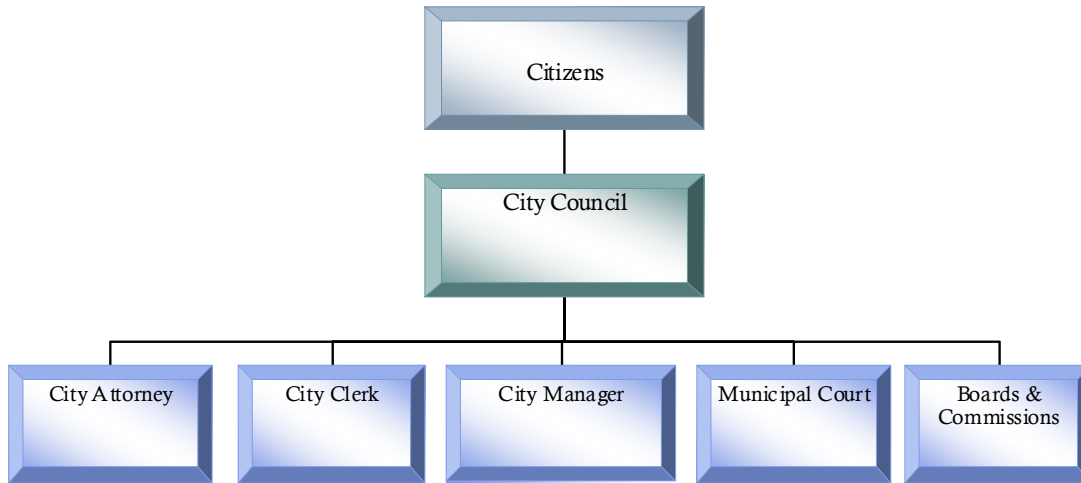
All requests for Public Information in the City of Bullhead City are handled by the City Clerk's office. Please call (928) 763-9400 extension 111 or visit our website at www.bullheadcity.com.



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Mayor and Council



Department Description

The Mayor and six City Council members are the elected representatives of the City of Bullhead City. As the legislative and policy-making body of the City, they are charged with the formulation of public policy to meet the community needs. The City Council is responsible for appointing the City Manager, City Clerk, City Magistrate, and the City Attorney.

Services provided by the City Council include: Representation of the Bullhead City citizens, formulation of legislation in the form of ordinances and resolutions, establishment of public policy in the form of goals and objectives and resources.

FY 2009-10 Objectives

Support City Beautification: To enhance the quality of life and promote a sense of community to the residents by providing quality public services in a responsible, efficient and effective manner.

Promote Public Safety: Protect Bullhead City residents and visitors by providing quality public safety services in our community.

Publicize "SHOP LOCAL" Campaign: Encourage local residents to keep sales tax revenue coming to Bullhead City by joining in a "SHOP LOCAL" advertising campaign with Kingman and Lake Havasu City.

Improve Traffic Management: Improve traffic flow in our community on major streets.

Increase Effectiveness and Staff Retention: Encourage recruitment and retention of quality and diverse staff to improve administrative capacity.

Maintain Health and Welfare of Citizens: Respond quickly to emergency situations, encourage quality medical care and provide a clean community for our citizens.

Promote Bullhead City & Tri-Cities: Capitalize on the tremendous outdoor opportunities with the Colorado River and surrounding mountains with City events such as the River Regatta.



Budget Summary

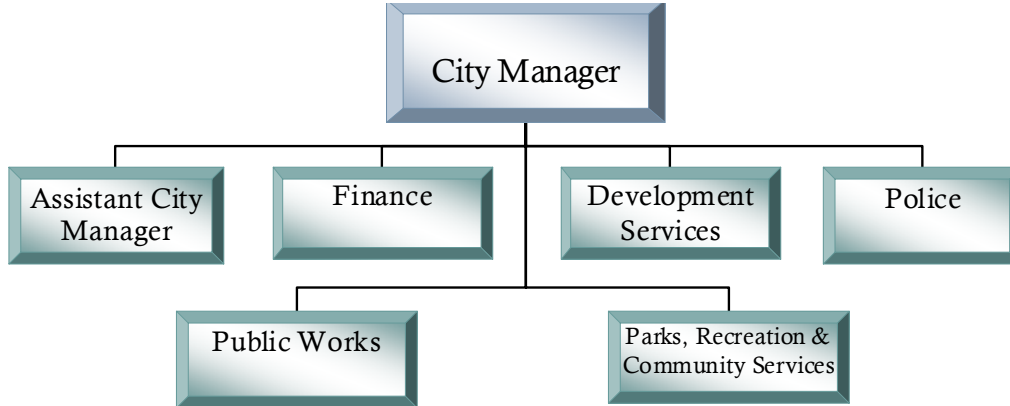
Mayor & Council



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$21,398	\$97,260	\$112,363	\$105,651	\$134,121
Contractual Services	\$48,139	\$36,264	\$48,963	\$24,887	\$17,382
Commodities	\$1,016	\$937	\$800	\$800	\$800
Other Expenses	\$308	\$354	\$900	\$388	\$400
Contingency	\$0	\$0	\$10,000	\$0	\$0
Total	\$70,861	\$134,814	\$173,026	\$131,726	\$152,703
Expenditures by Program					
Mayor & Council	\$70,861	\$134,814	\$173,026	\$131,726	\$152,703
Total	\$70,861	\$134,814	\$173,026	\$131,726	\$152,703
Expenditures by Fund					
General Fund	\$70,861	\$134,814	\$161,784	\$122,500	\$139,475
Highway User Revenue Fund	\$0	\$0	\$5,621	\$4,614	\$6,716
Wastewater Fund	\$0	\$0	\$5,621	\$4,612	\$6,512
Total	\$70,861	\$134,814	\$173,026	\$131,726	\$152,703



Office of the City Manager



Department Description

Bullhead City has a Council/Manager form of government. The City Manager is appointed by the City Council and is the Chief Administrative Officer of the municipal government. The mission of the City Manager's office is to direct and coordinate City staff to provide effective, efficient, and equitable implementation of Council policies and programs in accordance with sound management principles; and to provide representation of City Council policies to citizens, other governmental agencies/jurisdictions and any other entity important to the accomplishment of directives established by the City Council.

Duties include personnel and labor relations, the preparation and administration of the City budget, inter-governmental relations, and emergency preparedness. The City Manager appoints a professional staff of department directors to help manage the organization.

FY 2008-09 Highlights

Implementation of the Drop-Off Recycling Program.

Section 12: The Strategic Master Plan for Section 12 was approved by Council in September 2008. The Feasibility Study for the event center was approved by Council July 2008. The SLIF Grant to cover the acquisition costs was received by the City on October 27, 2008.

Multipurpose Event Center: The City and other stakeholders remain committed to the project and agree that the market needs to re-energize before moving the project forward.

Quarterly City Council Commission Meetings are being held.

Quarterly Town Hall Meetings are being held.

Tri-City Council Group Structure Formalized: The Statement of Organization was adopted on October 29, 2008. Honorable Mayor Hakim serving as the first Chairman of the Tri-City Council.

Implementation of City Council Goals and Objectives.



Office of the City Manager



Quarterly Management Financial Reports: This document has been revised and updated to provide City Council more meaningful management information.

City Manager "City Connection" Program: Staff began producing this program in January 2008. The plan was to have one program per month. An average of one program every two months occurred during 2008.

City Hall Building Dedication: The building was dedicated in April 2008, with the completion of the City Manager, Mayor, City Clerk and the City Attorney's Offices move to the new City Hall building.

Amendment of City Facility Use Administrative Regulation AR 1-19: This policy was reviewed, modified and approved by Council in the Fall 2008.

Draft By-Laws for Capital Investment Advisory Committee: The bylaws were approved by City Council in 2008.

Transition of Veteran's Memorial Park to the City for operation and maintenance occurred in July 2008.

FY 2009-10 Objectives

To provide visionary leadership and effective management to the operating departments to ensure the achievement of City goals in an efficient and responsible manner.

Continue to improve the City's intergovernmental relations.

Facilitate economic and community development projects.

Improve the City's transportation infrastructure network.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Council meetings staffed	32	41	46
Public Appearances, Speeches	68	32	32
Organization or program improvements	8	10	5



Budget Summary

Office of the City Manager



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$497,538	\$569,147	\$574,485	\$578,578	\$543,688
Contractual Services	\$38,003	\$35,147	\$26,390	\$21,334	\$14,817
Commodities	\$3,846	\$4,573	\$3,250	\$1,500	\$1,600
Contingency	\$0	\$0	\$10,000	\$0	\$0
Total	\$539,388	\$608,866	\$614,125	\$601,412	\$560,105
Expenditures by Program					
Office of City Manager	\$539,388	\$608,866	\$614,125	\$601,412	\$560,105
Total	\$539,388	\$608,866	\$614,125	\$601,412	\$560,105
Expenditures by Fund					
General Fund	\$454,611	\$493,375	\$495,216	\$487,034	\$447,524
Highway User Revenue Fund	\$42,389	\$57,129	\$57,449	\$54,969	\$54,368
Water Impost	\$0	\$1,233	\$4,011	\$4,252	\$3,845
Wastewater Fund	\$42,388	\$57,128	\$57,449	\$55,157	\$54,368
Total	\$539,388	\$608,866	\$614,125	\$601,412	\$560,105
Staffing					
Office of the City Manager	5.0	5.0	5.0	5.0	5.0
Total FTE	5.0	5.0	5.0	5.0	5.0



Budget Summary

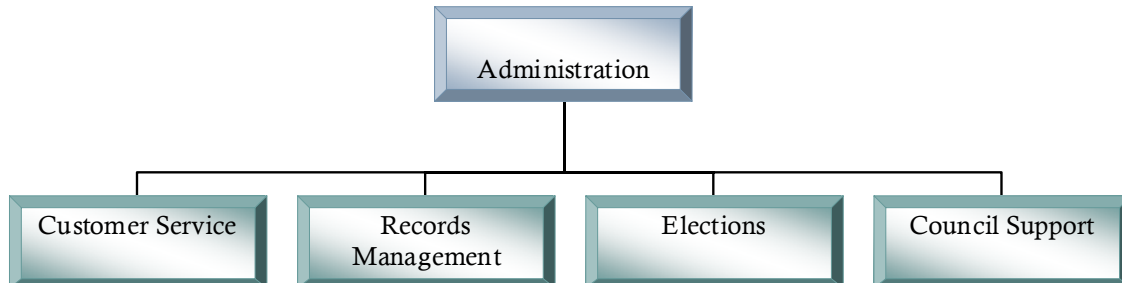
Non-Departmental



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$7,968	\$14,985	\$10,000	\$10,000	\$10,000
Contractual Services	\$1,013,906	\$805,656	\$809,492	\$726,214	\$729,501
Commodities	\$30,566	\$30,490	\$67,964	\$17,804	\$26,991
Capital Outlay	\$0	\$0	\$0	\$3,830	\$0
Other Expenses	\$325,578	\$470,952	\$851,758	\$578,868	\$483,732
Contingency	\$27,129	\$0	\$1,065,969	\$138,000	\$2,510,801
Total	\$1,405,147	\$1,322,083	\$2,805,183	\$1,474,716	\$3,761,025
Expenditures by Program					
Non-departmental	\$1,155,185	\$1,111,084	\$1,456,030	\$1,125,151	\$1,051,325
Real Estate Owned	\$7,757	\$3,668	\$41,650	\$2,606	\$5,000
Economic Development	\$202,927	\$200,972	\$189,252	\$197,831	\$183,448
Arts Commission	\$3,128	\$3,684	\$49,082	\$10,578	\$9,951
Contingency	\$27,129	\$0	\$1,065,969	\$138,000	\$2,510,801
Employee PRIDE	\$9,020	\$2,675	\$3,200	\$550	\$500
Total	\$1,405,147	\$1,322,083	\$2,805,183	\$1,474,716	\$3,761,025
Expenditures by Fund					
General Fund	\$1,191,334	\$1,113,759	\$2,525,199	\$1,246,095	\$3,562,626
Economic Development	\$202,927	\$200,972	\$189,252	\$197,831	\$183,448
Arts	\$3,128	\$3,684	\$49,082	\$10,578	\$9,951
Real Estate Owned	\$7,757	\$3,668	\$41,650	\$2,606	\$5,000
Park Improvements	\$0	\$0	\$0	\$9,338	\$0
Municipal Improvements	\$0	\$0	\$0	\$8,268	\$0
Total	\$1,405,147	\$1,322,083	\$2,805,183	\$1,474,716	\$3,761,025



City Clerk



Department Description

It is the mission of the Office of the City Clerk to strive to present a courteous, service-oriented team of professionals who, in partnership with the Bullhead City Council, other City Departments, and the community, serve the citizens of Bullhead City at an optimum level.

The Office of the City Clerk functions as the Official Record Custodian, Official Custodian of the Seal of the City, Supervisor of City Elections, City Records Management and Records Disposition Program Administrator. The City Clerk is responsible for attending all City Council meetings, keeping the official minutes of all meetings of the City Council, assisting in the preparation of official documents, countersigning official documents, attesting to all City documents, codifying and recording all local laws, Ordinances, Resolutions and legal documents adopted by the City Council, recording official documents with appropriate agencies, researching Public Records requests, administering Oaths and Affirmations, publishing Legal Notices, giving notice of public meetings as required by law, updating and distributing supplements to the City Code.

FY 2008-09 Highlights

Completed cross training on ImageNow upgrade.

Cross trained employees on records management requirements.

Enhanced City Clerk's page on City website.

Held a primary and general election and seated four new City Council members.



City Clerk



FY 2009-10 Objectives

Cross train employees on election laws.

Complete scanning of all old records.

Cross train employees to fill in for City Clerk at City Council meetings.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Number of public record requests processed	210	230	220
Number of agendas and notices processed	376	410	400
Number of council packets prepared	336	410	400
Number of council meetings attended	30	36	30
Number of council minute pages transcribed	480	400	500
Number of council agenda items processed	400	350	400
Number of ordinances processed	76	40	50
Number of resolutions processed	61	60	60
Number of council agenda items	420	420	400



Budget Summary

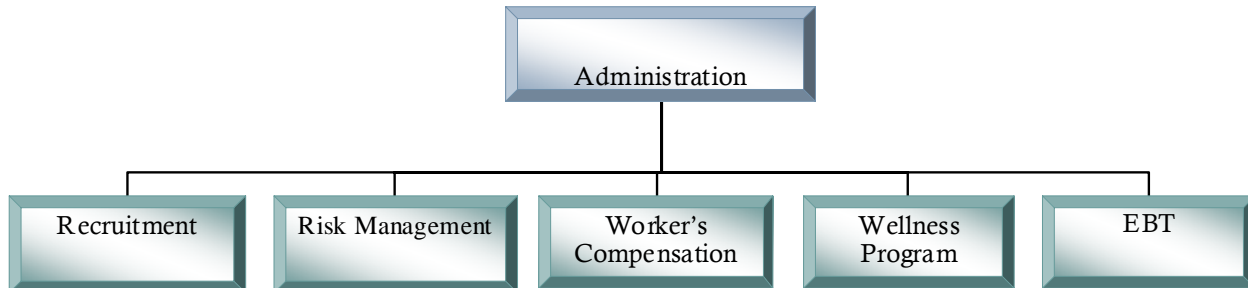
City Clerk



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$254,033	\$251,412	\$233,591	\$206,128	\$180,088
Contractual Services	\$59,115	\$49,191	\$56,452	\$59,099	\$63,278
Commodities	\$6,153	\$1,328	\$1,000	\$600	\$800
Other Expenses	\$88,314	\$0	\$80,000	\$77,000	\$0
Total	\$407,616	\$301,931	\$371,043	\$342,827	\$244,166
Expenditures by Program					
City Clerk	\$319,301	\$301,931	\$291,043	\$265,827	\$244,166
City Elections	\$88,314	\$0	\$80,000	\$77,000	\$0
Total	\$407,616	\$301,931	\$371,043	\$342,827	\$244,166
Expenditures by Fund					
General Fund	\$88,314	\$0	\$80,000	\$77,000	\$0
General Fund	\$308,465	\$292,413	\$283,731	\$262,719	\$244,166
Highway User Revenue Fund	\$5,418	\$4,760	\$3,656	\$1,554	\$0
Wastewater Fund	\$5,418	\$4,759	\$3,656	\$1,554	\$0
Total	\$407,616	\$301,931	\$371,043	\$342,827	\$244,166
Staffing					
City Clerk	5.0	5.0	5.0	3.0	3.0
Total FTE	5.0	5.0	5.0	3.0	3.0



Human Resources



Department Description

To provide leadership and expertise in attracting, developing, and sustaining a diverse workforce committed to quality public service and to communicate with employees their rights, responsibilities, opportunities and benefits.

FY 2008-09 Highlights

Increased Flexible Benefits Plan participation 10%.

Sponsored Health, Wellness and Safety Expo for all employees and their families.

Offered flu and pneumonia shots to all employees and their family members.

Implemented a comprehensive Wellness Program including workshops, Personal Health Analysis and a walking program.

Conducted and completed Salary Market Surveys.

Ethics Committee established a value statement and provided ethics training for all employees. Developed an ethics handbook and conducted training on handbook.

Risk Management in conjunction with the Safety Committee and Emergency Management Coordinator, developed and implemented a fire and safety plan for City Hall.

Risk Management in conjunction with the Safety Committee members conducted site inspections of all City facilities.

Passed Federal ADOT audit and implemented JHA(Job Hazard Analysis) at Utilities, Road Maintenance and Park Maintenance.

Workers Compensation claims at 50.

Risk and Safety Coordinator coordinated with employees to present weekly/monthly safety topic classes to fellow employees.

Provided orientation to new and promoted employees.

Risk Management provided a wide range of re-training in the following areas: Bloodborne Pathogens, Hearing Conservation, Respiratory Protection, Permit Entry Required Confined Space, Safe Lifting/Back Safety, Defensive Driving, Ladder Safety, Heavy Equipment Transport, Trenching and Excavation.



Human Resources



FY 2009-10 Objectives

Provide training to the Managers' that will keep them up to date with employment law issues and be more effective in the workplace.

Provide staff training in all areas of workplace safety.

Utilize innovative recruitment strategies to attract quality candidates for employment.

Utilize innovative selection and pre-employment screening strategies to achieve the best possible person-job match for each open position.

Maintain staffing levels to maximize service to the public.

Apply rules and regulations in a consistent and unbiased manner.

Provide a compensation and benefit plan for City employees that is fair and equitable for the employees and cost effective for the City.

Ensure compliance with all Federal, State, and City employment laws.

Continue to conduct programs to help keep City staff healthy and more productive.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Increased Flexible Benefits Plan participation	61	71	71
Flu and pneumonia shots-employees/families	153	160	160
Increase participation in Wellness Workshops	148	82	90
Workers compensation claims	57	50	49
Orientation for new and promoted employees	79	50	50



Budget Summary

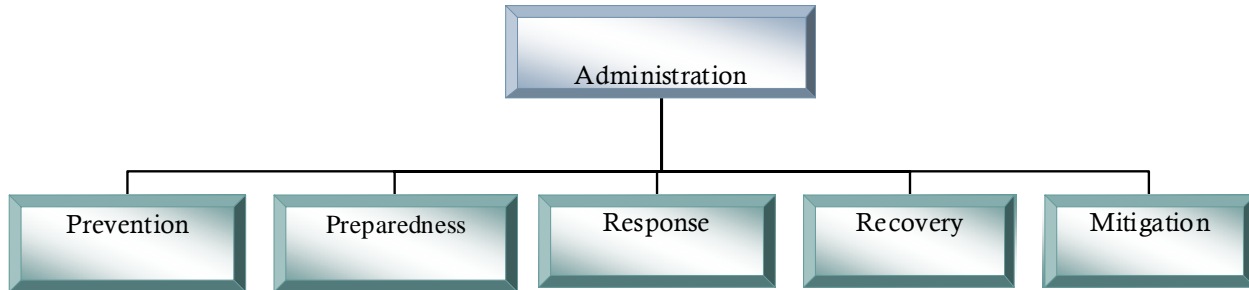
Human Resources



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$293,389	\$310,860	\$329,184	\$319,264	\$267,958
Contractual Services	\$5,832,388	\$4,868,404	\$5,408,058	\$4,867,127	\$5,164,838
Commodities	\$69,115	\$45,911	\$60,860	\$43,380	\$52,160
Other Expenses	\$0	\$0	\$0	\$19,403	\$0
Total	\$6,194,892	\$5,225,175	\$5,798,102	\$5,249,174	\$5,484,956
Expenditures by Program					
Human Resources	\$225,699	\$228,034	\$262,387	\$229,068	\$226,158
Recruitment	\$120,372	\$103,072	\$120,735	\$99,210	\$102,341
Risk Management	\$895,931	\$913,027	\$1,062,698	\$918,541	\$1,018,706
Workers Compensation	\$682,831	\$489,304	\$633,224	\$594,750	\$633,224
Health Insurance	\$4,258,446	\$3,478,489	\$3,685,148	\$3,373,695	\$3,470,617
Wellness Program	\$11,612	\$13,250	\$33,910	\$33,910	\$33,910
Total	\$6,194,892	\$5,225,175	\$5,798,102	\$5,249,174	\$5,484,956
Expenditures by Fund					
General Fund	\$300,396	\$295,912	\$365,444	\$313,430	\$263,884
Highway User Revenue Fund	\$22,838	\$24,221	\$25,794	\$24,312	\$23,793
Wastewater Fund	\$22,837	\$24,221	\$25,794	\$24,446	\$23,793
Risk Management	\$1,578,762	\$1,402,331	\$1,695,922	\$1,513,291	\$1,702,869
Employee Benefit Trust	\$4,270,059	\$3,478,489	\$3,685,148	\$3,373,695	\$3,470,617
Total	\$6,194,892	\$5,225,175	\$5,798,102	\$5,249,174	\$5,484,956
Staffing					
Human Resources	5.0	5.0	5.0	4.5	4.5
Total FTE	5.0	5.0	5.0	4.5	4.5



Emergency Management



Department Description

The job of the Emergency Services Coordinator is to develop an All-Hazards Emergency Operations Plan, Hazard Profile of the Community to set up the Emergency Operations Center and Training and Exercise programs. To coordinate all City Emergency Response functions with those of the surrounding jurisdictions.

FY 2008-09 Highlights

NIMS/ICS Training: City-wide training of the Incident Command System has been completed. City Council was trained in October 2008.

FY 2009-10 Objectives

Train and improve upon the four phases of Emergency Management: Preparedness, Reponse, Recovery and Mitigation.

Work with school officials and the BHC volunteer agencies regarding Emergency Management.

Continue to develop and improve upon Emergency Management Exercise programs.



Budget Summary

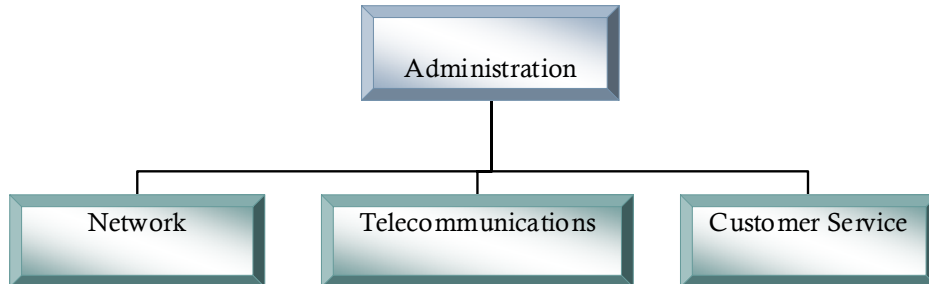
Emergency Management



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$39,332	\$69,912	\$74,655	\$72,999	\$69,781
Contractual Services	\$3,749	\$7,594	\$10,429	\$6,710	\$5,307
Commodities	\$2,637	\$1,606	\$4,600	\$3,889	\$750
Capital Outlay	\$17,745	\$0	\$26,650	\$0	\$0
Total	\$63,463	\$79,112	\$116,334	\$83,598	\$75,838
Expenditures by Program					
Emergency Management	\$63,463	\$79,112	\$116,334	\$83,598	\$75,838
Total	\$63,463	\$79,112	\$116,334	\$83,598	\$75,838
Expenditures by Fund					
General Fund	\$63,463	\$79,112	\$108,868	\$76,862	\$69,052
Highway User Revenue Fund	\$0	\$0	\$3,733	\$3,361	\$3,393
Wastewater Fund	\$0	\$0	\$3,733	\$3,375	\$3,393
Total	\$63,463	\$79,112	\$116,334	\$83,598	\$75,838
Staffing					
Emergency Management	1.0	1.0	1.0	1.0	1.0
Total FTE	1.0	1.0	1.0	1.0	1.0



Information Technology



Department Description

The Information Technology Office provides accurate and timely computer data and services to City staff to assist them in managing resources for the efficient and effective delivery of City services.

The Information Technology Office is a centralized service division that provides networking, telecommunication and programming services and analysis, computer purchasing, software purchasing and upgrades, and miscellaneous technology consulting services to other City departments.

FY 2008-09 Highlights

Completed the upgrade of the ImageNow document management system, including all client PC's to Version 6.

Assisted with the transition of Sales Tax collection and Employee Payroll to outside sources.

Configured and deployed a cash register system, including the required connectivity in the Police Department front lobby area.

Assumed the administrative duties for the City Website. This transition was accomplished seamlessly and without any negative impact.

Transitioned the Riviera Recreation Center to a new broadband circuit capable of twice the speed and better reliability than the previous one.

Deployed new cashier PC's at the front counter in City Hall.

Expanded the available storage capacity of the E-mail server to twice the original size, thus allowing the City to continue utilizing the same server for the remainder of its rated lifespan.

Repaired and rebuilt main file server following catastrophic drive failure with zero data loss.

Created program for automated rollover of e-budget, resulting in a savings of numerous labor hours each budget cycle.

Developed and deployed a desktop alert client for emergency notifications on the City network.

Updated Innoprise, New World Systems, tax and property tables, and IBM Platform software on the AS/400 system.

Procured, configured and deployed CityLaw server and client software for the Legal Department. This system allows for the documentation and tracking of legal matters from a central secure data repository.



Information Technology



Created numerous custom reports within the Innoprise and New World System as requested.

Replaced 43 telephones and 31 failed line cards on City PBX.

Assisted Emergency Services Coordinator with setup of EOC communications and hardware.

Completed the relocation of the voice and data connectivity for Purchasing, Detectives, Prosecutor and Public Works staff.

FY 2009-10 Objectives

Security: it is both the goal and the responsibility of the IT Division to ensure the constant security of the City network and all data located therein. We will continually strive to protect our network against all conceivable threats.

Sustainability: the ability of the City to conduct its business at all times is critical to providing our citizens with the level of service they expect from their government. The IT Division will make every effort to ensure the sustainability of the City systems.

Customer Service: our customers are the reason we are here. We will endeavor to provide excellent customer service to all who depend on our systems, while seeking opportunities where the use of technology can enhance the services we provide.

Reliability: our customers rely on our systems to do their jobs and ultimately to provide the services our citizens expect. The IT Division will work diligently to ensure that the systems used within the City are reliable and available whenever they are needed.

Continuous Improvement: the IT Division will constantly seek to identify opportunities to improve in all areas.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Work orders completed	519	890	866
Obsolete PC's replaced	82	3	0
PBX phone system uptime	99.999%	99.999%	99.999%
Server uptime	99.99%	99.99%	99.99%
Obsolete servers replaced	0	8	3
Lost data (KB)	0	0	0
Recordable safety incidents	1	0	0



Budget Summary

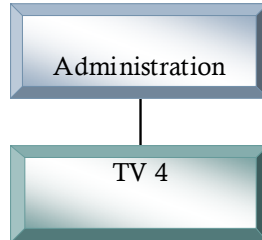
Information Technology



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$608,667	\$661,339	\$643,841	\$606,880	\$535,892
Contractual Services	\$212,327	\$189,566	\$212,439	\$131,512	\$180,487
Commodities	\$314,690	\$254,896	\$146,888	\$103,094	\$111,400
Capital Outlay	\$5,074	\$0	\$0	\$0	\$0
Total	\$1,140,759	\$1,105,800	\$1,003,168	\$841,486	\$827,779
Expenditures by Program					
Information Technology	\$1,140,759	\$1,105,800	\$1,003,168	\$841,486	\$827,779
Total	\$1,140,759	\$1,105,800	\$1,003,168	\$841,486	\$827,779
Expenditures by Fund					
General Fund	\$1,140,759	\$990,814	\$930,456	\$780,797	\$773,594
Transit	\$0	\$0	\$32,192	\$29,201	\$26,782
Info Tech. Replacement	\$0	\$114,986	\$10,000	\$3,000	\$0
Wastewater Fund	\$0	\$0	\$30,520	\$28,488	\$27,403
Total	\$1,140,759	\$1,105,800	\$1,003,168	\$841,486	\$827,779
Staffing					
Information Technology	8.0	8.0	8.0	6.0	6.0
Total FTE	8.0	8.0	8.0	6.0	6.0



Public Information



Department Description

The Public Information Division is responsible for media relations, Television Channel 4 and internal communications. The Public Information Division is also responsible for producing the monthly online newsletter "City Views", writes or assists in the writing of speeches, plaque inscriptions and proclamations, and posting billboard information on TV4.

FY 2008-09 Highlights

Moved from quarterly print to online monthly newsletter "City Views", eliminating printing costs and conserving resources while making information readily available.

Upgrade video system in Council Chambers. Installation of new remote cameras for simplicity of operation and expanded coverage.

Continued Media support for the first River Regatta. Managed the regatta logo contest that yielded a new logo for the event.

League of Arizona Cities and Towns Conference display

FY 2009-10 Objectives

Upgrade of TV4 facilities and performance



Budget Summary

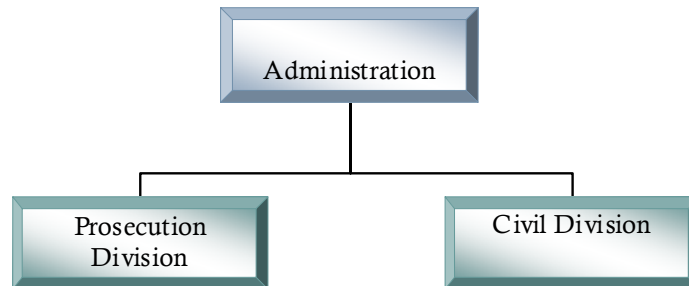
Public Information



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$264,186	\$304,967	\$314,975	\$250,732	\$178,362
Contractual Services	\$85,024	\$75,433	\$87,601	\$38,118	\$27,872
Commodities	\$49,309	\$31,287	\$58,366	\$4,800	\$3,800
Other Expenses	\$0	\$0	\$0	\$0	\$15,000
Total	\$398,520	\$411,686	\$460,942	\$293,650	\$225,034
Expenditures by Program					
Public Information	\$276,133	\$286,399	\$350,591	\$230,720	\$178,726
TV 4	\$122,386	\$125,288	\$110,351	\$62,930	\$46,308
Total	\$398,520	\$411,686	\$460,942	\$293,650	\$225,034
Expenditures by Fund					
General Fund	\$370,210	\$382,164	\$445,388	\$280,496	\$216,764
Highway User Revenue Fund	\$14,155	\$14,761	\$7,777	\$6,608	\$4,135
Wastewater Fund	\$14,155	\$14,761	\$7,777	\$6,546	\$4,135
Total	\$398,520	\$411,686	\$460,942	\$293,650	\$225,034
Staffing					
Public Information	4.5	5.5	5.5	3.0	3.0
Total FTE	4.5	5.5	5.5	3.0	3.0



City Attorney



Department Description

The Civil Division provides legal counsel and advice to the Mayor and City Council, City staff, boards and commissions, and supervises the City Prosecutor's office. The City Attorney drafts or reviews and approves all contracts, agreements, resolutions and ordinances under consideration by the City Council. The City Attorney works with the Engineering and Finance Departments on major sewer expansion, water resources, major developments, coordination of representation in legal proceedings including personnel matters, civil litigation, administrative proceedings, franchise agreements and future developments to ensure that the City's best interests are being met through growth and development according to the City's General Plan.

FY 2008-09 Highlights

Drafted and/or reviewed and "approved as to form" all contracts, agreements, intergovernmental agreements, leases, grants, operating policies and procedures, personnel rules and regulations, council communications, ordinances, resolutions, real estate deeds, and correspondence relating to same, as requested by City staff, for submittal to the City Council for approval and/or adoption in order for departments to effectively conduct City business.

Continued development of a program of preventive legal care by ensuring the municipal government maintained proper legal accountability in all areas thereby reducing the liability exposure of the City. This includes extensive legal research to provide both written and verbal legal opinions by legal counsel on the City's behalf.

Represented and/or coordinated the representation of the City as a party in legal proceedings to include lawsuits filed against the City, as well as claims filed with or by state and federal administrative agencies.

Continued to provide legal advice and expertise to the Mayor, City Council and City staff during crucial City negotiations regarding issues pertaining to wastewater, water acquisition, recreation, city growth and development, transportation services and real estate issues in order to effectively meet the City Council's goals by attending numerous meetings to discuss same throughout the fiscal year, doing related research, and drafting or reviewing related documents.

Continue to assist and provide legal advice and representation in all areas relating to citywide development and the second bridge project, including document review, and attendance at numerous meetings, reviewing reports related to financing and construction of projects, and facilitate resolution of issues arising in regard to projects.



City Attorney



FY 2009-10 Objectives

Continue to maintain a level of service appropriate to assist City departments in implementing the goals of the City Council.

Continue to ensure all contracts and agreements reviewed and approved by this office and entered into by the City, and all resolutions and ordinances enacted by the City, adequately protect the legal interests of the City.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Resolutions:	55	61	72
Ordinances:	53	82	96
Daily Consultations: (Average 4/day 240 days)	1,057	1,164	1,281
Lawsuits Filed:	3	3	4



Budget Summary

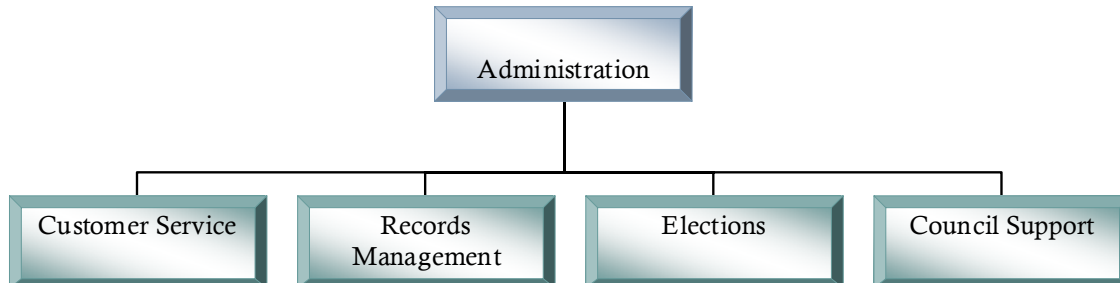
City Attorney



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$288,955	\$362,113	\$422,430	\$411,363	\$383,656
Contractual Services	\$149,024	\$103,561	\$219,560	\$122,101	\$131,903
Commodities	\$3,411	\$15,635	\$3,200	\$4,161	\$2,250
Total	\$441,390	\$481,310	\$645,190	\$537,625	\$517,809
Expenditures by Program					
City Attorney	\$441,390	\$481,310	\$645,190	\$537,625	\$517,809
Total	\$441,390	\$481,310	\$645,190	\$537,625	\$517,809
Expenditures by Fund					
General Fund	\$406,165	\$452,647	\$597,917	\$493,112	\$474,063
Highway User Revenue Fund	\$17,613	\$11,461	\$14,004	\$13,155	\$13,003
Water Impost	\$0	\$5,740	\$19,265	\$18,093	\$17,740
Wastewater Fund	\$17,612	\$11,461	\$14,004	\$13,265	\$13,003
Total	\$441,390	\$481,310	\$645,190	\$537,625	\$517,809
Staffing					
City Attorney	4.0	4.0	4.0	4.0	4.0
Total FTE	4.0	4.0	4.0	4.0	4.0



City Prosecutor



Department Description

The City Prosecutor's Office is a division of the City Attorney's Office and supervised by Chief City Prosecutor Rogers. Specifically, services provided by this division include (1) prosecution of all misdemeanor cases in municipal court, criminal appeals in the Superior Court, and representation of the City in drug forfeiture actions; (2) legal advice and counsel to all City departments regarding criminal enforcement/prosecution issues; and (3) compliance with victim rights statutes, assistance to crime victims in seeking restitution and coping with the criminal justice process.

FY 2008-09 Highlights

Drug forfeitures totaling approximately \$163,000 in money and property for Police Rico fund during last 12 months by Prosecutors Rogers and Donaldson.

Federal VAWA STOP Domestic Violence Grant through the Governor's Office awarded to Prosecutor's Office. \$124,000 for DV Prosecutor compensation/training. Grant application and administration by Supervising Paralegal Sue Sanders.

Four grants for Victim Rights (VOCA, VRP2 and ACJC) in the amount of \$65,417 applied for and administered by Victim Services Coordinator Melissa Solano.

Established with the approval of Mayor and Council a Prosecution Assessment Recovery Fee (PARF) to recoup prosecution costs from defendants.



City Prosecutor



FY 2009-10 Objectives

Continue emphasis on DUI cases; and Domestic Violence and City Code cases.

Increase resources for protecting victim's rights and ensure compliance with victim's rights legislation and seek restitution.

Obtain early resolution of criminal cases consistent with doing justice and speedy resolution of cases at pretrial phase.

Insure compliance with victim rights laws, assist crime victims with the process and obtain restitution through justice system.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Victim Contacts	6,353	6,400	6,500
DUI Charges	276	290	300
Criminal/Criminal Traffic/Civil Charges	4,683	5,000	5,100
Municipal Code	217	220	230



Budget Summary

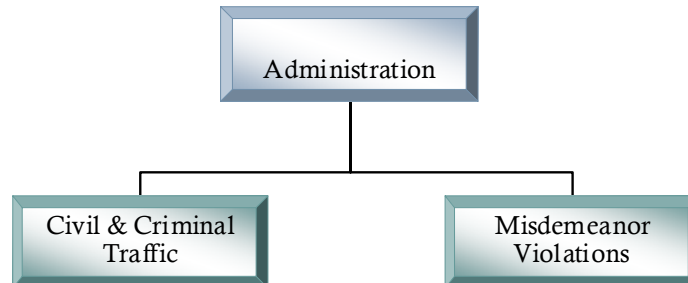
City Prosecutor



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$505,511	\$569,003	\$625,737	\$594,093	\$541,977
Contractual Services	\$52,786	\$42,728	\$46,282	\$46,993	\$41,680
Commodities	\$12,411	\$4,976	\$6,495	\$5,375	\$5,000
Other Expenses	\$175	\$712	\$1,000	\$1,000	\$4,000
Total	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
Expenditures by Program					
City Prosecutor	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
Total	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
Expenditures by Fund					
General Fund	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
Total	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
Staffing					
City Prosecutor	11.0	11.0	11.0	11.0	11.0
Total FTE	11.0	11.0	11.0	11.0	11.0



Municipal Court



Department Description

The Presiding Magistrate is charged with the operation of the Judicial Branch of the Bullhead City Government. The administration of the Court is governed by the U.S. and Arizona Constitutions and the Arizona Supreme Court. The jurisdiction of the Court encompasses ordinances enacted by the Mayor and Council and the Arizona Revised Statutes. Within the the City of Bullhead City, the Court maintains all court records, filings, cash receipts, documentation and proceedings of civil and criminal traffic violations, misdemeanor violations, petitions for orders of protection, and petitions for injunctions prohibiting harassment. Furthermore, the Court assigns legal counsel for indigent defendants and provides interpreters for cases filed in the Municipal Court.

The mission of the Bullhead City Municipal Court is to fulfill judiciary responsibility by providing fair, impartial, and timely administrative justice to all defendants.

FY 2008-09 Highlights

Judge Slovek was bestowed the Annual Court Employee Recognition Award by Mohave County Presiding Judge Randolph Bartlett. This award recognizes contributions by individuals that have had a positive impact on their respective court.

Continued court compliance of juveniles when ordered to supervised monitoring by the Juvenile Monitoring Officer.

Continued court compliance by adult offenders when ordered to supervised probation.

Increase in tax intercept collections over previous year.

The court was a hosting site for the February meeting of the Colorado River Leadership program sponsored by the Chamber of Commerce Women's Council.

The court also conducts a twice a year educational program for the Master Government Program also sponsored by the Chamber of Commerce Women's Council.

Judge Psareas attended Magistrate's Association training in Laughlin and the Annual Judge's Conference as required by the Arizona Office of the Courts.

Judge Slovek attended the Magistrate's Association training, the annual Judicial Conference and the Governor's Office on Highway Safety conference which satisfies the training requirements of the Arizona Office of the Courts.

Judge Psareas' contract as the Associate Magistrate was renewed for another two years.

All court staff completed the required 16 hours of continuing education for calendar year 2008.



Municipal Court



The Arizona Office of the Courts conducted a survey of our court users. The court received a satisfactory or better in all categories.

The wall separating the court clerk expansion area from public access that was discussed in last years budget was completed.

FY 2009-10 Objectives

The Bullhead City Municipal Court will follow the 2005-2010 strategic agenda, "Moving from Good to Great", as indicated by the Honorable Chief Justice Ruth V. McGregor.

The Bullhead City Municipal Court is dedicated to building effective working relationships, while still maintaining independence, with all of those who have an interest in the court.

The Bullhead City Municipal Court will participate in the Arizona Supreme Court ordered Fines/Fees and Restitution Enforcement (F.A.R.E.) program as necessary. The court will also process the additional red light infractions that may be created by photo enforcement. Additional staff may be necessary to accomplish these goals.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Collections, all categories	\$1,769,505	\$1,604,371	\$1,650,000
Jury Trials	2	1	2
Court Trials	7	18	12
Arraignments	3,013	2,585	2,800
Civil Traffic Hearings	315	298	310
Sentencings	1,862	1,793	1,800
New filings(charges & petitions)	10,228	9,838	10,000
Order to Show Cause Hearings	1,617	1,774	1,800
Motions (Continue, payment and other)	2,554	2,759	2,979



Budget Summary

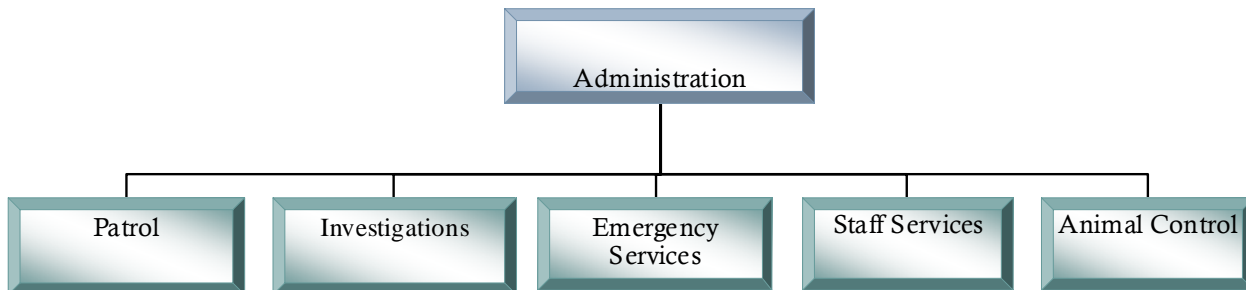
Municipal Court



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$926,641	\$936,461	\$996,273	\$919,078	\$886,851
Contractual Services	\$145,488	\$131,015	\$135,547	\$125,925	\$123,915
Commodities	\$31,096	\$14,447	\$17,350	\$16,341	\$14,000
Other Expenses	\$0	\$0	\$0	\$2,766	\$0
Contingency	\$0	\$0	\$135,000	\$0	\$256,855
Total	\$1,103,225	\$1,081,923	\$1,284,170	\$1,064,110	\$1,281,621
Expenditures by Program					
Municipal Court	\$1,047,721	\$1,076,228	\$1,131,265	\$1,041,175	\$1,005,431
JCEF Court	\$0	\$0	\$135,000	\$0	\$165,855
Fill the Gap	\$9,302	\$5,694	\$0	\$4,762	\$39,000
Court Enhancement	\$46,202	\$0	\$17,905	\$18,173	\$71,335
Total	\$1,103,225	\$1,081,923	\$1,284,170	\$1,064,110	\$1,281,621
Expenditures by Fund					
General Fund	\$1,047,558	\$1,076,228	\$1,131,265	\$1,038,251	\$1,005,431
Court JCEF	\$55,667	\$0	\$135,000	\$2,924	\$165,855
Court Enhancement	\$0	\$0	\$17,905	\$18,173	\$71,335
Court Fill the Gap	\$0	\$5,694	\$0	\$4,762	\$39,000
Total	\$1,103,225	\$1,081,923	\$1,284,170	\$1,064,110	\$1,281,621
Staffing					
Municipal Court	16.0	16.0	16.0	15.0	15.0
Total FTE	16.0	16.0	16.0	15.0	15.0



Police



Department Description

The Bullhead City Police Department provides law enforcement, emergency communications and animal control services to the incorporated City of Bullhead City. The Police Department consists of 82 sworn police officers and 55 nonsworn members working in three areas, the Office of the Chief of Police, the Division of Operations, and the Division of Staff Services.

In addition to the Chief of Police and Deputy Chief of Police, the Office of Professional Responsibility (internal affairs) and the Office of Personnel/Research and Development are assigned directly to the Office of the Chief of Police.

The Division of Operations includes the Bureau of Patrol and the Bureau of Criminal Investigations. The Bureau of Patrol consists of the General Patrol Section, the Waterways and School Resource Units, the Traffic Section, Emergency Operations Section, and the Special Problems/Community Oriented Policing Section. The Bureau of Criminal Investigations consists of the General Investigations Section, Pawn Unit, Vice Narcotics Section and the Gang Interdiction Unit.

The Division of Staff Services includes the Bureau of Staff Services, the Records Section, the Property and Evidence Section, the Forensic Section, the Bureau of 9-1-1 Communications, and the Bureau of Animal Control.

In addition to maintaining dispatch communication services for the Police Department, the Bureau of 9-1-1 Communications provides emergency communication services for the Bullhead City, Fort Mohave, Mohave Valley and Golden Shores Fire Departments.



Police



FY 2008-09 Highlights

- Western Arizona Training Academy
- Code III cable television program
- Community Partnership Meetings
- Police and Citizens Together (PACT) Meetings
- Neighborhood Block Watch Programs
- Safe Environment River Fun (SERF) Program
- National Night Out Campaign
- Public Safety Bicycle Rodeo
- Communication System Upgrade Project (continuing)
- Special Traffic Enforcement Programs
- Active Shooter Training
- Training Room Enhancement Completion
- Drunk and Drugged Driver Checkpoints and Saturation Patrols

FY 2009-10 Objectives

Review and assess Department rules, regulations, policies and procedures for revision in conjunction with changes in operating procedures, court case findings and equipment changes.

Increase the Department self-initiated officer activity by 10% during the fiscal year. Providing for an increase in proactive police operations.

Revise the current police report filing system to improve effectiveness. Creating a police report jacket system eliminating the need to review an entire file for documents, therefore reducing duplicate efforts when providing internal and external reports.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Self Initiated Officer Activity	20,529	20,700	21,000
Criminal Arrests	2,961	2,550	2,700
Special Traffic Detail Citations	1,781	1,300	1,500
Motor Vehicle Thefts	104	115	110
Motor Vehicle Traffic Accidents	788	720	730
911 Center Calls for Service (including Fire and Animal Control calls)	63,873	62,500	63,000



Budget Summary

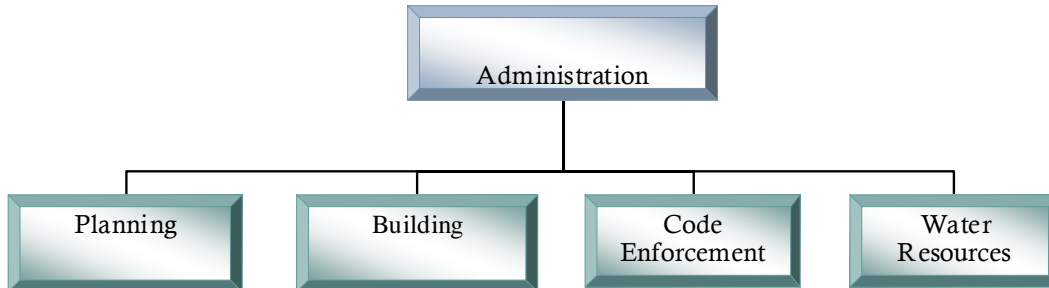
Police



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$10,279,337	\$10,635,051	\$11,417,939	\$10,854,736	\$10,143,848
Contractual Services	\$1,715,871	\$1,710,745	\$1,878,663	\$1,597,776	\$1,792,830
Commodities	\$502,655	\$374,596	\$227,242	\$158,646	\$177,110
Capital Outlay	\$144,673	\$150,340	\$37,269	\$0	\$0
Other Expenses	\$11,916	\$29,504	\$17,650	\$18,229	\$18,350
Total	\$12,654,451	\$12,900,237	\$13,578,763	\$12,629,387	\$12,132,138
Expenditures by Program					
Office of Police Chief	\$1,616,616	\$1,676,015	\$1,649,051	\$1,463,519	\$1,498,643
Police Patrol	\$6,170,099	\$6,515,670	\$7,105,637	\$6,715,862	\$6,350,746
Criminal Investigations	\$1,599,294	\$1,688,514	\$1,641,217	\$1,590,730	\$1,457,484
Staff Services	\$844,033	\$866,353	\$933,164	\$842,216	\$774,287
Emergency Services	\$1,884,702	\$1,598,260	\$1,629,679	\$1,465,142	\$1,388,976
Animal Control	\$504,160	\$516,978	\$526,710	\$512,300	\$499,502
Special Operations	\$16,518	\$11,752	\$6,829	\$6,346	\$4,500
Rico	\$19,030	\$26,696	\$86,476	\$33,272	\$158,000
Total	\$12,654,451	\$12,900,237	\$13,578,763	\$12,629,387	\$12,132,138
Expenditures by Fund					
General Fund	\$12,635,420	\$12,873,540	\$13,492,287	\$12,596,115	\$11,974,138
RICO	\$19,030	\$26,696	\$86,476	\$33,272	\$158,000
Total	\$12,654,451	\$12,900,237	\$13,578,763	\$12,629,387	\$12,132,138
Staffing					
Sworn Police Officers	83.0	83.0	83.0	83.0	83.0
Non Sworn PD Employees	54.0	54.0	54.0	47.5	47.5
Total FTE	137.0	137.0	137.0	130.5	130.5



Development Services



Department Description

The Office of the Director oversees the operations of the Divisions of Building, Code Enforcement, Planning and Zoning, and Water Resources.

The Building Division is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The Division works with citizens and contractors to assure that their projects meet or exceed required International Construction Code requirements. This Division also serves as the staff liaison for the Building Board of Appeals.

The Code Enforcement Division helps maintain and improve our community by enforcing the City Codes established by the City Council. This Division works with citizens, neighborhood associations, public services agencies and other City Departments to facilitate voluntary compliance with City Codes, assist public outreach programs, and establish community priorities for enforcement programs.

The Planning and Zoning Division is responsible for the coordination of all long-range and current planning functions in the City in order to ensure the long-term sustainability and vitality of Bullhead City. The Planning and Zoning Division Department guides the physical development of the City, implementation of the Bullhead City General Plan, administration of the Subdivision and Zoning Codes and processing a variety of development requests. This Division also serves as the staff liaison for the Board of Adjustment, the Planning and Zoning Commission and the City Council.

The Water Resources Division administers the City's contracts with the Bureau of Reclamation, Arizona Department of Water Resources, Mohave County Water Authority, and the local water utility companies. The Division oversees implementation of the City's Water Conservation Plan as well as the City Codes associated with the Plan. This Division also serves as the staff liaison for the Water Resources Advisory Committee.



Development Services



FY 2008-09 Highlights

Continued to work to achieve efficiency in the Department.

Assisted with the City Manager's Affordable Housing Study Group.

Implemented and monitored the City's General Plan and Laughlin Ranch Amendment.

Processed applications for 5 abandonments, 8 code amendments, 7 comprehensive sign plans, 22 conditional use permits, 14 land splits, 13 subdivisions, 8 temporary use permits, 5 variances, 3 zoning map changes, and over 85 promotional display sign permits.

Continued to refine the Innoprise Automated Permit and Inspection System.

Staffed the 2006 International Construction Code Committee and completed adoption of said codes.

Processed applications for a total of 2,318 permits broken down as 330 for accessory structures, 214 for single family site built and manufactured homes, 13 for multiple family residential, 173 for commercial, 716 for electrical/mechanical/plumbing, 89 for fences, 139 for signs, and 872 for miscellaneous work. Performed 26,685 inspections.

Provided ongoing training for staff in the new Construction Codes.

Increased productivity in the Code Enforcement Program.

Actively enforced Chapter 8.08, Nuisances, Chapter 15.54, Property Maintenance, Title 16, Subdivisions, and Title 17, Zoning of the City code.

Performed 8,140 violation inspections, resolved 2,432 complaints, prepared 4,809 complaint notices, processed 23 criminal complaints, spent 2,203 hours in the field, 5,489 hours in the office, and drove 16,911 miles.

Administered the Abandoned Shopping Cart Recovery Program. Retrieved 219 carts.

FY 2009-10 Objectives

15 Day Turnaround for Zoning Review

Maintain customer services levels

Maintain role on City teams

Maintain service efficiency

30-60 Day Turnaround for Plan Review

Maintain plan review times for single family residential projects

Maintain plan review times for commercial projects

Resolve violations within 60 days



Development Services



Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Maintain customer service levels	90%	95%	95%
Maintain role on City teams	100%	100%	100%
Maintain service efficiency	95%	95%	95%
15 Day Turnaround for Zoning Review	100%	100%	100%
30-60 Turnaround for Plan Review	100%	100%	100%
Maintain plan review time for single family residential projects	10 days	10 days	10 days
Maintain plan review times for commercial projects	15 days	15 days	15 days
Resolve violations withing 60 days	80%	80%	80%



Budget Summary

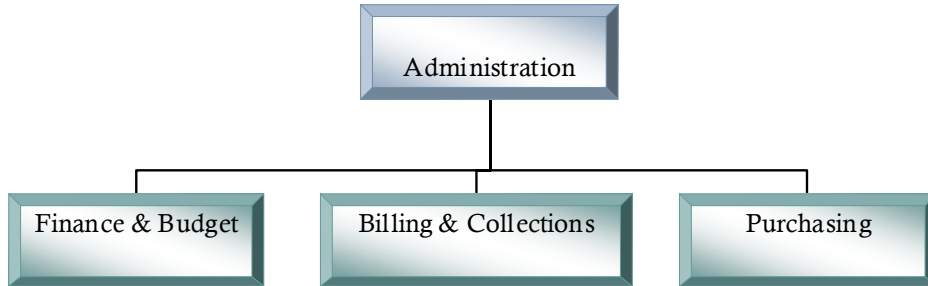
Development Services



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$1,712,517	\$1,687,614	\$1,665,526	\$1,415,157	\$1,264,680
Contractual Services	\$779,628	\$650,193	\$737,163	\$538,386	\$562,595
Commodities	\$33,532	\$23,805	\$23,200	\$10,821	\$9,750
Capital Outlay	\$17,745	\$0	\$0	\$0	\$0
Other Expenses	\$67,923	\$46,023	\$115,000	\$57,081	\$57,000
Total	\$2,611,346	\$2,407,635	\$2,540,889	\$2,021,445	\$1,894,025
Expenditures by Program					
Office of Dev Svcs Director	\$196,288	\$168,023	\$150,334	\$140,077	\$185,037
Planning	\$298,984	\$317,026	\$284,137	\$233,776	\$173,771
Building Inspections	\$1,089,800	\$948,752	\$938,562	\$721,365	\$556,947
Code Enforcement	\$445,215	\$470,523	\$568,011	\$473,749	\$490,726
Water Impost	\$480,869	\$463,101	\$587,445	\$440,098	\$475,144
Water Resources	\$100,191	\$40,209	\$12,400	\$12,380	\$12,400
Total	\$2,611,346	\$2,407,635	\$2,540,889	\$2,021,445	\$1,894,025
Expenditures by Fund					
General Fund	\$2,030,286	\$1,896,316	\$1,914,008	\$1,541,778	\$1,370,382
Water Impost	\$480,869	\$471,109	\$614,481	\$467,287	\$511,243
Water Development	\$100,191	\$40,209	\$12,400	\$12,380	\$12,400
Total	\$2,611,346	\$2,407,635	\$2,540,889	\$2,021,445	\$1,894,025
Staffing					
Office of the Director	3.0	3.0	3.0	1.0	2.0
Planning	6.0	6.0	6.0	4.0	3.0
Building	15.0	15.0	15.0	8.0	8.0
Code Enforcement	7.0	7.0	7.0	7.0	7.0
Total FTE	31.0	31.0	31.0	20.0	20.0



Finance



Department Description

Ensure the integrity and sound use of the City’s fiscal resources.

The Finance Department is responsible for the following functions, financial reporting, accounting, investments, business licensing, payroll, annual budget, special assessment administration, procurement, utility billing and capital assets.

FY 2008-09 Highlights

Transitioned from in-house payroll to ADP.

Finance led efforts for transition of City Transaction Privilege Tax Collection from Arizona Department of Revenue (Program City) to self collection (Non-Program City) by Bullhead City using Revenue Discovery Systems. Finance staff and RDS staff worked diligently to execute a smooth transition in three months. Transition activities included audit of taxpayer lists from Arizona Department of Revenue, several taxpayer training meetings, multiple press releases, mailing thousands of letters to taxpayers along with phone calls and e-mails.

Finance billed over 10,000 special assessment installments in May and November, due June 1st and December 1st. Although delinquencies were much greater than in prior years, collection efforts greatly reduced the final auctioned assessment number.

	9/22/08 Auction	3/23/09 Auction
Number of Assessments Advertised	540	819
Number of Assessments Sold At Auction	45	723
Number of Assessments Struck Off to City	2	0

Creation of Central Receiving Warehouse in the Public Works Annex in effort to centralize receiving and storage of common use goods for City departments thus realizing dollar savings.

Received the Government Finance Officer Association Award for Distinguished Budget Presentation Award for FY 2008-2009.



Finance



FY 2009-10 Objectives

To enhance collection of Transaction Privilege Taxes by partnering with Revenue Discovery Systems. Both City and RDS staff plan to: enhance customer support to taxpayers, improve revenue forecasting for management, refine delinquency and auditing oversight, and increase tax revenue.

Publish an updated Procurement Code and Policy as well as General Procurement Guidelines.

Update Employee Travel Policy.

Complete inventory of all assets within the City of Bullhead City.

Formulate and institute a Procurement Card Program to be utilized City-Wide.

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Utility Customers Billed	215,322	220,000	221,500
Cashier Transactions	184,123	185,000	187,000
Business License Applications	521	530	550
AP Checks Processed	7,731	7,710	6,630
Purchase Orders Processed	2,366	3,100	2,800
AP Invoices Processed	18,312	18,678	15,460



Budget Summary

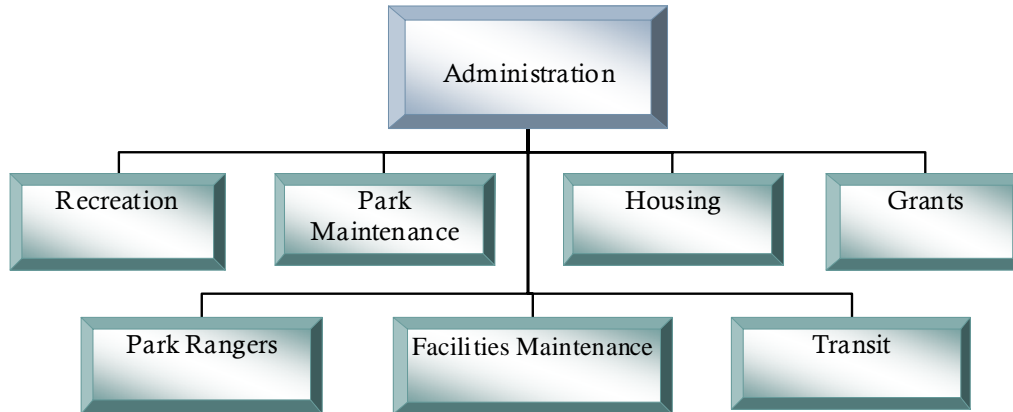
Finance



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$1,195,778	\$1,138,642	\$1,207,232	\$1,081,875	\$1,005,647
Contractual Services	\$548,022	\$454,154	\$548,114	\$581,105	\$763,635
Commodities	\$45,132	\$43,933	\$40,503	\$41,531	\$31,150
Capital Outlay	\$0	\$11,373	\$30,500	\$21,744	\$0
Other Expenses	\$51,243	\$28,263	\$35,000	\$44,882	\$30,000
Debt Service	\$8,750	\$3,750	\$11,325	\$7,200	\$11,325
Contingency	\$0	\$0	\$100,000	\$0	\$100,000
Total	\$1,848,924	\$1,680,116	\$1,972,674	\$1,778,337	\$1,941,757
Expenditures by Program					
Finance and Budget	\$623,184	\$619,547	\$628,384	\$550,999	\$503,208
Billing and Collections	\$1,043,453	\$924,733	\$1,209,288	\$1,102,765	\$1,320,361
Purchasing	\$113,285	\$135,835	\$135,002	\$124,573	\$118,188
Grants administration	\$69,003	\$0	\$0	\$0	\$0
Total	\$1,848,924	\$1,680,116	\$1,972,674	\$1,778,337	\$1,941,757
Expenditures by Fund					
General Fund	\$994,830	\$919,791	\$937,110	\$857,237	\$907,961
Highway User Revenue Fund	\$31,837	\$33,091	\$32,632	\$25,888	\$26,688
Special Assessments Admin	\$216,544	\$227,932	\$399,768	\$339,285	\$465,801
Water Impost	\$0	\$313	\$1,068	\$1,068	\$1,002
Wastewater Fund	\$605,714	\$498,990	\$602,096	\$554,859	\$540,305
Total	\$1,848,924	\$1,680,116	\$1,972,674	\$1,778,337	\$1,941,757
Staffing					
Finance	20.0	19.0	19.0	16.0	16.0
Total FTE	20.0	19.0	19.0	16.0	16.0



Parks & Rec, Community Services



Department Description

The Office of the Director oversees the operations of the Grants & Parks Development Administrator, Recreation, Parks Maintenance, Facilities Maintenance, Housing and Transit Divisions.

Grants and Park Development administrator researches, writes applications and administers corporate, foundation, state and federal grants for the benefit of city properties or programs. The administrator is also responsible for park and recreational amenities planning, both project development, construction oversight and funding.

The goal of the Recreation Division is to provide the Community with a broad, varied and interesting selection of special events and activities. This involves both active and passive programs designed to meet the needs of all residents regardless of age, sex, socio-economic status, race or any disabilities. The Recreation Division also oversees the Park Ranger Program, City Events and the annual Bullhead City Regatta.

The Parks Maintenance Division provides a safe, esthetically pleasant environment for the public using city owned recreational facilities including all parks, trails, athletic fields and beaches along the Colorado River. They also maintain the Colorado River Nature Center, Arizona Veteran's Memorial Park and landscaping for street medians and city facilities.

The Facilities Management Division provides the physical and comprehensive preventive maintenance and repair program for all City owned buildings. Maintenance duties involve carpentry, plumbing, electrical work, heating and air conditioning repair, and minor remodeling. Custodial services are also provided to all City facilities.

The Housing Division is responsible for overseeing the following programs: (1) Home Repair Program: Allows low-income families to make needed home repairs that enables them to remain in their homes. Repairs may include roof work, weatherization upgrades, adding gutters, foundation work, a new paint job, and so on. (2) Home Replacement Program: When a home is found to be in such a condition as to be unsafe and irreparable, the City's Housing Division may assist in replacing the entire structure with a new manufactured or stick built home. (3) The CDBG Program: Is a flexible program that provides communities with resources to address a wide range of unique community development needs. Beginning in 1974, the CDBG program is one of the longest continuously run programs at HUD. The CDBG program provides annual grants to improve the community or individual homes.

The Bullhead Area Transit System (BATS) Division provides two types of service. The BATSmobile is a fixed route service



Parks & Rec, Community Services



with scheduled pick up and drop off points. The Red Line route travels north and south along Highway 95, and the Blue Line route travels east and west with connections to the Red Line at Safeway and Kmart. Dial-A-BATS is a curb-to-curb service for those passengers who are unable to access the fixed route service.

The department is also responsible for the Parks & Recreation Commission, Municipal Arts Commission, Bullhead Area Transit (BATS) Commission and the Veterans Advisory Committee. The groups are advisory and programs/projects associated with their respective topics are brought before them for their recommendations to the City Council.

FY 2008-09 Highlights

Grants & Park Development

Involvement with park and recreational facilities planning and construction oversight for such projects as: Rotary Park Soccer Fields Improvements, North Beach Renovation, KaBOOM Playground rebuild/relocation and Softball Field Complex; Community Park fish cleaning station, ramada and restroom replacement and non-motorized boat launch; and the Arizona Veteran's Memorial Park.

Section 12 acquisition and strategic master plan

Grant applications requesting \$1,954,000 in grant funds

Award of \$2,741,814 in grant funds as of January of 2009

Administration of 10 grants

Involvement in Community/Aquatic Center Feasibility Study, Global Event Center, Regatta planning, AEL/Capital Investment Advisory Committee, Employee Ethics Committee, Colorado River Nature Center Management Agreement and Development Plan and Youth Sports Agreement development

Facilities Maintenance

Refurbish project of south cooling tower at Marina complex.

Complete large electrical refurbishing of animal control kennel area, resealed roof and removed dry wall inside for safety. Repaired and welded broken kennels.

Relocated Community Services Administration, BATS, Purchasing and Housing

Began modifications for TV 4 camera additions

Resolved odor problem in City Hall Building

Fabricated a ship for the annual River Regatta



Parks & Rec, Community Services



Housing

3 grant applications were prepared and submitted totaling \$1,100,000 in grant requests.

2 grant awards were received in the amount of \$750,000 - still awaiting award of third grant.

Administered CDBG Grant for \$717,893. To date \$450,000 has been expended.

The new CDBG application will be in May.

Parks Maintenance

Installed 7 BATS shelters

North Beach improvements, 13 acres (lighting, parking area, walking trail, irrigation and turf).

Veterans Park Memorial peninsula extensive weed abatement and turf maintenance.

Removed turf, relocated irrigation lines and heads, installed warning track mix.

Section 10 Nature Center repaired 5,000 ft. of cable and pipe fencing. Eliminated illegal dump site areas.

Removed turf irrigation and electrical at Rotary Park Don Sullivan non-motorized to accommodate new exit road to Lakeside Dr.

Designed and installed additional irrigation on 13 acre parcel for Rotary Park soccer field expansion.

Recreation

Increased participation to 42 teams for the Senior Softball Tournament, making this the largest tournament for adults in Bullhead City history. Teams playing came from all over the United States and Canada.

Held first National Public Lands Day event with Arizona Game and Fish Department, Park Rangers, Bullhead City Police Department, and Bureau of Land Management at the Colorado River Nature Center.

Brought first "Shakespeare in the Park" performance to Don Sullivan non-motorized boat launch.

Worked closely with local youth sports organizations to dramatically decrease light usage at City ballfields.



Parks & Rec, Community Services



Park Rangers

Took on extra responsibilities as coordinator of launch booths at Rotary and Community Parks.

Stepped up patrols at Dean Hackett Park and the Park Lane Launch Ramp in order to better serve the neighborhood.

City Events

Worked with a committee to more effectively execute duties and bring in sponsors for Holiday Extravaganza after the Boombox Parade.

Recruited a volunteer coordinator for the Haunted House. This will reduce staff costs as we move forward.

Bullhead City River Regatta

Increased paid registration by 485% year over year.

Brought in cash and in-kind sponsorships of more than \$77,000.

Brought participants to Bullhead City from 23 states and Canada.

Transit

Received and placed into operation a new 19-passenger low floor bus.

Achieved ADOT-required training compliance

Improved the fixed route lines

Instituted 24-hour advance reservation requirement for curb-to-curb service.

Launched a pre-qualification process to utilize curb-to-curb service.

Established a qualification process for medically qualified reduced fares.

FY 2009-10 Objectives

Administration

Create mechanism to provide for a greater level of collaboration between departments and entities associated with the completion of park capital improvements

To implement a policy that all divisions will be required to actively seek methodologies for increasing funding and related operational effectiveness.

To develop and evaluate all facility use agreements with all user groups who regularly conduct programs at City owned facilities producing for greater responsibility on the part of the user.



Parks & Rec, Community Services



Facilities Maintenance

To accomplish repiping of chiller bay and complete changes

Continue the monitoring and removal of non-essential electrical equipment

Continue maintenance on annex swamp cooler for performance

Continue to monitor and assess all City owned buildings operations and preventative maintenance programs and implement new maintenance schedules as needed.

Housing

Establish and monitor a centralized data base for all contracts and agreements for the Parks, Recreation and Community Services Department

Seek new and innovative funding sources for Housing activities

Parks Maintenance

Seek aesthetically pleasant, cost effective and innovative landscape designs while reducing maintenance and utility consumption.

Continue to expand Park Division role in Capital Improvement Project planning, design and implementation.

To implement the computerized irrigation system within the park system.

Recreation

Continue to grow program numbers for adult softball

Start holding public events at Colorado River Nature Center twice a year, one in spring and one in fall.

Increase program participation for Summer Kids Camp with a goal of 60 kids per day.

Park Rangers

Increase summer patrols at launch ramps at Veterans Park and Park Lane in order to insure safe and courteous behavior.

Evaluation launch booth hours and days of heaviest activity in order to more efficiently staff the booths.

City Events

Work with the Parks and Recreation Commission to recommend changes to the Comprehensive Fee Schedule for Hardyville Days in order to better offset the cost with revenue. Increase attendance and participation with the Haunted House with a three day goal of 2,000 attendees.



Parks & Rec, Community Services



Bullhead City River Regatta

Increase paid registration to 10,000 participants

Bring in cash sponsorships of \$150,000

Improve safety patrol with an organized and trained group of volunteers to help with stuck floats.

Transit

Begin operation of the Green Line deviated fixed route to serve the McCormick Blvd area

Implement a multi-media marketing plan

Evaluate computer aided dispatching software

Improve efficiency

Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Recreation Program Attendance	57,915	65,469	75,000
Number of facilities maintained	12	14	14
Square footage maintained	91,174	128,174	125,174
Service requests completed	1,559	1,700	2,300
Number of trees maintained	1,264	1,426	2,446
Total turf maintained (Sq. feet maintained)	2,161,480	3,294,040	3,294,040
Ridership (Dial A Bats/BATS mobile)	152,769	168,890	188,000
Homes replaced	4	6	6
Homes repaired	20	30	20
On-lot Sewer Connections	136	19	5



Budget Summary

Parks & Rec, Community Services



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$2,435,051	\$2,703,515	\$2,908,375	\$2,667,027	\$2,525,541
Contractual Services	\$1,028,907	\$1,298,748	\$1,475,684	\$1,371,055	\$1,482,461
Commodities	\$429,776	\$331,114	\$601,457	\$392,643	\$511,070
Capital Outlay	\$254,129	\$121,174	\$0	\$23,512	\$655,900
Other Expenses	\$0	\$0	\$6,000	\$3,344	\$3,600
Contingency	\$0	\$0	\$0	\$0	\$13,370
Total	\$4,147,863	\$4,454,551	\$4,991,516	\$4,457,581	\$5,191,942
Expenditures by Program					
Office of Comm Svcs Director	\$202,178	\$314,872	\$301,032	\$256,149	\$174,310
Recreation	\$542,572	\$685,544	\$613,789	\$558,871	\$579,014
Parks Maintenance	\$1,484,582	\$1,437,024	\$1,591,683	\$1,319,887	\$1,381,126
Facilities Management	\$663,603	\$838,512	\$999,329	\$848,281	\$855,147
Housing	\$129,524	\$109,078	\$128,719	\$157,983	\$159,511
Transit Admin	\$148,685	\$118,052	\$112,342	\$205,432	\$274,622
Transit Ops	\$976,719	\$951,468	\$1,055,216	\$896,028	\$1,463,500
Community Promotions	\$0	\$0	\$47,458	\$24,385	\$24,300
Park Rangers	\$0	\$0	\$141,948	\$80,610	\$80,698
River Regatta	\$0	\$0	\$0	\$109,955	\$194,214
Eternal Flame	\$0	\$0	\$0	\$0	\$5,500
Total	\$4,147,863	\$4,454,551	\$4,991,516	\$4,457,581	\$5,191,942
Expenditures by Fund					
General Fund	\$3,022,459	\$3,385,031	\$3,792,467	\$3,335,800	\$3,193,273
Highway User Revenue Fund	\$0	\$0	\$4,334	\$3,949	\$3,965
Housing	\$0	\$0	\$0	\$144	\$13,370
Transit	\$1,125,404	\$1,069,520	\$1,189,840	\$1,113,277	\$1,777,259
River Regatta	\$0	\$0	\$0	\$0	\$194,214
Veterans's Memorial Fund	\$0	\$0	\$0	\$0	\$5,500
Wastewater Fund	\$0	\$0	\$4,875	\$4,411	\$4,361
Total	\$4,147,863	\$4,454,551	\$4,991,516	\$4,457,581	\$5,191,942



Budget Summary

Parks & Rec, Community Services



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Staffing					
Office of the Director	2.0	3.0	3.0	3.0	3.0
Recreation	4.0	4.0	4.0	4.0	4.0
Parks Maintenance	15.0	15.0	15.0	14.0	14.0
Facilities Maintenance	6.0	8.0	8.0	6.0	6.0
Housing	2.0	2.0	2.0	2.0	2.0
Transit	2.0	2.0	2.0	2.0	1.0
Transit	8.0	8.0	8.0	7.0	8.0
Park Rangers	1.0	2.0	2.0	1.0	1.0
Total FTE	40.0	44.0	44.0	39.0	39.0



Schedule of Grants Summary



	Carryover	One Time	Total
Housing			
State Special Projects	\$0	\$351,000	\$351,000
Home 2009	\$548,723	\$0	\$548,723
CDBG 2008	\$296,214	\$0	\$296,214
CDBG 2009	\$0	\$696,943	\$696,943
HTF 2009	\$230,626	\$0	\$230,626
Subtotal	\$1,075,563	\$1,047,943	\$2,123,506
Law Enforcement			
Homeland Security	\$115,000	\$0	\$115,000
JAG 2009	\$0	\$82,575	\$82,575
JAG 2006	\$6,810	\$0	\$6,810
JAG 2007	\$3,998	\$0	\$3,998
Bullet Proof Vest 2008/2009	\$6,500	\$0	\$6,500
Governor's Office of Highway Safety 2008	\$19,834	\$0	\$19,834
Subtotal	\$152,142	\$82,575	\$234,717
Miscellaneous			
Energy Efficiency & Conservation Grant	\$0	\$167,100	\$167,100
Contingency	\$0	\$450,000	\$450,000
Kaboom Security	\$25,000	\$0	\$25,000
ADLS Veteran's Boat Ramp	\$0	\$10,000	\$10,000
Subtotal	\$25,000	\$627,100	\$652,100
Parks			
CP-Fish Cleaning Station	\$17,636	\$0	\$17,636
RP-Soccer Field Improvements #1	\$185,974	\$0	\$185,974
Subtotal	\$203,610	\$0	\$203,610
Transit			
ADOT-Transit Grant	\$111,810	\$895,143	\$1,006,953
Subtotal	\$111,810	\$895,143	\$1,006,953
Transportation			
WAGOG-Adobe Road Phase II	\$0	\$450,000	\$450,000



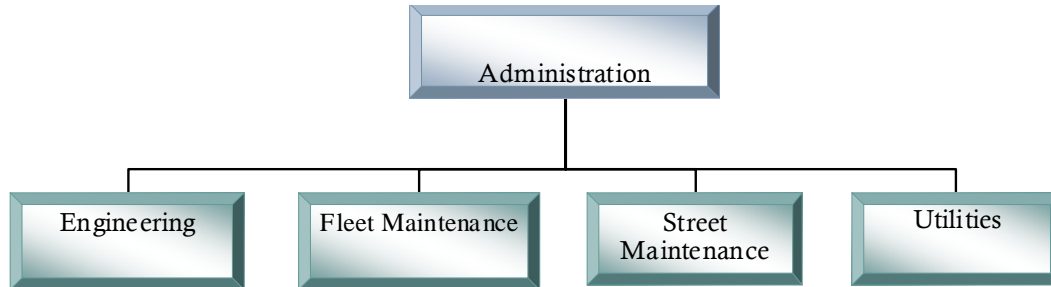
Schedule of Grants Summary



	Carryover	One Time	Total
Subtotal	\$0	\$450,000	\$450,000
Victims Assistance			
Arizona Criminal Justice Commission	\$0	\$17,434	\$17,434
Victims of Crime Assistance	\$0	\$55,378	\$55,378
Victims Rights Program-Attorney	\$0	\$8,599	\$8,599
Stop Violence Against Women	\$0	\$123,821	\$123,821
Victims Rights Program-Police	\$0	\$7,101	\$7,101
Subtotal	\$0	\$212,333	\$212,333
Grand Total	\$1,568,125	\$3,315,094	\$4,883,219



Public Works



Department Description

The Public Works Office of the Director oversees the day-to-day activities of the Public Works Department. This includes the Engineering, Capital Improvement Program, Fleet Maintenance and Fuel Facility, Infrastructure, and Utilities functions.

The Engineering Division is responsible for review, approval and processing of municipal services for land development, as well as traffic and transportation engineering studies, designs and impact statements. This division is responsible for planning, design and construction of municipal serving projects such as roads, sidewalks, street lighting, water mains, sanitary sewer and storm water management.

Fleet Maintenance is responsible for the purchase and maintenance of all City vehicles. The 280 vehicle fleet includes Police vehicles and boats, Waste Water trucks, BATS bus line, street sweepers, cranes and dump trucks. The Fuel Facility provides fuel for City vehicles, schools and fire departments.

Infrastructure is the division responsible for the maintenance of our City streets and open channel drainage facilities. This includes repairing street infrastructure, striping, patching, overlay service, sidewalks, curbs, handicap ramps, and shoulders as well as storm drainage infrastructure (washes, scuppers, retention/detention facilities, etc.) cleaning, maintenance and improvements. Alleyway and shoulder maintenance, traffic signals, street lights and street signage are also handled by this division. Infrastructure installs and repairs guardrails, provides gravel road maintenance, weed spraying in the City rights-of-way and is responsible for all graffiti cleanup.

The Utilities Division handles the operation, maintenance and upkeep of the City-wide sewer system. This includes the operation and maintenance of the 3 wastewater treatment plants, 16 wastewater lift stations, over a million feet of sewer mains, several thousand manholes, thousands of feet of sewer force mains and several effluent reuse and disposal facilities throughout the community.



Public Works



FY 2008-09 Highlights

Received the Governor's Excellence in Traffic Safety Award for Bullhead Parkway Improvements.

Completed the Hancock, Silver Creek and Parkway Shoulder Project.

Overseeing of construction of several projects such as 911 radio and building upgrade, Community Park improvements and lift-station reconstruction.

Overseeing of planning and design of soccer field expansion, NSIP20, SCADA and Headworks for Section 10 sewer plant.

Assisted in the completion of the Section 12 Master Plan.

Implemented the Pavement Management Program.

Addressed various recommendations in Parkway Roadway Safety Assessment.

In house design and overseeing of construction of the North Beach Improvements at Rotary Park.

In house design and overseeing construction of Old Bullhead Sewer Project Phase II and Colorado Boulevard Lift Station Bypass.

Working with ADOT on long range transportation study under the PARA grant.

Increased storm cleaning this year due to above average rainfall.

In house design and overseeing construction of Landon and Parkway traffic signal.

In house design and overseeing construction of Neighborhood Street Improvement Project (NSIP) 19.

Assisted in the evaluation of Fleet Outsourcing.

Brought the new Section 18 plant on line.

FY 2009-10 Objectives

Increase productivity of preventative maintenance to all existing/ accepted rights-of-way and unpaved roads for safe use.

Insure public safety and appeal by providing quality maintenance to City roads, shoulders, sidewalks, alleyways and drainage-ways, traffic and street lights; street sweeping, graffiti abatement, and debris and weed removal.

Improve efficiency of sewer operation and maintain stable rates.

Continue to develop in-house design and construction management in an ongoing effort to control costs of projects.

Eliminate the Section 16 Wastewater Treatment Plant as well as 16-1 and 16-2 lift stations.

Complete lift stations 18-1 and 18-2, rebuild 10-1 and take responsibility of Laughlin Ranch lift station.



Public Works



Performance Indicators	FY 07-08 Actual	FY 08-09 Projected	FY 09-10 Budget
Number of Treatment Plants	3	3	2
Number of Lift Stations	17	16	17
Sewer Connections	17,225	18,011	18,290
Number of Sewer Operations Employees	18	18	18
Sewer Connections Per Employee	957	1,000	1,016
Residential Sewer Rate	\$31.00	\$31.00	\$31.00
Signs Manufactured	1,187	1,402	1,500
Signs Installed And/Or Repaired	1,437	1,860	1,900
Sweeper Requests Addressed	60	110	175
Lane Miles Swept Per Year	2,802	4,080	4,300
Pothole Repair Requests Addressed	35	50	40
Sectional Repairs (Square Feet)	13,894	29,741	18,000
Street Light Requests Addressed	150	180	180
Brush/Trash Removal (Cubic Yards)	18,000	20,000	23,000
Crack Seal (Pounds)	190,600	406,215	275,000
Shoulder Maintenance (Lane Miles)	478	75	75
Curb, Gutter and Sidewalk (Linear Feet)	7,479	100	50
Graffiti Removal Requests (Square Feet)	20,302	21,950	25,000
Routine Vehicle Service Calls	2,977	2,328	2,000
Unleaded Fuel used by City	154,281	163,310	150,000
Unleaded Fuel used by Outside Sources	48,531	43,815	44,000
Diesel Fuel used by City	46,011	144,203	135,000
Diesel Fuel used by Outside Sources	95,529	150,374	150,000

Annual Budget

90

Fiscal Year 2009-2010



Budget Summary

Public Works



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Expenditures by Category					
Personnel Costs	\$3,719,577	\$3,841,244	\$4,414,742	\$3,663,579	\$3,700,234
Contractual Services	\$2,833,969	\$2,973,565	\$3,992,630	\$2,611,177	\$2,771,246
Commodities	\$896,012	\$945,868	\$990,400	\$894,447	\$998,402
Capital Outlay	\$274,992	\$128,814	\$203,150	\$121,420	\$0
Other Expenses	\$0	\$0	\$0	\$25,755	\$0
Depreciation	\$2,556,514	\$2,996,497	\$2,567,170	\$3,308,887	\$3,808,896
Debt Service	\$1,726,244	\$1,580,754	\$4,240,337	\$0	\$0
Contingency	\$0	\$0	\$705,868	\$465,000	\$550,560
Total	\$12,007,309	\$12,466,742	\$17,114,297	\$11,090,265	\$11,829,338
Expenditures by Program					
Depreciation Wastewater	\$1,750,354	\$2,168,287	\$2,440,562	\$3,102,180	\$3,517,740
Debt. Service Streets	\$46,126	\$23,063	\$0	\$0	\$0
Office of Director	\$456,658	\$490,056	\$473,313	\$464,198	\$368,475
Engineering	\$935,119	\$1,036,616	\$1,185,892	\$1,005,032	\$906,798
Street Maintenance	\$2,313,582	\$1,927,294	\$2,525,718	\$1,842,871	\$2,163,451
Wastewater Ops	\$2,418,488	\$2,500,597	\$3,058,826	\$2,327,400	\$2,445,959
Water Ops	\$7,044	\$37,361	\$96,712	\$13,595	\$0
Fuel Facility	\$760,941	\$963,175	\$1,256,000	\$778,280	\$881,015
Fleet Light Class	\$1,430,074	\$1,487,222	\$1,602,376	\$1,290,960	\$1,275,637
Fleet Heavy Equipment	\$0	\$145,425	\$150,000	\$160,116	\$176,698
Fleet Replacement	\$174,889	\$71,177	\$32,150	\$32,150	\$0
Debt. Service Wastewater	\$1,667,082	\$1,555,332	\$4,214,818	\$0	\$0
Street Light District	\$46,952	\$61,137	\$77,930	\$73,483	\$93,565
Total	\$12,007,309	\$12,466,742	\$17,114,297	\$11,090,265	\$11,829,338
Expenditures by Fund					
General Fund	\$692,714	\$701,169	\$661,350	\$499,847	\$406,778
Highway User Revenue Fund	\$2,635,875	\$2,327,818	\$3,022,204	\$2,216,681	\$2,314,253
Street Lights Districts	\$46,952	\$61,137	\$77,930	\$73,483	\$93,565
CIP Flood	\$62,982	\$85,782	\$114,122	\$139,273	\$222,462
Wastewater Fund	\$6,195,838	\$6,586,477	\$10,101,453	\$5,885,880	\$6,458,930
Water Operations	\$7,044	\$37,361	\$96,712	\$13,595	\$0



Budget Summary

Public Works



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Fleet Services	\$2,191,015	\$2,595,822	\$3,008,376	\$2,229,356	\$2,333,350
Fleet Replacement	\$174,889	\$71,177	\$32,150	\$32,150	\$0
Total	\$12,007,309	\$12,466,742	\$17,114,297	\$11,090,265	\$11,829,338

Staffing

Office of the Director	5.0	5.0	5.0	3.0	3.0
Engineering	13.0	13.0	13.0	12.0	12.0
Street Maintenance	22.0	22.0	22.0	20.0	20.0
Utilities	19.0	19.0	19.0	18.0	18.0
Fleet Maintenance	6.0	7.0	7.0	7.0	7.0
Total FTE	65.0	66.0	66.0	60.0	60.0



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Capital Improvement Plan



Developing the Capital Improvement Plan

The Capital Improvement Plan (CIP) is the City's five-year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development of Bullhead City. Each year, in conjunction with the annual budgeting process, the Finance Department coordinates the process of revising and updating the long-range CIP document. The mission statement, values, priority areas, goals, and objectives established by Bullhead City's elected officials determine the broad parameters for incorporating new capital improvement projects into the CIP. Other documents, such as the Bullhead City General Plan, provide valuable information and guidance in the preparation of the capital plan.

The City's professional staff in Administration, Public Works, Development Services, Parks, Recreation & Community Services, Finance, and Police Departments participates in the review of past capital project accomplishments and the identification of new projects for inclusion in the plan. Citizen input was obtained through an Alternative Expenditure Limitation (AEL) Committee and from constituents that contact the City Council and City management directly.

Projects included in the 2010-2014 CIP will form the basis for appropriations in the 2009-2010 fiscal year budgets. Some projects will affect the City's budget process five to ten years into the future. Individual projects will continue to be subjected to ongoing community and City Council review and discussion during the annual appropriations process.

The Capital Improvement Plan is also an important public communication medium. The CIP gives residents and businesses a clear and fairly accurate view of the City's long-term direction in the area of capital improvements and a better understanding of the City's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

What are Capital Improvements?

Capital improvements are the foundation for facilities and amenities within the City. Streets, wastewater treatment plants, park improvements and buildings, and major, one-time acquisitions of equipment, are all considered capital improvements. Projects in the CIP generally cost more than \$50,000 and have a projected minimum life span of five years.

Financing the Capital Improvement Plan

When developing the capital improvement plan, the City must consider the ability to finance the needed projects. This involves prioritization of projects while maximizing use of available financing mechanisms. Since so many projects require the use of debt financing to complete, the capital budget is directly related to the City's debt budget. The use of bonded debt may also require voter authorization. This is acquired through what is known as a bond election. The City's available financing mechanisms include some or all of the following sources.



Capital Improvement Plan



Pay-As-You-Go Financing

Operating Funds Transfers - These transfers are necessary to help fund the impact of current residents on public infrastructure.

Replacement Funds – The replacement of vehicles can have a major impact on the operating budget from year to year. To minimize the impact, the City sets funding aside each year to replace existing vehicles.

Grants and Other Intergovernmental Funding

There are a number of grants available from Federal, State, and County sources. The City aggressively pursues this type of funding.

Carryover Projects / Fund Balance

Due to the nature of capital projects, the life of a project may span across fiscal years. As funds are received to fund a project, they are accumulated in the appropriate capital fund and expended as projects progress. When the funds are not spent in one year they remain in the fund balance, much like a savings account, to be used in the following fiscal years. This is also referred to as carryover. As the City refines the annual CIP process, these “carry over” projects will be redefined into areas of “contractual liability”, and ongoing projects will be re-appropriated in the following year as all of the financing is reevaluated to ensure project and funding viability.

Highway User Revenue Fund Bonds

Highway User Revenue Fund (HURF) Bonds are special revenue bonds specifically issued for the purpose of constructing street and highway projects. The bonds are secured by gas tax revenues distributed to cities and towns throughout the State based on a formula of population and gas sales within the county of origin. The bonds must be voter approved and the amount the City may issue is limited by the amount of annual HURF revenues from the State. The annual total debt service (principal and interest), must not exceed one-half of the annual HURF revenues received by the City.

Revenue Bonds

Revenue bonds are backed only by revenues derived from the project or system they are used to build or create in the form of user charges or fees for services. They must be voter approved. Revenue bond indenture agreements may include a reserve requirement.

Improvement Districts

Improvement districts (ID) are legally designated geographic areas in the City which, through the consent of the affected property owners, pay for public improvements through a supplemental tax assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.



Capital Improvement Plan



While ID bonds are not subject to specific debt limits, they do entail several practical constraints: 1) affected property owners must agree to the creation of the district; 2) LID debt appears in the City's financial statements as an obligation of the City, and can affect the City's bond ratings; 3) LIDS often include a "general" City contribution (for the share of improvements that benefit property owners outside the district) which must be financed with other sources.

Municipal Property Corporation Bonds

The Municipal Property Corporation or MPC is a non-profit organization, over which the City exercises significant oversight authority, including the appointment of its governing board. The City may enter into an agreement with an MPC under which the corporation sells bonds and pays for capital improvements. Over a period of years, the improvement will be purchased from the corporation by the City.

In order for the MPC to market its bonds, the City typically pledges excise taxes (e.g., City sales tax, franchise fees, certain state-shared taxes or other undesignated revenues), and further pledges that, before entering into a purchase agreement with the MPC, actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MPC bonds.

Water Infrastructure Financing Authority

The Water Infrastructure Financing Authority (WIFA) provides financial assistance to municipalities and other public agencies for constructing, acquiring or improving wastewater treatment facilities, drinking water facilities and other related water quality facilities and projects. WIFA bonds historically offer significantly lower interest rates and bond issuance costs as it has the ability to leverage several revenue sources as repayment or combine bond sales for multiple municipalities and/or political subdivisions, thereby lowering the costs. Once the bonds are sold, the proceeds are "loaned" to the municipality on agreed upon terms.

Debt and Capital Budgets Relationship

The capital improvement plan obviously impacts the City's debt budget. In most cases the repayment of debt also affects the available revenues for other operating expenses. General long term debt is budgeted and expended in the debt service funds, while enterprise fund debt is shown in the respective enterprise fund.

Operating and Capital Budget Relationship

The capital improvement plan also impacts the operating budget as projects are completed and operating funds are necessary for the routine maintenance and operation of facilities and equipment including, utilities, staffing, repairs, fuel for heavy equipment and equipment maintenance. Recurring equipment replacement expenses for new patrol cars, street sweepers, and recurring maintenance costs such as street asphalt overlay are also funded through the operating budget. These ongoing costs must be tied to ongoing revenues (i.e., sales tax, user fees, and intergovernmental revenues) to ensure they can be sustained into the future.



Capital Improvement Plan



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Capital Improvement Plan

AEL Capital Improvements



	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
Parks Improvements						
CP-Renovation and Ramada Replacement	\$905,315	\$0	\$0	\$0	\$0	\$905,315
RP-Soccer Improvements	\$878,319	\$0	\$0	\$0	\$0	\$878,319
Subtotal	\$1,783,634	\$0	\$0	\$0	\$0	\$1,783,634
Public Safety						
Police Radio System Upgrade	\$666,498	\$0	\$0	\$0	\$0	\$666,498
Subtotal	\$666,498	\$0	\$0	\$0	\$0	\$666,498
Transportation						
AEL Street Improvements	\$307,667	\$0	\$0	\$0	\$0	\$307,667
Subtotal	\$307,667	\$0	\$0	\$0	\$0	\$307,667
Grand Total	\$2,757,799	\$0	\$0	\$0	\$0	\$2,757,799



Capital Improvement Plan

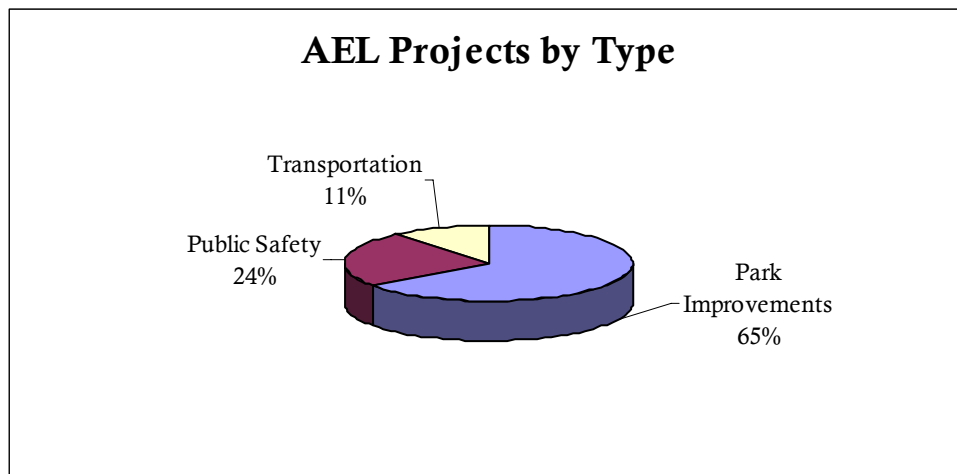
AEL Capital Improvements



FY 2009-10 FY 2010-11 FY 2011-12 FY 2012-13 FY 2013-14 Total

Financial Resources

	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
AEL Fund Balance	\$2,757,799	\$0	\$0	\$0	\$0	\$0
Grand Total	\$2,757,799	\$0	\$0	\$0	\$0	\$0





Capital Improvement Plan

All Projects



	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
General Government						
Public Works-Building and Yard	\$0	\$0	\$0	\$0	\$2,900,000	\$2,900,000
Public Works-Bus and Equipment Wash	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Mech. Bldg.-Chiller Bay Piping Reconfiguration	\$0	\$0	\$79,691	\$0	\$0	\$79,691
Metal Warehouse Building	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Court Yard Roof/Canopy	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000
Cooling Tower Water Treatment	\$0	\$0	\$38,250	\$0	\$0	\$38,250
Subtotal	\$0	\$0	\$117,941	\$100,000	\$3,350,000	\$3,567,941
Park Improvements						
RP- Soccer Improvements, Phase II	\$998,319	\$0	\$0	\$649,339	\$0	\$1,647,658
Shade Structure at Municipal Pool	\$0	\$0	\$89,804	\$0	\$0	\$89,804
RP-Parks Administration Metal Building	\$0	\$0	\$183,505	\$0	\$0	\$183,505
Section 12 Development	\$0	\$0	\$0	\$1,750,000	\$0	\$1,750,000
CP-Metal Storage Building	\$0	\$0	\$35,245	\$0	\$0	\$35,245
Park Development	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000
Section 18 Park	\$0	\$0	\$0	\$6,700,000	\$0	\$6,700,000
Fish Cleaning Station	\$22,420	\$0	\$0	\$0	\$0	\$22,420
Community Center	\$0	\$0	\$0	\$13,000,000	\$0	\$13,000,000
CP-Non-Motorized Boat Launch	\$1,000,000	\$0	\$0	\$1,423,514	\$0	\$2,423,514
RP-North Beach Improvements	\$176,138	\$0	\$0	\$0	\$0	\$176,138
RP-Baseball Complex	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
RP- Soccer Improvements, Phase I	\$377,523	\$0	\$0	\$0	\$0	\$377,523
Annual Budget	100		Fiscal Year 2009-2010			



Capital Improvement Plan

All Projects



	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
RP-Dog Park	\$0	\$0	\$75,000	\$0	\$0	\$75,000
CP-Renovation and Ramada Replacement	\$905,315	\$0	\$0	\$0	\$0	\$905,315
Subtotal	\$3,479,715	\$0	\$483,554	24,622,853	\$100,000	\$28,686,122
Public Safety						
Multi-Agency Boat Storage Facility	\$0	\$0	\$262,500	\$237,500	\$0	\$500,000
Police Radio System Upgrade	\$666,498	\$0	\$0	\$0	\$0	\$666,498
Animal Control Expansion	\$0	\$0	\$0	\$226,000	\$227,375	\$453,375
Subtotal	\$666,498	\$0	\$262,500	\$463,500	\$227,375	\$1,619,873
Storm Water						
Drainage Master Plan	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Drainage System for Chaparral Wash, Phase I & II	\$286,461	\$800,000	\$0	\$0	\$4,200,000	\$5,286,461
Subtotal	\$286,461	\$800,000	\$200,000	\$0	\$4,200,000	\$5,486,461
Transportation						
Second Bridge	\$750,000	\$0	\$20,200,000	\$0	\$0	\$20,950,000
AEL Street Improvements	\$307,667	\$0	\$0	\$0	\$0	\$307,667
Hancock Road/Alta Vista	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Parkway Improvements	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
Sidewalk Master Plan	\$0	\$400,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Landon	\$0	\$0	\$3,500,000	\$0	\$0	\$3,500,000
Traffic Signals	\$0	\$0	\$500,000	\$0	\$0	\$500,000
City Wide Surface Treatment Program	\$1,190,000	\$380,090	\$213,240	\$1,516,670	\$0	\$3,300,000
City Wide Overlay Program	\$0	\$1,245,643	\$1,946,927	\$2,413,525	\$1,414,321	\$7,020,416
North-South Corridors	\$0	\$0	\$1,000,000	\$11,000,000	\$0	\$12,000,000
Annual Budget		101				Fiscal Year 2009-2010



Capital Improvement Plan

All Projects



	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
Ramar, Goldrush & Arcadia Roads	\$0	\$0	\$7,477,068	\$0	\$0	\$7,477,068
Subtotal	\$2,247,667	\$2,025,733	37,237,235	15,130,195	\$1,614,321	\$58,255,151
Utility						
Colorado Blvd Lift Station Abandonment	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Miscellaneous Sewer Improvements	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Section 10 Wastewater Treatment Plant Improvements	\$3,006,878	\$0	\$0	\$415,000	\$0	\$3,421,878
Development of Wastewater SCADA System	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Section 18 Wastewater Treatment Plant Improvements	\$0	\$75,000	\$0	\$0	\$0	\$75,000
Section 18 Wastewater Treatment Plant, Expansion II	\$0	\$0	\$2,000,000	\$22,000,000	\$0	\$24,000,000
Effluent Reuse Network and Disposal Facilities	\$0	\$500,000	\$550,000	\$950,000	\$0	\$2,000,000
Lift Station Improvements, Expansions, Replacement	\$5,349,584	\$0	\$0	\$0	\$0	\$5,349,584
Section 10 Treatment Plant Expansion, Phase III	\$0	\$0	\$0	\$20,000,000	\$0	\$20,000,000
Section 208 WW Master Plan	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Original Bullhead Sewer Project, Phase II	\$903,165	\$586,326	\$0	\$0	\$0	\$1,489,491
Subtotal	\$10,359,627	\$1,161,326	\$2,550,000	43,365,000	\$0	\$57,435,953
Grand Total	\$17,039,968	\$3,987,059	\$40,851,230	\$83,681,548	\$9,491,696	\$155,051,501



Capital Improvement Plan

All Projects

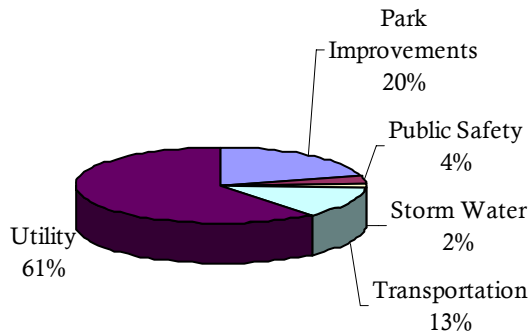


FY 2009-10 FY 2010-11 FY 2011-12 FY 2012-13 FY 2013-14 Total

Financial Resources

Bond Proceeds	\$9,000,000	\$0	\$1,000,000	\$19,000,000	\$0	\$29,000,000
Contribution	\$120,000	\$0	\$500,000	\$0	\$0	\$620,000
Federal Aid	\$750,000	\$0	\$20,200,000	\$0	\$0	\$20,950,000
Flood Control	\$286,461	\$800,000	\$3,700,000	\$0	\$4,200,000	\$8,986,461
Fund Balance-GF	\$367,687	\$0	\$0	\$500,000	\$0	\$867,687
General Fund	\$0	\$0	\$601,495	\$2,426,000	\$752,375	\$3,779,870
Sewer Fund	\$1,456,462	\$1,161,326	\$2,550,000	\$43,665,000	\$25,000	\$48,857,788
State Aid-LWCF	\$185,974	\$0	\$0	\$0	\$0	\$185,974
Street Fund	\$1,190,000	\$2,025,733	\$2,360,167	\$4,130,195	\$1,614,321	\$11,320,416
Unfunded	\$0	\$0	\$3,677,068	\$8,450,000	\$2,900,000	\$15,027,068
Sale Proceeds	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
Fund Balance-AEL	\$2,757,799	\$0	\$0	\$0	\$0	\$2,757,799
Fund Balance-Sewer	\$903,165	\$0	\$0	\$0	\$0	\$903,165
State Aid-Game & Fish	\$22,420	\$0	\$0	\$0	\$0	\$22,420
State Aid-SLIF	\$0	\$0	\$262,500	\$1,361,014	\$0	\$1,623,514
State Aid-LRSP	\$0	\$0	\$0	\$1,149,339	\$0	\$1,149,339
AEL-Unfunded	\$0	\$0	\$6,000,000	\$0	\$0	\$6,000,000
Grand Total	\$17,039,968	\$3,987,059	\$40,851,230	\$83,681,548	\$9,491,696	\$155,051,501

Capital Improvements by Type





Capital Improvement Plan



General Government

Project Title: Public Works – Building & Yard
 Project Number: GG-0707
 Total Project Cost: \$2,900,000

Project Description: Request for an additional 13,500 sq. ft. building and yard maintenance area to house the Public Works Department.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	-	2,900,000
Planning/Design	-	-	-	-	-	200,000
Construction	-	-	-	-	-	2,700,000
Funding Sources	-	-	-	-	-	2,900,000
Unfunded	-	-	-	-	-	2,900,000

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	-	53,427
Staff Costs	-	-	-	-	-	38,427
Other (Insurance, Utilities)	-	-	-	-	-	15,000

Project Title: Public Works – Bus and Equipment Wash
 Project Number: GG-0708
 Total Project Cost: \$250,000

Project Description: Installation of a vehicle and equipment wash station for the City Fleet.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	-	250,000
Equipment	-	-	-	-	-	250,000
Funding Sources	-	-	-	-	-	250,000
General Fund	-	-	-	-	-	225,000
Sewer Fund	-	-	-	-	-	25,000

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	-	36,886
Staff Costs	-	-	-	-	-	34,363
Other (Insurance, Utilities)	-	-	-	-	-	2,523



Capital Improvement Plan



General Government

Project Title: Mechanical Building – Chiller Bay Piping Reconfiguration
 Project Number: GG-0709
 Total Project Cost: \$79,691

Project Description: Request for reconfiguration of piping in chiller bay to allow for flexibility of marrying chillers, cooling towers, and the heat exchange to each other.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	79,691	-	-
Construction	-	-	-	79,691	-	-
Funding Sources	-	-	-	79,691	-	-
General Fund	-	-	-	79,691	-	-

Project Title: Metal Warehouse Building
 Project Number: GG-0712
 Total Project Cost: \$100,000

Project Description: Metal warehouse building to be used by the Purchasing Division as a work and storage area. The building will also be used a central mail distribution and billing center.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	-	100,000
Construction	-	-	-	-	-	100,000
Funding Sources	-	-	-	-	-	100,000
General Fund	-	-	-	-	-	100,000

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	-	5,000
Other (Insurance, Utilities)	-	-	-	-	-	5,000



Capital Improvement Plan



General Government

Project Title: Court Yard Roof and Canopy
 Project Number: GG-0801
 Total Project Cost: \$300,000 *

Project Description: To provide beautification to the courtyard between the City Hall building and Council Chambers for our citizens by providing the following items to be done in a three year plan. The following is a breakout by fiscal year of the recommended projects and costs associated to complete:

FY 2010:

- ✓ Install three fabric canopies over the planter areas of the courtyard. These canopies are to be 40' x 20' and cost \$23,781 each for a total of \$71,343.
- ✓ Install two directions signs 3' x 4' at each end of the courtyard to instruct visitors where city offices are located. Total cost of \$3,710.
- ✓ Plant five trees along the north side of the courtyard and install irrigation lines to them. Total cost of \$13,039.
- ✓ Miscellaneous building signage to identify area of the city complex. Total cost of \$10,000

FY 2011:

- ✓ Seal and refinish all the concrete in the courtyard area with a concrete coating. There is approximately 7,800 square feet of concrete on the ground. Total cost of concrete sealer is \$82,680.
- ✓ Seal and refinish all of the concrete benches in the courtyard for a total cost of \$10,000.

FY 2012:

- ✓ Install three fabric canopies over the remainder of the planter areas in the courtyard. These canopies will be 40' x 20' and will match existing canopies placed in year one. Included in the prices for the canopies is a 5% increase for inflation bringing cost for each to \$24,970, which brings the total cost to \$74,910.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	100,000	100,000
Construction	-	-	-	-	100,000	100,000
Funding Sources	-	-	-	-	100,000	100,000
General Fund	-	-	-	-	100,000	100,000

* Total project cost is \$5,300,000 with \$100,000 anticipated to be spent after FY 2013-2014.



Capital Improvement Plan



General Government

Project Title: Cooling Tower Water Treatment
Project Number: GG-0802
Total Project Cost: \$38,250

Project Description: These units after being installed would eliminate chemical water treatment of the cooling towers.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	38,250	-	-
Equipment	-	-	-	38,250	-	-
Funding Sources	-	-	-	38,250	-	-
General Fund	-	-	-	38,250	-	-



Capital Improvement Plan



Park Improvements

Project Title: RP-Soccer Improvements, Phase I
 Project Number: P&R-0702
 Total Project Cost: \$1,036,098

Project Description: Project originally included installation of field lights on all fields. Lighting was completed with a cost savings, the grant was amended to allow for construction of a new 13 acre soccer field west of the existing fields per the Rotary Park Master Plan. Construction of the new fields should occur prior to grant expiration in October 2009.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	658,575	377,523	-	-	-	-
Construction	-	185,974	-	-	-	-
Carry Over	658,575	191,549	-	-	-	-
Funding Sources	658,575	377,523	-	-	-	-
Fund Balance - GF	658,575	191,549	-	-	-	-
State Aid - LWCF	-	185,974	-	-	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	26,880	17,040	17,040	17,040	17,040	17,040
Other (Insurance, Utilities)	26,880	17,040	17,040	17,040	17,040	17,040

Project Title: RP-Baseball Complex
 Project Number: P&R-0703
 Total Project Cost: \$1,070,000

Project Description: The project includes design, engineering, and construction of the City's first baseball four-plex, including auxiliary amenities such as concession/restroom building and paved parking.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	70,000	-	-	-	1,000,000	-
Construction	70,000	-	-	-	1,000,000	-
Funding Sources	70,000	-	-	-	1,000,000	-
Fund Balance - GF	-	-	-	-	500,000	-
State Aid - LRSP	70,000	-	-	-	500,000	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	53,427	53,427
Staff Cost	-	-	-	-	38,427	38,427
Utilities	-	-	-	-	15,000	15,000



Capital Improvement Plan



Park Improvements

Project Title: RP-North Beach Improvements
 Project Number: P&R-0704
 Total Project Cost: \$576,783

Project Description: This project includes additional paved beach access to the far Northwest end of Rotary Park, pathway lighting, trees, shade ramadas, picnic facilities and grass.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	400,645	176,138	-	-	-	-
Carry over	400,645	176,138	-	-	-	-
Funding Sources	400,645	176,138	-	-	-	-
Fund Balance - GF	400,645	176,138	-	-	-	-

Project Title: Community Center
 Project Number: P&R-0706
 Total Project Cost: \$13,087,953

Project Description: This project involves the design and construction of a 40,000 square foot community center that will include an indoor pool, Recreation Division offices, gymnasium/auditorium with kitchen, multi-purpose rooms, and classrooms.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	87,983	-	-	-	13,000,000	-
Planning/Design	87,983	-	-	-	1,000,000	-
Construction	-	-	-	-	12,000,000	-
Funding Sources	87,953	-	-	-	13,000,000	-
Bond Proceeds	-	-	-	-	8,000,000	-
General Fund	87,953	-	-	-	2,000,000	-
Sale Proceeds	-	-	-	-	3,000,000	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	119,576	119,576
Other (Insurance, Utilities)	-	-	-	-	42,722	42,722
Staff Cost	-	-	-	-	76,854	76,854



Capital Improvement Plan



Park Improvements

Project Title: CP-Non-motorized Boat Launch
 Project Number: P&R-0707
 Total Project Cost: \$2,589,663

Project Description: This project includes development of a non-motorized boat launch facility and major park sewer improvements. Amenities of this project include a non-motorized boat launch area with paved beach access and turnaround south of the Chamber building; a paved, lighted parking area; restroom; essential landscaping; and sewer renovations and improvement for this riverfront park. This project has been delayed due to the termination of the SLIF grant previously award to the City. The City will reapply for the grant when funds become available.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	166,149	1,000,000	-	-	1,423,514	-
Construction	166,149	1,000,000	-	-	1,423,514	-
Funding Sources	166,149	1,000,000	-	-	1,423,514	-
Sewer Fund	123,809	1,000,000	-	-	300,000	-
State Aid-SLIF	42,340	-	-	-	1,123,514	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	38,427	38,427
Staff Cost	-	-	-	-	38,427	38,427

Project Title: Fish Cleaning Station
 Project Number: P&R-0708
 Total Project Cost: \$38,284

Project Description: This project includes installation of a large, ADA accessible fish cleaning station next to the motorized boat launch in Community Park. The exact location will be just west of the restroom serving the launch. It will include electrical, water, sewer services, concrete pad, shade ramada, and installation of the fish cleaning station. The fish cleaning station has been purchased, however installation is being delayed until major sewer improvements are made to the park.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	15,864	22,420	-	-	-	-
Carry over	15,864	22,420	-	-	-	-
Funding Sources	15,864	22,420	-	-	-	-
State Aid-Game & Fish	15,864	22,420	-	-	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	60,000	-	-	-	-
Supplies/Materials	-	60,000	-	-	-	-



Capital Improvement Plan



Park Improvements

Project Title: Section 18 Park
 Project Number: P&R-0710
 Total Project Cost: \$6,700,000

Project Description: Phased construction of the Section 18 BLM leased land in conjunction with the City's General Plan. Acquisition of Section 12 will compel the City to reconsider the future uses for Section 18 and any development dates.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	6,700,000	-
Planning/Design	-	-	-	-	70,000	-
Construction	-	-	-	-	6,630,000	-
Funding Sources	-	-	-	-	6,700,000	-
Unfunded	-	-	-	-	6,700,000	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	58,429	116,987
Staff Cost	-	-	-	-	38,427	38,427
Supplies/Materials	-	-	-	-	20,002	78,560

Project Title: Park Development
 Project Number: P&R-0712
 Total Project Cost: \$400,000

Project Description: The FY 2010 project involves completing a city wide master park plan. The balance of budgeted funds in the following years are for miscellaneous park improvements such as irrigation, picnic areas, ramadas, dog parks, landscaping, playground equipment and trails.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	100,000	100,000	100,000
Construction	-	-	-	100,000	100,000	100,000
Funding Sources	-	-	-	100,000	100,000	100,000
General Fund	-	-	-	100,000	100,000	100,000



Capital Improvement Plan



Park Improvements

Project Title: CP-Renovation and Ramada Replacement
 Project Number: P&R-0713
 Total Project Cost: \$1,000,000

Project Description: This project will include replacement of the old rotary club group wood ramada and cement slab with a new metal ramada and cement slab. It will also include the replacement of the adjacent restroom with one or more larger ones. Seawalls will be included to prevent shoreline erosion. Improvement of internal circulation, ADA compliance, trails and park lighting retrofit from solar to electric are also being considered.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	94,685	905,315	-	-	-	-
Carry over	94,685	905,315	-	-	-	-
Funding Sources	94,685	905,315	-	-	-	-
Fund Balance - AEL	94,685	905,315	-	-	-	-

Project Title: CP-Metal Storage Building
 Project Number: P&R-0714
 Total Project Cost: \$35,245

Project Description: Metal Storage Building – 40’ x 24’ with 14 foot eaves, 1- 12’ x 12’ overhead door, 2 – 30’ x 70’ man door, R-11 insulation, concrete permit and Engineering fees included.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	35,245	-	-
Construction	-	-	-	35,245	-	-
Funding Sources	-	-	-	35,245	-	-
General Fund	-	-	-	35,245	-	-

Project Title: RP-Dog Park
 Project Number: P&R-0715
 Total Project Cost: \$75,000

Project Description: A designated, fenced, grassed area approximately 2 acres in size for dogs to run unleashed. Separate areas will be fenced off for large dogs and small ones. Site would include watering facilities and doggie bag dispensers. Area would include shade trees and benches.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	75,000	-	-
Planning/Design	-	-	-	5,000	-	-
Construction	-	-	-	70,000	-	-
Funding Sources	-	-	-	75,000	-	-
General Fund	-	-	-	75,000	-	-



Capital Improvement Plan



Park Improvements

Project Title: Section 12 Development
 Project Number: P&R-0802
 Total Project Cost: \$4,417,449

Project Description: This request includes acquisition, planning and development of Section 12 pending SLIF funding. City acquired Section 12 in 2006. A strategic master plan is expected to be completed by June 30, 2008. Pending City Council and BLM approval development will begin with shoreline improvements. The SLIF funds were pulled, therefore the project has been moved back.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	2,667,449	-	-	-	1,750,000	-
Construction	2,667,449	-	-	-	1,750,000	-
Funding Sources	2,667,449	-	-	-	1,750,000	-
Unfunded	2,667,449	-	-	-	1,750,000	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	71,427	71,427
Other (Insurance, Utilities)	-	-	-	-	33,000	33,000
Staff Cost	-	-	-	-	38,427	38,427

Project Title: RP-Parks Administration Metal Building
 Project Number: P&R-0803
 Total Project Cost: \$183,505

Project Description: Metal administration building 32' x 80'; 2,560 sq. ft. This structure will house 3 offices which will include 1 training room, 2 restrooms, 1 copy/file room and a reception area. This structure will have the capabilities of adding a second floor if needed for storage.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	183,505	-	-
Construction	-	-	-	154,800	-	-
Other	-	-	-	28,705	-	-
Funding Sources	-	-	-	183,505	-	-
General Fund	-	-	-	183,505	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	4,000	8,000	8,000
Utilities	-	-	-	4,000	8,000	8,000



Capital Improvement Plan



Park Improvements

Project Title: Shade Structure at Municipal Pool
 Project Number: P&R-0902
 Total Project Cost: \$89,804

Project Description: Construct new 6,492 sq. ft. shade structure over pool deck areas.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	89,804	-	-
Construction	-	-	-	89,804	-	-
Funding Sources	-	-	-	89,804	-	-
General Fund	-	-	-	89,804	-	-

Project Title: RP-Soccer Improvements, Phase II
 Project Number: P&R-0903
 Total Project Cost: \$1,661,526

Project Description: Continued soccer improvements including new access road, additional parking, concessions/restroom building, and lighting for third field. The awarded LRSP grant has been suspended. Project will be phased in using AEL funding in 2009/2010.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	13,868	998,319	-	-	649,339	-
Construction	13,868	120,000	-	-	649,339	-
Carry Over	-	878,319	-	-	-	-
Funding Sources	13,868	998,319	-	-	649,339	-
Fund Balance - AEL	13,868	878,319	-	-	-	-
Contribution	-	120,000	-	-	-	-
State Aid - LRSP	-	-	-	-	649,339	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	25,000	25,000	25,000	25,000	25,000
Utilities	-	25,000	25,000	25,000	25,000	25,000



Capital Improvement Plan



Public Safety

Project Title: Police Radio System Upgrade
 Project Number: PS-0701
 Total Project Cost: \$921,582

Project Description: This program will upgrade and improve radio coverage and ability to communicate over public safety radio system. This project includes a new radio room (equipment facility) and replacement radio tower. Additionally, this phase will include new office space for the Vice/Narcotics Section, which is currently housed in the executive area intended for the Emergency Operations Center executive staff.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	267,084	666,498	-	-	-	-
Carry over	267,084	666,498	-	-	-	-
Funding Sources	267,084	666,498	-	-	-	-
Fund Balance - AEL	267,084	666,498	-	-	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	1,000	1,000	1,000	1,000	1,000
Other (Insurance, Utilities)	-	1,000	1,000	1,000	1,000	1,000

Project Title: Animal Control Expansion
 Project Number: PS-0702
 Total Project Cost: \$1,933,170

Project Description: The Phase I Animal Control Facility Expansion was completed in 2002. Phases 2 through 8 are programmed over a 10-year period beginning in 2009/2010 budget. This facility expansion program will increase the facility size by 10,000 square feet over the period.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	226,000	227,375
Planning/Design	-	-	-	-	11,000	11,310
Construction	-	-	-	-	215,000	216,065
Funding Sources	-	-	-	-	226,000	227,375
General Fund	-	-	-	-	226,000	227,375

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	-	1,000	1,000
Other (Insurance, Utilities)	-	-	-	-	1,000	1,000



Capital Improvement Plan



Public Safety

Project Title: Multi-Agency Boat Storage Facility
 Project Number: PS-0703
 Total Project Cost: \$500,000

Project Description: This request is for construction of a multi-agency boat storage facility in Community Park. It will include paved access road, a six bay (150' x 40') frame and stucco building with block retaining walls on three sides. Structure would be designed to add a second story at a later date that would be level with playing fields. Building would include two restrooms with showers, a small office space, and security. Also included in the project would be a 20' wide restricted boat ramp to the river.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	262,500	237,500	-
Planning/Design	-	-	-	50,000	-	-
Construction	-	-	-	212,500	237,500	-
Funding Sources	-	-	-	262,500	237,500	-
State Aid-SLIF	-	-	-	262,500	237,500	-



Capital Improvement Plan



Storm Water

Project Title: Drainage System for Chaparral Wash, Phase I & II
 Project Number: SW-0701
 Total Project Cost: \$5,300,000

Project Description: Phase I Design is to build a drainage system for Chaparral Wash. Phase II would be to drain Havasupai/Chaparral Wash flood waters that go through Chaparral Golf Course and gather a Via Arroyo for a half of a block up to 20 inches deep.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	13,539	286,461	800,000	-	-	4,200,000
Planning/Design	13,539	-	800,000	-	-	-
Construction	-	-	-	-	-	4,200,000
Carry over	-	286,461	-	-	-	-
Funding Sources	13,539	286,461	800,000	-	-	4,200,000
Flood Control	13,539	286,461	800,000	-	-	4,200,000

Project Title: Drainage Master Plan
 Project Number: SW-0702
 Total Project Cost: \$200,000

Project Description: This item is to update the Citywide Master Plan which will identify and prioritize needs for flood control projects, and drainage work (large and small) so it will benefit the most residents and businesses with our limited funding.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	200,000	-	-
Planning/Design	-	-	-	200,000	-	-
Funding Sources	-	-	-	200,000	-	-
Flood Control	-	-	-	200,000	-	-



Capital Improvement Plan



Transportation

Project Title: Ramar, Gold Rush & Arcadia Roads
 Project Number: ST-0704
 Total Project Cost: \$7,500,000

Project Description: Improve Gold Rush Road from Ramar to Silver Creek Road. Improve Ramar from Highway 95 to Gold Rush Road. Improve Arcadia from North Oatman to Ramar. This project will provide 100 year storm crossing for the entire project.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	22,932	-	-	7,477,068	-	-
Construction	22,932	-	-	7,477,068	-	-
Funding Sources	22,932	-	-	7,477,068	-	-
AEL	22,932	-	-	-	-	-
Contribution	-	-	-	500,000	-	-
Flood Control	-	-	-	3,500,000	-	-
Unfunded	-	-	-	3,477,068	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	-	-	2,542	2,542	2,542
Staff Cost	-	-	-	2,542	2,542	2,542

Project Title: North-South Corridors
 Project Number: ST-0706
 Total Project Cost: \$12,000,000

Project Description: This item is to design and build Arcadia Blvd from Havasupai to Alta Vista and Tesota Way from Silver Creek to Parkway. Then the road will be connected to Vanderslice Road across the Parkway.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	1,000,000	11,000,000	-
Planning/Design	-	-	-	1,000,000	-	-
Construction	-	-	-	-	11,000,000	-
Funding Sources	-	-	-	1,000,000	11,000,000	-
Bond Proceeds	-	-	-	1,000,000	11,000,000	-



Capital Improvement Plan



Transportation

Project Title: Second Bridge
 Project Number: ST-0708
 Total Project Cost: \$20,950,000

Project Description: This item is to provide for possible City contribution in the coming fiscal year for the second bridge project. Federal appropriation of \$21,000,000 will be the primary financing but some matching funds may be needed.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	750,000	-	20,200,000	-	-
Construction	-	-	-	20,200,000	-	-
Carry over	-	750,000	-	-	-	-
Funding Sources	-	750,000	-	20,200,000	-	-
Federal Aid	-	750,000	-	20,200,000	-	-

Project Title: Hancock Road/Alta Vista
 Project Number: ST-0710
 Total Project Cost: \$200,000

Project Description: This item is to provide for design and construction for improvements on Alta Vista (Hancock east of State Route 95) that will be needed as developments get built in that area. Most of the cost will be borne by the developers, but some City participation may be needed.

Expenditures	-	-	-	200,000	-	-
Construction	-	-	-	200,000	-	-
Funding Sources	-	-	-	200,000	-	-
Unfunded	-	-	-	200,000	-	-



Capital Improvement Plan



Transportation

Project Title: Parkway Improvements
 Project Number: ST-0712
 Total Project Cost: \$2,500,000

Project Description: This item will improve Bullhead Parkway as identified in PWSA completed in October 2007 to include paving shoulders, signage, lighting, guardrails, etc.

Expenditures	879,429	-	-	2,000,000	-	-
Construction	879,429	-	-	2,000,000	-	-
Funding Sources	879,429	-	-	2,000,000	-	-
AEL	879,429	-	-	2,000,000	-	-

Project Title: Sidewalk Master Plan
 Project Number: ST-0714
 Total Project Cost: \$1,100,000 *

Project Description: This item is to pay for sidewalk additions on City streets in a phased manner. A master plan will prioritize streets needing sidewalks. For now, Ramar Road is to be scheduled for FY 2010-2011, but this item is for additional streets.

Expenditures	-	-	400,000	200,000	200,000	200,000
Planning/Design	-	-	40,000	20,000	20,000	20,000
Construction	-	-	360,000	180,000	180,000	180,000
Funding Sources	-	-	400,000	200,000	200,000	200,000
Street Fund	-	-	400,000	200,000	200,000	200,000

* Total project cost is 1,100,000 with \$100,000 anticipated to be spent after FY 2012-2013.



Capital Improvement Plan



Transportation

Project Title: Landon
 Project Number: ST-0801
 Total Project Cost: \$3,500,000

Project Description: This is for road improvements to Landon.

Expenditures	-	-	-	3,500,000	-	-
Construction	-	-	-	3,500,000	-	-
Funding Sources	-	-	-	3,500,000	-	-
Street Fund	-	-	-	3,500,000	-	-

Project Title: Traffic Signals
 Project Number: ST-0802
 Total Project Cost: \$684,914

Project Description: These funds will be used as traffic signals are needed throughout the City due to growth. Landon and the Bullhead Parkway will be the first and others as needed.

Expenditures	184,914	-	-	500,000	-	-
Construction	184,914	-	-	500,000	-	-
Funding Sources	184,914	-	-	500,000	-	-
AEL	184,914	-	-	500,000	-	-
Fund Balance - AEL	-	-	-	-	-	-

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Operating Budget Impact	-	1,517	1,517	1,517	1,517	-
Other (Insurance, Utilities)	-	500	500	500	500	-
Staff Cost	-	1,017	1,017	1,017	1,017	-



Capital Improvement Plan



Transportation

Project Title: City Wide Surface Treatment Program
 Project Number: ST-0901
 Total Project Cost: \$3,300,000

Project Description: Bullhead City has an annual street improvement program based on the current Pavement Condition Index (PCI). The street conditions were evaluated in 2006. Due to insufficient highway user revenues (gas taxes), street improvements may not occur in the fiscal year programmed.

Expenditures	-	1,190,000	380,090	213,240	1,516,670	-
Construction	-	600,000	380,090	213,240	1,516,670	-
Carry Over	-	590,000	-	-	-	-
Funding Sources	-	1,190,000	380,090	213,240	1,516,670	-
Street Fund	-	1,190,000	380,090	213,240	1,516,670	-

Project Title: City Wide Overlay Program
 Project Number: ST-0902
 Total Project Cost: \$7,020,416

Project Description: Bullhead City has an annual street improvement program based on the current Pavement Condition Index (PCI). The street conditions were evaluated in 2006. Due to insufficient highway user revenues (gas taxes), street improvements may not occur in the fiscal year programmed.

Expenditures	-	-	1,245,643	1,946,927	2,413,525	1,414,321
Construction	-	-	1,245,643	1,946,927	2,413,525	1,414,321
Funding Sources	-	-	1,245,643	1,946,927	2,413,525	1,414,321
Street Fund	-	-	1,245,643	1,946,927	2,413,525	1,414,321



Capital Improvement Plan



Transportation

Project Title: AEL Street Improvements
Project Number: ST-0918
Total Project Cost: \$307,667

Project Description: Bullhead City has an annual street improvement program based on the current Pavement Condition Index (PCI). The street conditions were evaluated in 2006. The specific project(s) are to be determined at a later time by the Capital Investment Advisory Committee.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	307,667	-	-	-	-
Carry Over	-	307,667	-	-	-	-
Funding Sources	-	307,667	-	-	-	-
Fund Balance - AEL	-	307,667	-	-	-	-



Capital Improvement Plan



Utility

Project Title: Section 10 Treatment Plant Expansion, Phase III
 Project Number: UT-0703
 Total Project Cost: \$20,000,000

Project Description: The Section 10 Wastewater Treatment Plant currently has 5.6 MGD plant capacity. This should be expanded to 8 MGD within the next 6-7 years.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	-	20,000,000	-
Planning/Design	-	-	-	-	1,650,000	-
Construction	-	-	-	-	18,350,000	-
Funding Sources	-	-	-	-	20,000,000	-
Sewer Fund	-	-	-	-	20,000,000	-

Project Title: Original Bullhead Sewer Project, Phase II
 Project Number: UT-0704
 Total Project Cost: \$1,490,443

Project Description: Completion of sewerage in Original Bullhead (Phase II) includes approximately 3 miles of sewer line. This will bring to sewer to 350 lots on the east side of SR 95 that are mostly residential and the majority of them are structured. Pavement reconstruction is not a part of this project as a significant portion of the work is off paved areas. Limited trench patching is included in this project. Also streets in Original Bullhead have drainage issues that warrant a separate project and funding.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	952	903,165	586,326	-	-	-
Construction	952	-	586,326	-	-	-
Carry over	-	903,165	-	-	-	-
Funding Sources	9,952	903,165	583,326	-	-	-
Fund Balance - Sewer	9,952	903,165	-	-	-	-
Sewer Fund	-	-	583,326	-	-	-



Capital Improvement Plan



Utility

Project Title: Lift Station Improvements, Expansions and Replacement
 Project Number: UT-0706
 Total Project Cost: \$5,473,457

Project Description: This is the expansion, replacement, rehabilitation, upgrade, new construction or in some instances the elimination (and proper closure) of existing lift stations within our sewer collection system. A new lift station is needed at Merrill (18-1), and upon completion of Section 16 WWTP and Edgewater lift station will be closed under this project. The expansion and construction of a new lift station at Clubhouse (16-2) was completed in 2007 and expansion, replacement, rehabilitation or elimination is needed for several additional lift stations, including Pass Canyon (16-2), Community Park (18-4), Colorado (16-4), Yale/Terrace (10-1), Primrose (10-2) and Palo Verde Meadows (10-5). Some or all of the following lift stations (184, 16-4, 10-2 and 10-5) will be eliminated by the installation of gravity sewers if determined feasible under this project. Odor control systems and emergency generators will be upgraded or installed (if not currently existing) over the next several years at the existing lift stations when determined necessary. The majority of funding for these projects will come from Enterprise funds although some grant and development contributions are expected.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	123,873	5,349,584	-	-	-	-
Planning/Design	123,873	-	-	-	-	-
Construction	-	5,300,000	-	-	-	-
Carry over	-	49,584	-	-	-	-
Funding Sources	5,223,873	5,349,584	-	-	-	-
Bond Proceeds	-	5,300,000	-	-	-	-
Sewer Fund	123,873	49,584	-	-	-	-

Project Title: Effluent Reuse Network and Disposal Facilities
 Project Number: UT-0708
 Total Project Cost: \$2,000,000

Project Description: This request includes construction of effluent reuse and disposal facilities. Projects might include reuse transmission mains to current and/or future irrigation sites, effluent storage and recover facilities, rapid infiltration basins, injection wells, etc. During preparation of the Effluent Reuse Plan identify the most cost-effective and beneficial facilities to be developed.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	500,000	550,000	950,000	-
Planning/Design	-	-	50,000	100,000	50,000	-
Construction	-	-	450,000	450,000	900,000	-
Funding Sources	-	-	500,000	550,000	950,000	-
Sewer Fund	-	-	500,000	550,000	950,000	-



Capital Improvement Plan



Utility

Project Title: Section 18 WWTP Expansion, Phase II
 Project Number: UT-0713
 Total Project Cost: \$24,000,000

Project Description: The section 18 Wastewater Treatment Plant currently has 2.0 MGD plant capacity. This should be expanded to 4.0 MGD within the next 8-10 years.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	-	2,000,000	22,000,000	-
Planning/Design	-	-	-	2,000,000	-	-
Construction	-	-	-	-	22,000,000	-
Funding Sources	-	-	-	2,000,000	22,000,000	-
Sewer Fund	-	-	-	2,000,000	22,000,000	-

Project Title: Section 18 Wastewater Treatment Plant Improvements
 Project Number: UT-0901
 Total Project Cost: \$75,000

Project Description: Convert the former blower building to a shop for repair and maintenance of plant equipment and conduct an evaluation of the old treatment plant digester and reactor basins to determine if conversion to a new digester and flow equalization basin will improve treatment operations and quality, increase efficiency and provide emergency storage. If determine to be feasible, these conversions would be programmed under this project for future fiscal years.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	-	75,000	-	-	-
Construction	-	-	75,000	-	-	-
Funding Sources	-	-	75,000	-	-	-
Sewer Fund	-	-	75,000	-	-	-



Capital Improvement Plan



Utility

Project Title: Development of Wastewater SCADA System
 Project Number: UT-0902
 Total Project Cost: \$300,000

Project Description: Develop a computerized Supervisory Control and Data Acquisition (SCADA) System for the wastewater collection and treatment system. Evaluate and determine the most effective and reliable type of communication system, equipment facility, monitoring and control requirements and operations reporting needs.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	300,000	-	-	-	-
Construction	-	300,000	-	-	-	-
Funding Sources	-	300,000	-	-	-	-
Bond Proceeds	-	300,000	-	-	-	-

Project Title: Section 10 Wastewater Treatment Plant Improvements
 Project Number: UT-0903
 Total Project Cost: \$3,490,082

Project Description: Design and construction of new headworks facility and ultraviolet (UV) disinfection crane, replace the treatment plant's main operation and controls system (SCADA), refurbish one of the existing buildings or construct a new shop building, provide ground stabilization to prevent erosion throughout the plant site, conduct an optimization evaluation to determine improvements to the plant to increase efficiencies, reduce operating costs and provide higher quality treatment.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	68,204	3,006,878	-	-	415,000	-
Planning/Design	68,204	-	-	-	140,000	-
Construction	-	2,800,000	-	-	275,000	-
Carry Over	-	206,878	-	-	-	-
Funding Sources	68,204	3,006,878	-	-	415,000	-
Bond Proceeds	-	2,800,000	-	-	-	-
Sewer Fund	68,204	206,878	-	-	415,000	-



Capital Improvement Plan



Utility

Project Title: Miscellaneous Sewer Improvements
 Project Number: UT-0904
 Total Project Cost: \$202,920

Project Description: This request is to take care of any miscellaneous sewer projects that arise during the fiscal year.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	2,920	200,000	-	-	-	-
Construction	2,920	200,000	-	-	-	-
Funding Sources	2,920	200,000	-	-	-	-
Sewer Fund	2,920	200,000	-	-	-	-

Project Title: Colorado Blvd Lift Station Abandonment
 Project Number: UT-1001
 Total Project Cost: \$300,000

Project Description: This project includes all costs associated with the abandonment of the Colorado Blvd lift station.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	300,000	-	-	-	-
Construction	-	300,000	-	-	-	-
Funding Sources	-	300,000	-	-	-	-
Bond Proceeds	-	300,000	-	-	-	-



Capital Improvement Plan



Utility

Project Title: Section 208 WW Master Plan
 Project Number: UT-1002
 Total Project Cost: \$300,000

Project Description: This project is the development of the required Section 208 wastewater master plan.

	Prior Year	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Expenditures	-	300,000	-	-	-	-
Planning/Design	-	300,000	-	-	-	-
Funding Sources	-	300,000	-	-	-	-
Bond Proceeds	-	300,000	-	-	-	-

CITY OF BULLHEAD CITY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2010

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2009	ACTUAL EXPENDITURES/EXPENSES ** 2009	FUND BALANCE/ NET ASSETS*** July 1, 2009**	PROPERTY TAX REVENUES 2010	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2010	OTHER FINANCING 2010		INTERFUND TRANSFERS 2010		TOTAL FINANCIAL RESOURCES AVAILABLE 2010	BUDGETED EXPENDITURES/EXPENSES 2010
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 28,663,765	\$ 24,833,703	\$ 7,764,185	\$	\$ 24,556,765	\$ 15,000	\$	\$ 35,000	\$ 1,862,787	\$ 30,508,163	\$ 25,879,667
2. Special Revenue Funds	8,978,522	5,225,971	1,244,831		8,654,210	5,000		185,767	635,000	9,454,808	9,288,317
3. Debt Service Funds Available	8,261,800	8,261,803	2,047,150		5,809,275			1,677,020		9,533,445	7,915,939
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	8,261,800	8,261,803	2,047,150		5,809,275			1,677,020		9,533,445	7,915,939
6. Capital Projects Funds	15,561,263	5,928,658	5,625,494		2,934,639			1,600,000		10,160,133	7,996,368
7. Permanent Funds											
8. Enterprise Funds Available	19,624,772	11,792,462	6,824,416		9,325,666	10,000,000			1,000,000	25,150,082	24,340,434
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	19,624,772	11,792,462	6,824,416		9,325,666	10,000,000			1,000,000	25,150,082	24,340,434
11. Internal Service Funds	8,421,596	7,129,089	608,150		6,212,230	25,000				6,845,380	7,506,836
12. TOTAL ALL FUNDS	\$ 89,511,718	\$ 63,171,686	\$ 24,114,226	\$	\$ 57,492,785	\$ 10,045,000	\$	\$ 3,497,787	\$ 3,497,787	\$ 91,652,011	\$ 82,927,561

EXPENDITURE LIMITATION COMPARISON

	2009	2010
1. Budgeted expenditures/expenses	\$ 89,511,718	\$ 82,927,561
2. Add/subtract: estimated net reconciling items	(10,834,599)	(8,492,777)
3. Budgeted expenditures/expenses adjusted for reconciling items	78,677,119	74,434,784
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 78,677,119	\$ 74,434,784
6. EEC or voter-approved alternative expenditure limitation	\$ 78,677,119	\$ 74,434,784

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

CITY OF BULLHEAD CITY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2010

	2009	2010
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ _____	\$ _____
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ _____	\$ _____
B. Secondary property taxes	_____	_____
C. Total property tax levy amounts	\$ _____	\$ _____
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total primary property taxes	\$ _____	
B. Secondary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ _____	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	_____	_____
(2) Secondary property tax rate	_____	_____
(3) Total city/town tax rate	_____	_____

B. Special assessment district tax rates
 Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating twenty- two special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 14,474,652	\$ 10,842,645	\$ 10,962,450
Franchise Tax	518,402	560,000	560,000
Licenses and permits			
Licenses	267,312	239,426	239,426
Permits	957,030	510,004	519,504
Intergovernmental			
State Shared Income Tax	5,632,715	5,719,715	4,933,165
State Shared Sales Tax	3,456,002	3,063,892	2,937,602
County Auto Fees	2,360,092	1,982,477	1,900,000
Charges for services			
Public Safety	609,093	999,865	1,026,034
Parks & Recreation	206,461	257,830	187,860
Animal Control	26,816	41,731	41,731
Advertising	500	65	65
Abatements	115,000	57,000	57,000
Miscellaneous	109,005	120,498	119,853
Fines and forfeits			
Warrant Fees	17,533	13,923	15,552
Suspension Fees	44,753	43,980	43,980
City Fines	751,891	633,828	633,828
OTSC	34,604	38,112	38,112
Interest on investments			
Investment Income	463,500	200,000	200,000
Contributions			
Voluntary contributions	65,500	65,500	66,100
Miscellaneous			
Rents	36,447	32,035	31,447
Miscellaneous	44,056	50,186	43,056
Total General Fund	\$ 30,191,364	\$ 25,472,712	\$ 24,556,765

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Highway User Tax	\$ 3,975,860	\$ 3,000,985	\$ 2,873,314
State Grant	200,000		
Investment Income	5,000		
Miscellaneous Revenue	25,000	38,613	2,000
Total Highway User Revenue Fund	\$ 4,205,860	\$ 3,039,598	\$ 2,875,314
Transit Fund			
Grants	\$ 774,233	\$ 484,151	\$ 1,237,445
LTAf	182,499	182,000	180,824
LTAf-VLT		73,798	
Charges for Services	265,000	281,447	306,453
Investment Income	300		
Total Transit Fund	\$ 1,222,032	\$ 1,021,396	\$ 1,724,722
Economic Development Fund			
Transit Occupancy Tax	\$ 76,000	\$ 76,000	\$ 76,000
Investment Income	1,727		
Penalty on Delinquent Taxes	1,000	1,000	1,000
Total Economic Development Fund	\$ 78,727	\$ 77,000	\$ 77,000
Grant Fund			
Federal Grants	\$ 111,689	\$ 91,109	\$ 352,498
State Grants	628,135	279,919	687,377
Private Grants	25,000		25,000
Miscellaneous Grants	450,000		
Investment Income	1,069	1,069	277
Total Grant Fund	\$ 1,215,893	\$ 372,097	\$ 1,065,152
Racketeering Influence Criminal Organization			
Forfeitures	\$	\$ 11,097	\$
Investment Income	1,000	2,947	5,600
Miscellaneous Income		196	
Total RICO Fund	\$ 1,000	\$ 14,240	\$ 5,600
Housing Fund			
Intergovernmental Revenue	\$	\$ 951	\$
Investment Income	300	120	100
Total Housing Fund	\$ 300	\$ 1,071	\$ 100
Arts Fund			
Investment Income	\$ 1,125	\$ 497	\$ 175
Contributions/Donations		5,346	
Miscellaneous Income		150	
Total Arts Fund	\$ 1,125	\$ 5,993	\$ 175
Special Assessment Fund			
Penalties	\$ 84,000	\$ 218,565	\$ 84,000
Administration Fees	12,000	12,000	12,000
Investment Income	15,000	15,000	15,000
Total Special Assessment Fund	\$ 111,000	\$ 245,565	\$ 111,000
Court JCEF Fund			
Court Fines	\$ 15,000	\$ 14,901	\$ 15,000
Investment Income	3,000	1,544	1,500
Total Court JCEF Fund	\$ 18,000	\$ 16,445	\$ 16,500
Water Impost Fund			
State Grant Revenues	\$ 25,000	\$	\$
Water Impost Fees	585,000	474,917	405,000
Total Water Impost Fund	\$ 610,000	\$ 474,917	\$ 405,000

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
Court Enhancement Fund			
Court Enhancement	\$ 32,103	\$ 41,238	\$ 41,509
Investment Income	500	271	
Total Court Enhancement Fund	\$ 32,603	\$ 41,509	\$ 41,509
Court Fill the Gap Fund			
Fill the Gap	\$ 8,618	\$ 8,618	\$ 8,618
Investment Income	300	300	300
Total Fill the Gap Fund	\$ 8,918	\$ 8,918	\$ 8,918
CDBG/Housing Trust Fund			
Federal Grants	\$ 1,440,435	\$ 233,985	\$ 1,772,506
State Grants	365,000	44,246	351,000
Miscellaneous Revenue		2,045	
Total CDBG/Housing Trust Fund	\$ 1,805,435	\$ 280,276	\$ 2,123,506
River Regatta Fund			
Fees			\$ 112,500
Contributions/Donations			79,714
Miscellaneous Revenue			2,000
Total River Regatta Fund			\$ 194,214
Veterans Memorial Fund			
Contributions/Donations			\$ 5,500
Total Veterans Memorial Fund			\$ 5,500
Total Special Revenue Funds	\$ 9,310,893	\$ 5,599,025	\$ 8,654,210

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
DEBT SERVICE FUNDS			
Municipal Property Corp. Bonds			
Investment Income	\$ 7,500	\$ 532,135	\$ 2,000
Total Municipal Property Corp. Bonds	\$ 7,500	\$ 532,135	\$ 2,000
Bullhead Parkway			
Special Assessments	\$ 1,045,000	\$ 1,045,000	\$ 1,023,098
Total Bullhead Parkway	\$ 1,045,000	\$ 1,045,000	\$ 1,023,098
East Branch Sewer			
Special Assessments	\$ 208,000	\$ 208,000	\$ 203,888
Total East Branch Sewer	\$ 208,000	\$ 208,000	\$ 203,888
Sewer Improvement District #1			
Special Assessments	\$ 1,575,000	\$ 1,575,000	\$ 1,246,327
Investment Income	20,000	10,000	10,000
Total Sewer Improvement District #1	\$ 1,595,000	\$ 1,585,000	\$ 1,256,327
Sewer Improvement District #2			
Special Assessments	\$ 1,100,000	\$ 1,100,000	\$ 847,962
Investment Income	25,000	11,500	12,000
Total Sewer Improvement District #2	\$ 1,125,000	\$ 1,111,500	\$ 859,962
Sewer Improvement District #3			
Special Assessments	\$ 2,450,000	\$ 2,450,000	\$ 2,450,000
Investment Income	20,000	14,000	14,000
Total Sewer Improvement District #3	\$ 2,470,000	\$ 2,464,000	\$ 2,464,000
Total Debt Service Funds	\$ 6,450,500	\$ 6,945,635	\$ 5,809,275
CAPITAL PROJECTS FUNDS			
Street Lighting District			
Special Assessments	\$ 77,930	\$ 73,483	\$ 93,565
Total Street Lighting District	\$ 77,930	\$ 73,483	\$ 93,565
Drainage Improvements			
Mohave County Flood Control District	\$ 1,287,464	\$	\$ 1,287,464
Investment Income	30,000	30,000	30,000
Total Drainage Improvements	\$ 1,317,464	\$ 30,000	\$ 1,317,464
Park Improvements			
Intergovernmental Revenues	\$ 4,223,896	\$ 2,628,943	\$ 203,610
Contributions/Donations	120,000	120,000	120,000
Investment Income	-	7,420	-
Total Park Improvements	\$ 4,343,896	\$ 2,756,363	\$ 323,610
Street Improvements			
Intergovernmental Revenues	\$ 450,000	\$ 450,000	\$ 450,000
Total Street Improvements	\$ 450,000	\$ 450,000	\$ 450,000
BHC/Laughlin Bridge			
Intergovernmental Revenues	\$ 750,000	\$	\$ 750,000
Investment Income	-	2,004	-
Total BHC/Laughlin Bridge	\$ 750,000	\$ 2,004	\$ 750,000
Total Capital Projects Funds	\$ 6,939,290	\$ 3,311,850	\$ 2,934,639

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
ENTERPRISE FUNDS			
City Wastewater			
Sewer Fees	\$ 8,679,108	\$ 8,060,663	\$ 8,280,666
Penalties	225,000	238,069	240,000
Effluent	90,000	84,784	85,000
Miscellaneous Revenue	25,000	3,605	5,000
Investment Income	222,601	70,000	75,000
Total City Wastewater	\$ 9,241,709	\$ 8,457,121	\$ 8,685,666
Water Development			
Water Resource Fees	\$ 600,000	\$ 83,000	\$ 120,000
Water Fees		130,000	
Total Water Development	\$ 600,000	\$ 213,000	\$ 120,000
Water Operations			
Water Service Fees	\$ 11,000	\$ 975	\$
Investment Income		414	
Total Water Operations	\$ 11,000	\$ 1,389	\$
Sewer Development			
Intergovernmental Revenue	\$ 300,000	\$	\$
Charges for Services	1,680,762	450,000	500,000
Investment Income	35,000	22,000	20,000
Total Sewer Development	\$ 2,015,762	\$ 472,000	\$ 520,000
Total Enterprise Funds	\$ 11,868,471	\$ 9,143,510	\$ 9,325,666

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2010

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
INTERNAL SERVICE FUNDS			
Fleet Services			
Fleet Management Charges	\$ 1,629,215	\$ 1,278,994	\$ 1,289,559
Fuel Sales to Local Governments	574,000	356,555	369,200
Total Fleet Services	\$ 2,203,215	\$ 1,635,549	\$ 1,658,759
Fleet Replacement			
Investment Income	\$ 3,500	\$ 36	\$
Sale of Fixed Asset		1,100	
Total Fleet Replacement	\$ 3,500	\$ 1,136	\$
Risk Management			
Risk Management Charges	\$ 663,698	\$ 663,698	\$ 663,698
Worker's Compensation Charges	634,359	594,750	532,143
Investment Income	30,000	7,000	7,000
Total Risk Management	\$ 1,328,057	\$ 1,265,448	\$ 1,202,841
Employee Benefit Trust			
Health Insurance Charges	\$ 3,635,663	\$ 3,149,109	\$ 3,338,630
Investment Income	30,000	12,000	12,000
Miscellaneous Revenue	15,685		
	\$ 3,681,348	\$ 3,161,109	\$ 3,350,630
Total Internal Service Funds	\$ 7,216,120	\$ 6,063,242	\$ 6,212,230
TOTAL ALL FUNDS	\$ 71,976,638	\$ 56,535,974	\$ 57,492,785

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2010

FUND	OTHER FINANCING 2010		INTERFUND TRANSFERS 2010	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Sales of General Fixed Assets	\$ 15,000	\$	\$	\$
Economic Development				106,448
Transit				79,319
Debt Service				1,677,020
General Fund			35,000	
Total General Fund	\$ 15,000	\$	\$ 35,000	\$ 1,862,787
SPECIAL REVENUE FUNDS				
Sale of General Fixed Assets	\$ 5,000	\$	\$	\$
Hurf				600,000
Economic Development			106,448	
Transit			79,319	
Arts Fund				35,000
Total Special Revenue Funds	\$ 5,000	\$	\$ 185,767	\$ 635,000
DEBT SERVICE FUNDS				
MPC - Municipal Improvements	\$	\$	\$ 650,944	\$
MPC - Street Improvements			1,026,076	
Total Debt Service Funds	\$	\$	\$ 1,677,020	\$
CAPITAL PROJECTS FUNDS				
Street Improvements	\$	\$	\$ 600,000	\$
Park Improvements			1,000,000	
Total Capital Projects Funds	\$	\$	\$ 1,600,000	\$
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Wastewater Improvements	\$ 10,000,000	\$	\$	\$
Sewer Improvements				1,000,000
Total Enterprise Funds	\$ 10,000,000	\$	\$	\$ 1,000,000
INTERNAL SERVICE FUNDS				
Sale of Fixed Assets	\$ 25,000	\$	\$	\$
Total Internal Service Funds	\$ 25,000	\$	\$	\$
TOTAL ALL FUNDS	\$ 10,045,000	\$	\$ 3,497,787	\$ 3,497,787

CITY OF BULLHEAD CITY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2010

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
GENERAL FUND				
Non-Departmental	\$ 1,459,230	\$	\$ 1,047,365	\$ 1,051,825
General Administration	4,128,318		3,541,411	3,221,179
Municipal Court	1,131,265		1,038,251	1,005,431
Parks/Rec & Community Svcs.	3,792,467		3,335,800	3,193,273
Development Services	1,914,008		1,541,778	1,370,382
Police Department	13,492,287		12,596,115	11,974,138
Finance	937,110		857,237	907,961
Public Works	661,350		499,847	406,778
Debt Service	237,899		237,899	237,899
Contingency	1,085,969	(176,138)	138,000	2,510,801
Total General Fund	\$ 28,839,903	\$ (176,138)	\$ 24,833,703	\$ 25,879,667
SPECIAL REVENUE FUNDS				
Highway User Fund	\$ 3,177,204	\$	\$ 2,355,091	\$ 2,450,314
Economic Development	189,252		197,831	183,448
Grants	1,215,893		372,097	1,065,152
RICO	86,476		33,243	158,000
Housing				13,370
Arts Commission	49,082		10,578	9,951
Special Assessment	399,768		324,403	465,801
Judicial Collection Enhancement	135,000		822	165,855
Water Impost	638,825		490,619	533,830
Transit	1,222,032		1,142,478	1,804,041
Real Estate Owned	41,650		2,606	5,000
Court Enhancement	17,905		17,930	71,335
Fill the Gap			4,341	39,000
CDBG/Housing Trust Fund	1,805,435		273,932	2,123,506
River Regatta				194,214
Veterans Memorial-Eternal Flame				5,500
Total Special Revenue Funds	\$ 8,978,522	\$	\$ 5,225,971	\$ 9,288,317
DEBT SERVICE FUNDS				
Municipal Property Corp	\$ 2,263,800	\$	\$ 2,263,803	\$ 1,677,020
Bullhead City Parkway	1,045,000		1,045,000	1,431,098
East Branch Sewer	208,000		208,000	333,888
SID #1	1,395,000		1,395,000	1,246,327
SID #2	900,000		900,000	847,962
SID #3	2,450,000		2,450,000	2,379,644
Total Debt Service Funds	\$ 8,261,800	\$	\$ 8,261,803	\$ 7,915,939
CAPITAL PROJECTS FUNDS				
Street Lighting Districts	\$ 77,930	\$	\$ 73,483	\$ 93,565
Park Improvements	7,782,386	176,138	2,745,150	3,479,715
Street Improvements	5,450,170		2,953,775	1,497,667
Municipal Improvements	715,750		36,347	666,498
Drainage Improvements	403,365		116,903	1,508,923
Info Tech Replacement	10,000		3,000	
BHC/Laughlin Bridge	945,524			750,000
Total Capital Projects Funds	\$ 15,385,125	\$ 176,138	\$ 5,928,658	\$ 7,996,368
ENTERPRISE FUNDS				
Wastewater Operations	\$ 10,856,978	\$	\$ 10,797,411	\$ 12,455,328
Water Operations	96,712		12,991	
Water Resources	799,082		191,315	80,615
Sewer Development	7,872,000		790,745	11,804,491
Total Enterprise Funds	\$ 19,624,772	\$	\$ 11,792,462	\$ 24,340,434
INTERNAL SERVICE FUNDS				
Fleet Services	\$ 3,008,376	\$	\$ 2,229,356	\$ 2,333,350
Fleet Replacement	32,150		32,150	
Risk Management	1,695,922		1,503,946	1,702,869
Employee Benefit Trust	3,685,148		3,363,637	3,470,617
Total Internal Service Funds	\$ 8,421,596	\$	\$ 7,129,089	\$ 7,506,836
TOTAL ALL FUNDS	\$ 89,511,718	\$	\$ 63,171,686	\$ 82,927,561

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF BULLHEAD CITY
Summary by Department of Expenditures/Expenses
Fiscal Year 2010

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES *	BUDGETED EXPENDITURES/ EXPENSES
	2009	2009	2009	2010
Non-Departmental				
General Fund	\$ 1,459,230	\$	\$ 1,047,365	\$ 1,051,825
Economic Development	189,252		197,831	183,448
Arts Commission	49,082		10,578	9,951
Real Estate Owned	41,650		2,606	5,000
Department Total	\$ 1,739,214	\$	\$ 1,258,380	\$ 1,250,224
General Administration				
General Fund	\$ 4,128,318	\$	\$ 3,541,411	\$ 3,221,179
Highway User Fund	118,034		108,573	105,408
Water Impost	23,276		22,345	21,585
Transit	32,192		29,201	26,782
Info Tech Replacement Fund	10,000		3,000	
Grants	168,365		158,440	212,333
Wastewater Operations	148,554		137,443	132,607
Risk Management	1,695,922		1,503,946	1,702,869
Employee Benefit Trust	3,685,148		3,363,637	3,470,617
Department Total	\$ 10,009,809	\$	\$ 8,867,996	\$ 8,893,380
Municipal Court				
General Fund	\$ 1,131,265	\$	\$ 1,038,251	\$ 1,005,431
Judicial Collection Enhancement	135,000		822	165,855
Court Enhancement	17,905		17,930	71,335
Fill the Gap			4,341	39,000
Department Total	\$ 1,284,170	\$	\$ 1,061,344	\$ 1,281,621
Parks/Rec Community Svcs.				
General Fund	\$ 3,792,467	\$	\$ 3,335,800	\$ 3,193,273
Highway User Revenue Fund	4,334		3,949	3,965
Housing				13,370
Grants	56,500			202,100
Park Improvements	7,782,386	176,138	2,745,150	3,479,715
Municipal Improvements	715,750		36,347	666,498
Transit	1,189,840		1,113,277	1,777,259
CDBG/Housing Trust	1,805,435		273,932	2,123,506
Wastewater Operations	4,875		4,411	4,361
River Regatta				194,214
Veterans Memorial Park				5,500
Department Total	\$ 15,351,587	\$ 176,138	\$ 7,512,866	\$ 11,663,761
Development Services				
General Fund	\$ 1,914,008	\$	\$ 1,541,778	\$ 1,370,382
Water Impost	614,481		467,206	511,243
Water Resources	799,082		191,315	80,615
Department Total	\$ 3,327,571	\$	\$ 2,200,299	\$ 1,962,240
Police Department				
General Fund	\$ 13,492,287	\$	\$ 12,596,115	\$ 11,974,138
Grants	541,028		213,657	200,719
RICO	86,476		33,243	158,000
Department Total	\$ 14,119,791	\$	\$ 12,843,015	\$ 12,332,857

CITY OF BULLHEAD CITY
 Summary by Department of Expenditures/Expenses
 Fiscal Year 2010

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES *	BUDGETED EXPENDITURES/ EXPENSES
	2009	2009	2009	2010
Finance Department				
General Fund	\$ 937,110		\$ 857,237	\$ 907,961
Highway User Revenue	32,632		25,888	26,688
Special Assessment	399,768		324,403	465,801
Wastewater Operations	602,096		554,859	540,305
Water Impost	1,068		1,068	1,002
Department Total	\$ 1,972,674	\$	\$ 1,763,455	\$ 1,941,757
Public Works				
General Fund	\$ 661,350		\$ 499,847	\$ 406,778
Highway User Revenue	3,022,204		2,216,681	2,314,253
Grants				
Street Lighting District	77,930		73,483	93,565
Drainage Improvements	403,365		116,903	1,508,923
Fleet Replacement	32,150		32,150	
Street Improvements	5,450,170		2,953,775	1,497,667
BHC/Laughlin Bridge	945,524			750,000
Sewer Development	7,872,000		790,745	11,804,491
Wastewater Operations	10,101,453		10,100,698	11,778,055
Water Operations	96,712		12,991	
Fleet Management	3,008,376		2,229,356	2,333,350
Department Total	\$ 31,671,234	\$	\$ 19,026,629	\$ 32,487,082
Debt Service				
General Fund	\$ 237,899		\$ 237,899	\$ 237,899
Municipal Properties Corp.	2,263,800		2,263,803	1,677,020
Bullhead City Parkway	1,045,000		1,045,000	1,431,098
East Branch Sewer	208,000		208,000	333,888
SID #1	1,395,000		1,395,000	1,246,327
SID #2	900,000		900,000	847,962
SID #3	2,450,000		2,450,000	2,379,644
Department Total	\$ 8,499,699	\$	\$ 8,499,702	\$ 8,153,838
Contingency				
General Fund	\$ 1,085,969	\$ (176,138)	\$ 138,000	\$ 2,510,801
Grants	450,000			450,000
Department Total	\$ 1,535,969	\$ (176,138)	\$ 138,000	\$ 2,960,801
	\$ 89,511,718	\$ -	\$ 63,171,686	\$ 82,927,561

Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



Schedule of Projected Fund Balances



Fund	June 30, 2009 Estimated Fund Balance	2009-10 Estimated Revenue	2009-10 Estimated Expenditures	2009-10 Recommended Supplementals	Transfers In	Transfers Out	June 30, 2010 Estimated Fund Balance
General Fund							
101 General Fund	\$7,764,185	\$24,571,765	\$25,581,525	\$298,142	\$35,000	\$1,862,787	\$4,628,496
Subtotal	\$7,764,185	\$24,571,765	\$25,581,525	\$298,142	\$35,000	\$1,862,787	\$4,628,496
Special Revenue							
201 HURF	\$182,675	\$2,875,314	\$2,450,314	\$0	\$0	\$600,000	\$7,675
202 Economic Dev.	\$667	\$77,000	\$183,448	\$0	\$106,448	\$0	\$667
203 Grant	\$4,482	\$1,065,152	\$1,065,152	\$0	\$0	\$0	\$4,482
204 RICO	\$159,200	\$5,600	\$158,000	\$0	\$0	\$0	\$6,800
205 Housing	\$13,270	\$100	\$13,370	\$0	\$0	\$0	\$0
207 Arts	\$44,776	\$175	\$44,951	(\$35,000)	\$0	\$35,000	\$0
208 Special Assessments	\$942,532	\$111,000	\$373,711	\$92,090	\$0	\$0	\$587,731
209 JCEF	\$154,521	\$16,500	\$165,855	\$0	\$0	\$0	\$5,166
210 Water Impost	\$124,818	\$405,000	\$533,830	\$0	\$0	\$0	(\$4,012)
211 Transit	(\$63,193)	\$1,724,722	\$1,354,041	\$450,000	\$79,319	\$0	(\$63,193)
212 REO	(\$389,182)	\$5,000	\$5,000	\$0	\$0	\$0	(\$389,182)
213 Court Enhancement	\$30,554	\$41,509	\$0	\$71,335	\$0	\$0	\$728
214 Fill the Gap	\$30,274	\$8,918	\$0	\$39,000	\$0	\$0	\$192
215 CDBG/HTF	\$9,437	\$2,123,506	\$2,123,506	\$0	\$0	\$0	\$9,437
218 River Regatta	\$0	\$194,214	\$31,458	\$162,756	\$0	\$0	\$0
219 Veteran's Memorial	\$0	\$5,500	\$0	\$5,500	\$0	\$0	\$0
Subtotal	\$1,244,831	\$8,659,210	\$8,502,636	\$785,681	\$185,767	\$635,000	\$166,491
Capital Projects							
301 Street Lighting Dist.	\$8,137	\$93,565	\$77,926	\$15,639	\$0	\$0	\$8,137
302 Capital Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0
304 Flood Control	\$1,651,052	\$1,317,464	\$1,508,923	\$0	\$0	\$0	\$1,459,593
305 IT Replacement	\$590	\$0	\$0	\$0	\$0	\$0	\$590



Schedule of Projected Fund Balances



Fund	June 30, 2009 Estimated Fund Balance	2009-10 Estimated Revenue	2009-10 Estimated Expenditures	2009-10 Recommended Supplementals	Transfers In	Transfers Out	June 30, 2010 Estimated Fund Balance
312 Park Improvements	\$2,242,877	\$323,610	\$3,479,715	\$0	\$1,000,000	\$0	\$86,772
313 Street Improvements	\$1,019,404	\$450,000	\$1,497,667	\$0	\$600,000	\$0	\$571,737
314 Municipal Imp.	\$703,037	\$0	\$666,498	\$0	\$0	\$0	\$36,539
315 BHC/Laughlin Bridge 2	\$397	\$750,000	\$750,000	\$0	\$0	\$0	\$397
Subtotal	\$5,625,494	\$2,934,639	\$7,980,729	\$15,639	\$1,600,000	\$0	\$2,163,765
Debt Service							
401 Municipal Prop. Corp.	\$84,760	\$2,000	\$1,677,020	\$0	\$1,677,020	\$0	\$86,760
402 Bullhead Parkway Streets	(\$437,784)	\$1,023,098	\$1,431,098	\$0	\$0	\$0	(\$845,784)
403 East Branch Sewer Line	\$57,632	\$203,888	\$333,888	\$0	\$0	\$0	(\$72,368)
406 SID #1	\$911,669	\$1,256,327	\$1,246,327	\$0	\$0	\$0	\$921,669
407 SID #2	\$957,106	\$859,962	\$847,962	\$0	\$0	\$0	\$969,106
408 SID #3	\$473,767	\$2,464,000	\$2,379,644	\$0	\$0	\$0	\$558,123
Subtotal	\$2,047,150	\$5,809,275	\$7,915,939	\$0	\$1,677,020	\$0	\$1,617,506
Enterprise							
501 Wastewater	\$1,619,844	\$8,685,666	\$12,064,991	\$390,337	\$0	\$0	(\$2,149,818)
504 Water Resources	\$2,476,578	\$120,000	\$80,615	\$0	\$0	\$0	\$2,515,963
510 Water Operations	\$53,166	\$0	\$0	\$0	\$0	\$0	\$53,166
520 Wastewater Development	\$2,674,828	\$10,520,000	\$12,194,828	(\$390,337)	\$0	\$1,000,000	\$390,337
Subtotal	\$6,824,416	\$19,325,666	\$24,340,434	\$0	\$0	\$1,000,000	\$809,648
Internal Service							
601 Fleet Services	(\$903,159)	\$1,658,759	\$2,333,350	\$0	\$0	\$0	(\$1,577,750)
604 Risk Management	\$378,156	\$1,202,841	\$1,702,869	\$0	\$0	\$0	(\$121,872)
605 Emp. Benefit Trust	\$632,689	\$3,350,630	\$3,470,617	\$0	\$0	\$0	\$512,702
606 Fleet Replacement	\$500,464	\$25,000	\$0	\$0	\$0	\$0	\$525,464
Subtotal	\$608,150	\$6,237,230	\$7,506,836	\$0	\$0	\$0	(\$661,456)
Grand Total	\$24,114,226	\$67,537,785	\$81,828,099	\$1,099,462	\$3,497,787	\$3,497,787	\$8,724,450



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
101 General Fund					
Taxes					
TAXES-CITY SALES	\$14,483,355	\$12,508,805	\$14,374,652	\$10,797,645	\$10,917,450
TAXES-CITY SALES	\$157,318	\$104,515	\$100,000	\$45,000	\$45,000
TAXES-FRANCHISE	\$537,916	\$560,378	\$518,402	\$560,000	\$560,000
Taxes	\$15,178,588	\$13,173,698	\$14,993,054	\$11,402,645	\$11,522,450
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$50,000	\$0	\$0	\$0	\$0
INTERGOV-AUTO LICENSE	\$2,332,858	\$2,208,294	\$2,360,092	\$1,982,477	\$1,900,000
INTERGOV-COUNTY REVENUE	\$10,000	\$0	\$0	\$0	\$0
INTERGOV-LTAF-VLT	\$0	\$45,000	\$0	\$0	\$0
INTERGOV-STATE GRANT REV	\$15,000	\$0	\$0	\$0	\$0
INTERGOV-STATE INCOME TAX	\$4,338,198	\$5,377,294	\$5,632,715	\$5,719,715	\$4,933,165
INTERGOV-STATE SALES TAX	\$3,630,926	\$3,481,696	\$3,456,002	\$3,063,892	\$2,937,602
Intergovernmental Revenues	\$10,376,982	\$11,112,284	\$11,448,809	\$10,766,084	\$9,770,767
BUSINESS LICENSES AND PERMITS					
FEE-DEVELOPMENT	\$92,000	\$5,000	\$0	\$0	\$0
FEES-PLANNING AND ZONING	\$0	\$0	\$0	\$47,500	\$57,000
FEES-PUBLIC WRKS	\$135,618	\$162,753	\$217,030	\$94,452	\$94,452
LICENSE-ANIMAL FEES	\$10	\$0	\$0	\$0	\$0
LICENSE-LIQUOR	\$1,050	\$2,650	\$2,200	\$2,500	\$2,500
LICENSES-ANIMAL	\$38,400	\$38,798	\$40,205	\$36,624	\$36,624
LICENSES-BUSINESS	\$219,728	\$249,964	\$224,907	\$200,302	\$200,302
PERMITS-BUILDING	\$1,047,526	\$693,943	\$740,000	\$368,052	\$368,052
BUSINESS LICENSES AND PERMITS	\$1,534,332	\$1,153,108	\$1,224,342	\$749,430	\$758,930
Charges for Services					
ABATEMENT - BLDG CODE	\$3,600	\$1,000	\$65,000	\$12,000	\$12,000
ABATEMENT - NUISANCE	\$23,299	\$29,002	\$50,000	\$45,000	\$45,000
CODE ENF - SHOPPING CARTS	\$60	\$0	\$0	\$0	\$0
COURT-JAIL COST	\$116,307	\$140,859	\$116,554	\$155,347	\$155,347
FEES-ATTORNEY FEES	\$0	\$0	\$71,770	\$0	\$0
FEES-ATTY FEES	\$4,739	\$1,550	\$0	\$500	\$500
Annual Budget	144			Fiscal Year 2009-2010	



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
FEES-BID DOCUMENTS	\$401	\$0	\$0	\$0	\$0
FEES-DIGITAL DOCUMENTS	\$1,490	\$1,185	\$0	\$645	\$0
FEES-DOCUMENT SERVICES	\$6,060	\$6,974	\$9,730	\$24,488	\$24,488
FEES-POLICE 911 OPS	\$148,843	\$159,932	\$163,610	\$159,932	\$159,932
FEES-POLICE ANIMAL CNTL	\$26,071	\$30,738	\$26,816	\$41,731	\$41,731
FEES-POLICE IMPOUND	\$25,745	\$46,005	\$0	\$50,545	\$50,544
FEES-POLICE SPECIAL SRVCS	\$344,325	\$514,975	\$257,159	\$526,210	\$527,380
FEES-PROC ASSM RECOV FEES	\$0	\$0	\$0	\$0	\$25,000
FEES-PUBLIC DEFENDER FEES	\$70,859	\$85,442	\$0	\$107,331	\$107,331
FEES-RECREATION	\$162,385	\$145,297	\$206,461	\$144,000	\$187,860
LICENSE & ADMIN FEE-TRASH	\$104,761	\$95,365	\$99,275	\$95,365	\$95,365
REGATTA FEES	\$0	\$0	\$0	\$113,830	\$0
SALES - CITY MERCHANDISE	\$5	\$62	\$500	\$65	\$65
Charges for Services	\$1,038,950	\$1,258,385	\$1,066,875	\$1,476,989	\$1,432,543
Fines/Forfeitures					
COURT-FINES	\$681,460	\$752,213	\$751,891	\$633,828	\$633,828
COURT-OTSC	\$36,077	\$41,677	\$34,604	\$38,112	\$38,112
COURT-SUSPENSION FEE	\$47,516	\$45,057	\$44,753	\$43,980	\$43,980
COURT-WARRANT FEE	\$18,186	\$17,331	\$17,533	\$13,923	\$15,552
Fines/Forfeitures	\$783,239	\$856,278	\$848,781	\$729,843	\$731,472
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$12,011	\$10,185	\$0	\$0	\$0
INTEREST INCOME LGIP	\$478,088	\$291,563	\$463,500	\$200,000	\$200,000
INTEREST INCOME LOAN	\$70,032	\$87,027	\$0	\$0	\$0
INTEREST-REVENUES	\$20,186	\$2,821	\$0	\$0	\$0
Investment Revenues	\$580,317	\$391,595	\$463,500	\$200,000	\$200,000
Rents/Royalties					
RENTS	\$6,101	\$6,100	\$6,000	\$1,000	\$1,000
RENTS GK PARK	\$0	\$0	\$1,000	\$1,000	\$1,000
RENTS GW FIELD	\$892	\$640	\$0	\$0	\$0
RENTS KF PARK	\$7,715	\$8,426	\$8,000	\$8,000	\$8,000
RENTS POOL	\$1,925	\$640	\$1,500	\$1,500	\$1,500
RENTS REC CENTER	\$1,695	\$1,777	\$1,500	\$2,088	\$1,500
Annual Budget	145			Fiscal Year 2009-2010	



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
RENTS RIV CLUBHOUSE	\$17,647	\$17,112	\$17,647	\$17,647	\$17,647
RENTS SENIOR CENTER	\$870	\$886	\$800	\$800	\$800
Rents/Royalties	\$36,845	\$35,582	\$36,447	\$32,035	\$31,447
OTHER					
ABATEMENT - ADMIN.	\$0	\$0	\$654	\$654	\$654
ANNUAL AWARD BANQUET	\$910	\$750	\$1,000	\$0	\$0
CASH OVER(SHORT)-A/C	\$30	\$25	\$0	\$0	\$0
CASH OVER(SHORT)-CD	(\$30)	\$0	\$0	\$0	\$0
CASH OVER(SHORT)-Finance	(\$52)	(\$122)	\$0	\$0	\$0
CASH OVER(SHORT)-Parks	(\$5)	\$0	\$0	\$0	\$0
DONATIONS - K-9 UNIT	\$0	\$6,460	\$0	\$0	\$0
DONATIONS A/C SPAY/NEUTER	\$47,195	\$44,572	\$44,500	\$44,500	\$44,500
DONATIONS ANIMAL CONTROL	\$5,949	\$10,004	\$5,400	\$5,400	\$5,400
DONATIONS HARDYVILLE	\$3,000	\$1,000	\$1,000	\$1,000	\$1,000
DONATIONS PARKS	\$3,272	(\$2,349)	\$100	\$100	\$100
DONATIONS SR CTR VAN	\$6,293	\$7,859	\$7,500	\$7,500	\$7,500
DONATIONS VICTIM RIGHTS	\$370	\$1,415	\$1,000	\$1,000	\$4,000
DONATIONS-RECYCLING PROG	\$0	\$2,023	\$6,000	\$6,000	\$3,600
MISC. REVENUE	\$82,466	\$91,240	\$42,402	\$49,532	\$42,402
PRIVATE GRANT	\$0	\$5,000	\$0	\$0	\$0
SALE OF GEN. FIXED ASSETS	\$6,523	\$5,971	\$15,000	\$0	\$15,000
OTHER	\$155,921	\$173,848	\$124,556	\$115,686	\$124,156
Total General Fund	\$29,685,174	\$28,154,779	\$30,206,364	\$25,472,712	\$24,571,765
201 Highway User Revenue Fund					
Intergovernmental Revenues					
INTERGOV-HWY USER REVENUE	\$3,717,028	\$3,659,737	\$3,975,860	\$3,000,985	\$2,873,314
INTERGOV-STATE GRANT REV	\$0	\$0	\$200,000	\$0	\$0
Intergovernmental Revenues	\$3,717,028	\$3,659,737	\$4,175,860	\$3,000,985	\$2,873,314
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$1,051	\$253	\$0	\$0	\$0
INTEREST INCOME LGIP	\$41,777	\$7,275	\$5,000	\$0	\$0
Investment Revenues	\$42,828	\$7,529	\$5,000	\$0	\$0
OTHER					
Annual Budget	146		Fiscal Year 2009-2010		



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
CONTRIBUTIONS/DONATIONS	\$0	\$0	\$23,000	\$23,000	\$0
MISC. REVENUE	\$21,143	\$8,512	\$2,000	\$15,613	\$2,000
OTHER	\$21,143	\$8,512	\$25,000	\$38,613	\$2,000
Total Highway User Revenue Fund 202 Economic Development	\$3,781,000	\$3,675,778	\$4,205,860	\$3,039,598	\$2,875,314
Taxes					
TAXES-TRANSIENT OCCUP.	\$114,596	\$78,255	\$76,000	\$76,000	\$76,000
Taxes	\$114,596	\$78,255	\$76,000	\$76,000	\$76,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$88	\$107	\$0	\$0	\$0
INTEREST INCOME LGIP	\$3,056	\$2,647	\$1,727	\$0	\$0
Investment Revenues	\$3,144	\$2,754	\$1,727	\$0	\$0
OTHER					
PENALTIES-TOT	\$0	\$0	\$1,000	\$1,000	\$1,000
OTHER	\$0	\$0	\$1,000	\$1,000	\$1,000
Total Economic Development 203 Grants	\$117,740	\$81,009	\$78,727	\$77,000	\$77,000
Intergovernmental Revenues					
FEDERAL GRANTS	\$0	\$0	\$0	\$0	\$10,000
GRANT REVENUE-FEDERAL	\$127,950	\$63,564	\$111,689	\$91,109	\$342,498
INTERGOV-STATE GRANT REV	\$67,041	\$143,419	\$1,078,135	\$279,919	\$687,377
Intergovernmental Revenues	\$194,991	\$206,983	\$1,189,824	\$371,028	\$1,039,875
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$0	\$1	\$0	\$0	\$0
INTEREST INCOME LGIP	\$1,592	\$876	\$1,069	\$1,069	\$277
Investment Revenues	\$1,592	\$877	\$1,069	\$1,069	\$277
OTHER					
CONTRIBUTIONS/DONATIONS	\$1,500	\$0	\$0	\$0	\$0
DONATIONS PARKS	\$0	\$2,464	\$0	\$0	\$0
MISC. REVENUE	\$93	\$0	\$0	\$0	\$0
PRIVATE GRANT	\$0	\$0	\$25,000	\$0	\$25,000
OTHER	\$1,593	\$2,464	\$25,000	\$0	\$25,000
Total Grants 204 RICO	\$198,176	\$210,324	\$1,215,893	\$372,097	\$1,065,152

Annual Budget

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Fiscal Year 2009-2010



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Fines/Forfeitures					
FORFEITS	\$39,012	\$111,116	\$0	\$11,097	\$0
Fines/Forfeitures	\$39,012	\$111,116	\$0	\$11,097	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$0	\$63	\$0	\$0	\$0
INTEREST INCOME LGIP	\$10	\$2,548	\$1,000	\$398	\$1,000
INTEREST-REVENUES	\$1,792	\$5,646	\$0	\$2,549	\$4,600
Investment Revenues	\$1,802	\$8,256	\$1,000	\$2,947	\$5,600
OTHER					
MISC. REVENUE	\$102	\$8	\$0	\$196	\$0
OTHER	\$102	\$8	\$0	\$196	\$0
Total RICO	\$40,915	\$119,380	\$1,000	\$14,240	\$5,600
205 Housing					
Intergovernmental Revenues					
HOUSING-REVENUE	\$2,033	\$414	\$0	\$951	\$0
Intergovernmental Revenues	\$2,033	\$414	\$0	\$951	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$10	\$10	\$0	\$0	\$0
INTEREST INCOME LGIP	\$366	\$334	\$300	\$120	\$100
Investment Revenues	\$375	\$345	\$300	\$120	\$100
OTHER					
MISC. REVENUE	\$8	\$1	\$0	\$0	\$0
OTHER	\$8	\$1	\$0	\$0	\$0
Total Housing	\$2,416	\$760	\$300	\$1,071	\$100
207 Arts					
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$80	\$119	\$0	\$0	\$0
INTEREST INCOME LGIP	\$2,560	\$3,840	\$1,125	\$497	\$175
Investment Revenues	\$2,640	\$3,960	\$1,125	\$497	\$175
OTHER					
CONTRIBUTIONS/DONATIONS	\$0	\$0	\$0	\$5,346	\$0
MISC. REVENUE	\$179	\$1,868	\$0	\$150	\$0
OTHER	\$179	\$1,868	\$0	\$5,496	\$0
Total Arts	\$2,820	\$5,828	\$1,125	\$5,993	\$175
Annual Budget	148			Fiscal Year 2009-2010	



Revenue Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
208 Special Assessments Admin					
Special Assessments					
SPEC ASS-COLL ADMIN FEES	\$12,528	\$10,698	\$12,000	\$12,000	\$12,000
SPEC ASS-COLL PENALTIES	\$104,036	\$105,395	\$84,000	\$218,565	\$84,000
Special Assessments	\$116,564	\$116,093	\$96,000	\$230,565	\$96,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$587	\$474	\$0	\$0	\$0
INTEREST INCOME LGIP	\$21,563	\$19,238	\$15,000	\$15,000	\$15,000
Investment Revenues	\$22,150	\$19,712	\$15,000	\$15,000	\$15,000
OTHER					
MISC. REVENUE	\$1,933	\$358	\$0	\$0	\$0
OTHER	\$1,933	\$358	\$0	\$0	\$0
Total Special Assessments Admin	\$140,646	\$136,163	\$111,000	\$245,565	\$111,000
209 Court JCEF					
Fines/Forfeitures					
COURT-JCEF REVENUE	\$15,502	\$15,838	\$15,000	\$14,901	\$15,000
Fines/Forfeitures	\$15,502	\$15,838	\$15,000	\$14,901	\$15,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$139	\$132	\$0	\$0	\$0
INTEREST INCOME LGIP	\$4,918	\$4,578	\$3,000	\$1,544	\$1,500
Investment Revenues	\$5,056	\$4,710	\$3,000	\$1,544	\$1,500
Total Court JCEF	\$20,559	\$20,548	\$18,000	\$16,445	\$16,500
210 Water Impost					
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$34,918	\$25,000	\$0	\$0	\$0
INTERGOV-STATE GRANT REV	\$0	\$0	\$25,000	\$0	\$0
Intergovernmental Revenues	\$34,918	\$25,000	\$25,000	\$0	\$0
Charges for Services					
FEES-IMPOST	\$525,857	\$530,850	\$585,000	\$474,917	\$405,000
Charges for Services	\$525,857	\$530,850	\$585,000	\$474,917	\$405,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$8	\$47	\$0	\$0	\$0
INTEREST INCOME LGIP	\$96	\$2,714	\$0	\$0	\$0
Investment Revenues	\$104	\$2,761	\$0	\$0	\$0
Annual Budget	149		Fiscal Year 2009-2010		



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
OTHER					
MISC. REVENUE	\$634	\$50	\$0	\$0	\$0
OTHER	\$634	\$50	\$0	\$0	\$0
Total Water Impost	\$561,513	\$558,661	\$610,000	\$474,917	\$405,000
211 Transit					
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$529,351	\$543,350	\$774,233	\$484,151	\$1,237,445
INTERGOV-COUNTY REVENUE	\$0	\$28,000	\$0	\$0	\$0
INTERGOV-LTAF	\$183,292	\$183,297	\$182,499	\$182,000	\$180,824
INTERGOV-LTAF-VLT	\$112,803	\$63,962	\$0	\$73,798	\$0
Intergovernmental Revenues	\$825,446	\$818,609	\$956,732	\$739,949	\$1,418,269
Charges for Services					
TRANSIT - ADVERTISING	\$62,894	\$47,808	\$70,000	\$76,453	\$76,453
TRANSIT - FARE BOX	\$185,494	\$197,148	\$195,000	\$204,994	\$230,000
Charges for Services	\$248,388	\$244,956	\$265,000	\$281,447	\$306,453
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$83	\$9	\$0	\$0	\$0
INTEREST INCOME LGIP	\$2,147	\$673	\$300	\$0	\$0
Investment Revenues	\$2,230	\$683	\$300	\$0	\$0
OTHER					
CASH OVER(SHORT)-Transit	(\$1)	\$5	\$0	\$0	\$0
MISC. REVENUE	\$258	\$651	\$0	\$0	\$0
OTHER	\$257	\$655	\$0	\$0	\$0
Total Transit	\$1,076,321	\$1,064,903	\$1,222,032	\$1,021,396	\$1,724,722
212 Real Estate Owned					
OTHER					
MISC. REVENUE	\$0	\$78	\$0	\$0	\$0
SALE OF GEN. FIXED ASSETS	\$0	\$1,200	\$41,650	\$0	\$5,000
OTHER	\$0	\$1,278	\$41,650	\$0	\$5,000
Total Real Estate Owned	\$0	\$1,278	\$41,650	\$0	\$5,000
213 Court Enhancement					
Fines/Forfeitures					
COURT-COURT ENHANCEMENT	\$49,771	\$37,678	\$32,103	\$41,238	\$41,509
Fines/Forfeitures	\$49,771	\$37,678	\$32,103	\$41,238	\$41,509
Annual Budget	150		Fiscal Year 2009-2010		



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Investment Revenues					
INTEREST INCOME LGIP	\$0	\$26	\$500	\$271	\$0
Investment Revenues	\$0	\$26	\$500	\$271	\$0
OTHER					
MISC. REVENUE	\$751	\$60	\$0	\$0	\$0
OTHER	\$751	\$60	\$0	\$0	\$0
Total Court Enhancement 214 Court Fill the Gap	\$50,522	\$37,764	\$32,603	\$41,509	\$41,509
Fines/Forfeitures					
COURT-FILL THE GAP	\$8,802	\$9,059	\$8,618	\$8,618	\$8,618
Fines/Forfeitures	\$8,802	\$9,059	\$8,618	\$8,618	\$8,618
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$0	\$22	\$0	\$0	\$0
INTEREST INCOME LGIP	\$0	\$753	\$300	\$300	\$300
Investment Revenues	\$0	\$776	\$300	\$300	\$300
Total Court Fill the Gap 215 CDBG/Housing Trust Fund	\$8,802	\$9,835	\$8,918	\$8,918	\$8,918
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$0	\$1,029,360	\$1,440,435	\$233,985	\$1,772,506
INTERGOV-STATE GRANT REV	\$0	\$206,579	\$0	\$44,246	\$0
INTERGOV-STATE GRANTS	\$0	\$0	\$365,000	\$0	\$351,000
Intergovernmental Revenues	\$0	\$1,235,939	\$1,805,435	\$278,231	\$2,123,506
OTHER					
MISC. REVENUE	\$0	\$1,791	\$0	\$2,045	\$0
OTHER	\$0	\$1,791	\$0	\$2,045	\$0
Total CDBG/Housing Trust Fund 218 River Regatta	\$0	\$1,237,730	\$1,805,435	\$280,276	\$2,123,506
Charges for Services					
FEES-RECREATION	\$0	\$0	\$0	\$0	\$112,500
Charges for Services	\$0	\$0	\$0	\$0	\$112,500
OTHER					
DONATIONS PARKS	\$0	\$0	\$0	\$0	\$79,714
MISC. REVENUE	\$0	\$0	\$0	\$0	\$2,000
OTHER	\$0	\$0	\$0	\$0	\$81,714
Total River Regatta	\$0	\$0	\$0	\$0	\$194,214
Annual Budget	151		Fiscal Year 2009-2010		



Revenue Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
219 Veterans's Memorial Fund					
OTHER					
DONATIONS - VET MEM PARK	\$0	\$0	\$0	\$1,000	\$5,500
OTHER	\$0	\$0	\$0	\$1,000	\$5,500
Total Veterans's Memorial Fund	\$0	\$0	\$0	\$1,000	\$5,500
Grand Total	\$6,001,430	\$7,159,960	\$9,352,543	\$5,600,025	\$8,659,210
301 Street Lights Districts					
Special Assessments					
SPEC ASS-COLL ADMIN FEES	\$6,316	\$16,719	\$10,355	\$10,348	\$13,769
SPEC ASSESS-BILLING	\$37,314	\$40,855	\$67,575	\$63,135	\$79,796
Special Assessments	\$43,630	\$57,574	\$77,930	\$73,483	\$93,565
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$4	\$4	\$0	\$0	\$0
INTEREST INCOME LGIP	\$177	\$77	\$0	\$0	\$0
INTEREST-REVENUES	\$0	\$290	\$0	\$0	\$0
Investment Revenues	\$181	\$371	\$0	\$0	\$0
OTHER					
MISC. REVENUE	\$133	\$11	\$0	\$0	\$0
OTHER	\$133	\$11	\$0	\$0	\$0
Total Street Lights Districts	\$43,944	\$57,956	\$77,930	\$73,483	\$93,565
302 Housing Grants					
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$1,087,552	\$0	\$0	\$0	\$0
Intergovernmental Revenues	\$1,087,552	\$0	\$0	\$0	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$105	\$0	\$0	\$0	\$0
INTEREST INCOME LGIP	\$1,852	\$0	\$0	\$0	\$0
Investment Revenues	\$1,957	\$0	\$0	\$0	\$0
OTHER					
CONTRIBUTIONS/DONATIONS	\$10,000	\$0	\$0	\$0	\$0
OTHER	\$10,000	\$0	\$0	\$0	\$0
Total Housing Grants	\$1,099,509	\$0	\$0	\$0	\$0
304 CIP Flood					
Intergovernmental Revenues					
Annual Budget	152		Fiscal Year 2009-2010		



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
INTERGOV-COUNTY REVENUE	\$768,417	\$2,180,435	\$1,287,464	\$0	\$1,287,464
Intergovernmental Revenues	\$768,417	\$2,180,435	\$1,287,464	\$0	\$1,287,464
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$2,064	\$1,900	\$0	\$0	\$0
INTEREST INCOME LGIP	\$76,994	\$56,393	\$30,000	\$30,000	\$30,000
Investment Revenues	\$79,058	\$58,294	\$30,000	\$30,000	\$30,000
OTHER					
MISC. REVENUE	\$9,655	\$767	\$0	\$0	\$0
OTHER	\$9,655	\$767	\$0	\$0	\$0
Total CIP Flood	\$857,130	\$2,239,496	\$1,317,464	\$30,000	\$1,317,464
305 Info Tech. Replacement					
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$0	\$54	\$0	\$0	\$0
INTEREST INCOME LGIP	\$0	\$438	\$0	\$0	\$0
Investment Revenues	\$0	\$491	\$0	\$0	\$0
Total Info Tech. Replacement	\$0	\$491	\$0	\$0	\$0
310 SID #3					
Special Assessments					
SPEC ASSESS-BILLING	\$0	\$4,477,587	\$0	\$0	\$0
Special Assessments	\$0	\$4,477,587	\$0	\$0	\$0
Investment Revenues					
INTEREST INCOME LGIP	\$1	\$0	\$0	\$0	\$0
Investment Revenues	\$1	\$0	\$0	\$0	\$0
OTHER					
MISC. REVENUE	\$47	\$2,570	\$0	\$0	\$0
OTHER	\$47	\$2,570	\$0	\$0	\$0
FINANCING SOURCES					
BOND PROCEEDS - SPEC ASSM	\$17,694,556	\$5,446,349	\$0	\$0	\$0
FINANCING SOURCES	\$17,694,556	\$5,446,349	\$0	\$0	\$0
Total SID #3	\$17,694,604	\$9,926,506	\$0	\$0	\$0
312 Park Improvements					
Intergovernmental Revenues					
GRANT REVENUE-FEDERAL	\$433,523	\$123,598	\$0	\$0	\$0
INTERGOV-STATE GRANT REV	\$266,741	\$114,652	\$4,223,896	\$2,628,943	\$203,610



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Intergovernmental Revenues	\$700,264	\$238,250	\$4,223,896	\$2,628,943	\$203,610
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$88	\$0	\$0	\$0	\$0
INTEREST INCOME LGIP	\$13,929	\$4,687	\$0	\$7,420	\$0
Investment Revenues	\$14,017	\$4,687	\$0	\$7,420	\$0
OTHER					
CONTRIBUTIONS/DONATIONS	\$400,000	(\$290,921)	\$120,000	\$120,000	\$120,000
OTHER	\$400,000	(\$290,921)	\$120,000	\$120,000	\$120,000
Total Park Improvements	\$1,114,281	(\$47,984)	\$4,343,896	\$2,756,363	\$323,610
313 Street Improvements					
Intergovernmental Revenues					
INTERGOV-STATE GRANT REV	\$324,000	\$450,000	\$450,000	\$450,000	\$450,000
Intergovernmental Revenues	\$324,000	\$450,000	\$450,000	\$450,000	\$450,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$364	\$458	\$0	\$0	\$0
INTEREST INCOME LGIP	\$34,590	\$18,052	\$0	\$0	\$0
INTEREST INCOME MPC	\$480,617	\$134,692	\$0	\$0	\$0
Investment Revenues	\$515,572	\$153,202	\$0	\$0	\$0
Total Street Improvements	\$839,572	\$603,202	\$450,000	\$450,000	\$450,000
314 Municipal Improvements					
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$350	\$67	\$0	\$0	\$0
INTEREST INCOME LGIP	\$9,910	\$6,395	\$0	\$0	\$0
INTEREST INCOME MPC	\$278,574	\$26,661	\$0	\$0	\$0
Investment Revenues	\$288,834	\$33,124	\$0	\$0	\$0
FINANCING SOURCES					
CAPITAL LEASES PROCEEDS	\$97,425	\$108,406	\$0	\$0	\$0
FINANCING SOURCES	\$97,425	\$108,406	\$0	\$0	\$0
Total Municipal Improvements	\$386,259	\$141,530	\$0	\$0	\$0
315 BHC/Laughlin 2nd Bridge					
Intergovernmental Revenues					
INTERGOV-STATE GRANT REV	\$0	\$0	\$750,000	\$0	\$750,000
Intergovernmental Revenues	\$0	\$0	\$750,000	\$0	\$750,000
Investment Revenues					



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
INTEREST INCOME BNK SWEEP	\$0	\$241	\$0	\$0	\$0
INTEREST INCOME LGIP	\$0	\$6,128	\$0	\$2,004	\$0
Investment Revenues	\$0	\$6,369	\$0	\$2,004	\$0
Total BHC/Laughlin 2nd Bridge	\$0	\$6,369	\$750,000	\$2,004	\$750,000
Grand Total	\$22,035,299	\$12,927,566	\$6,939,290	\$3,311,850	\$2,934,639
401 Municipal Property Corp					
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$0	\$0	\$0	\$0	\$0
INTEREST INCOME LGIP	\$1	\$6	\$0	\$0	\$0
INTEREST INCOME MPC	\$0	\$0	\$0	\$2,000	\$2,000
INTEREST INCOME MPC	\$0	\$0	\$0	\$530,135	\$0
INTEREST INCOME MPC	\$23,954	\$15,449	\$7,500	\$0	\$0
Investment Revenues	\$23,955	\$15,455	\$7,500	\$532,135	\$2,000
Total Municipal Property Corp	\$23,955	\$15,455	\$7,500	\$532,135	\$2,000
402 Bullhead City Parkway					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$192,988	\$894,109	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$2,647	\$706	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$130,814	\$51,596	\$0	\$0	\$0
SPEC ASSESS-BILLING	\$0	\$0	\$1,045,000	\$1,045,000	\$1,023,098
Special Assessments	\$326,450	\$946,411	\$1,045,000	\$1,045,000	\$1,023,098
Total Bullhead City Parkway	\$326,450	\$946,411	\$1,045,000	\$1,045,000	\$1,023,098
403 East Branch Sewer					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$194,226	\$213,063	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$579	\$167	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$34,472	\$13,296	\$0	\$0	\$0
SPEC ASSESS-BILLING	\$0	\$0	\$208,000	\$208,000	\$203,888
Special Assessments	\$229,277	\$226,526	\$208,000	\$208,000	\$203,888
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$56	\$79	\$0	\$0	\$0
INTEREST INCOME LGIP	\$1,401	\$2,741	\$0	\$0	\$0
Investment Revenues	\$1,457	\$2,820	\$0	\$0	\$0
Total East Branch Sewer	\$230,734	\$229,346	\$208,000	\$208,000	\$203,888
Annual Budget	155		Fiscal Year 2009-2010		



Revenue Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
405 Interstate Place					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$26,786	\$0	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$276	\$0	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$9,271	\$0	\$0	\$0	\$0
Special Assessments	\$36,333	\$0	\$0	\$0	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$40	\$0	\$0	\$0	\$0
INTEREST INCOME LGIP	\$3,857	\$0	\$0	\$0	\$0
Investment Revenues	\$3,897	\$0	\$0	\$0	\$0
Total Interstate Place	\$40,230	\$0	\$0	\$0	\$0
406 SID #1					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$1,356,728	\$1,284,374	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$4,630	\$2,509	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$372,354	\$249,654	\$0	\$0	\$0
SPEC ASSESS-BILLING	(\$129,279)	\$0	\$1,575,000	\$1,575,000	\$1,246,327
Special Assessments	\$1,604,433	\$1,536,538	\$1,575,000	\$1,575,000	\$1,246,327
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$1,248	\$809	\$0	\$0	\$0
INTEREST INCOME LGIP	\$29,827	\$30,929	\$20,000	\$10,000	\$10,000
Investment Revenues	\$31,075	\$31,738	\$20,000	\$10,000	\$10,000
Total SID #1	\$1,635,509	\$1,568,275	\$1,595,000	\$1,585,000	\$1,256,327
407 SID #2					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$883,175	\$834,473	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$5,110	\$2,762	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$446,186	\$207,890	\$0	\$0	\$0
SPEC ASSESS-BILLING	(\$92,280)	\$0	\$1,100,000	\$1,100,000	\$847,962
Special Assessments	\$1,242,191	\$1,045,124	\$1,100,000	\$1,100,000	\$847,962
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$1,515	\$957	\$0	\$0	\$0
INTEREST INCOME LGIP	\$43,494	\$34,180	\$25,000	\$11,500	\$12,000
Investment Revenues	\$45,009	\$35,137	\$25,000	\$11,500	\$12,000
Annual Budget	156		Fiscal Year 2009-2010		



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Total SID #2	\$1,287,200	\$1,080,261	\$1,125,000	\$1,111,500	\$859,962
408 SID #3					
Special Assessments					
SPEC ASS-COLL CURR & DELQ	\$0	\$295,596	\$0	\$0	\$0
SPEC ASS-COLL PRE PD INTR	\$0	\$2,605	\$0	\$0	\$0
SPEC ASS-COLL PRE PD PRIN	\$0	\$1,040,781	\$0	\$0	\$0
SPEC ASSESS-BILLING	\$0	\$0	\$2,450,000	\$2,450,000	\$2,450,000
Special Assessments	\$0	\$1,338,981	\$2,450,000	\$2,450,000	\$2,450,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$626	\$476	\$0	\$0	\$0
INTEREST INCOME LGIP	\$18,251	\$21,557	\$20,000	\$14,000	\$14,000
Investment Revenues	\$18,878	\$22,033	\$20,000	\$14,000	\$14,000
Total SID #3	\$18,878	\$1,361,014	\$2,470,000	\$2,464,000	\$2,464,000
Grand Total	\$3,562,955	\$5,200,762	\$6,450,500	\$6,945,635	\$5,809,275
501 Wastewater Fund					
Charges for Services					
LIEN ADMIN.	\$0	\$0	\$0	\$0	\$2,000
SEWER APPLICATION FEE	\$26,880	\$22,705	\$22,000	\$25,000	\$24,000
SEWER CHARGES	\$6,374,288	\$7,109,998	\$8,556,108	\$7,921,266	\$8,233,666
SEWER EFFLUENT	\$103,555	\$77,135	\$90,000	\$84,784	\$85,000
SEWER PENALTY FEE	\$211,400	\$231,764	\$225,000	\$238,069	\$240,000
SEWER SERVICING FEE	\$552,916	\$625,432	\$81,000	\$93,397	\$0
SEWER TAP FEE	\$45,130	\$17,900	\$20,000	\$21,000	\$21,000
Charges for Services	\$7,314,170	\$8,084,934	\$8,994,108	\$8,383,516	\$8,605,666
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$141	\$276	\$0	\$0	\$0
INTEREST INCOME LGIP	\$6,072	\$10,976	\$0	\$0	\$0
INTEREST INCOME LIEN	\$13,204	\$1,778	\$0	\$0	\$0
INTEREST INCOME MPC	\$600,930	\$139,337	\$0	\$0	\$0
INTEREST-REVENUES	\$0	\$12,860	\$222,601	\$70,000	\$75,000
Investment Revenues	\$620,348	\$165,227	\$222,601	\$70,000	\$75,000
OTHER					
MISC. REVENUE	\$17,145	\$37,758	\$25,000	\$3,605	\$5,000



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
OTHER	\$17,145	\$37,758	\$25,000	\$3,605	\$5,000
FINANCING SOURCES					
Contributed Capital	\$5,000	\$41,531,929	\$0	\$0	\$0
FINANCING SOURCES	\$5,000	\$41,531,929	\$0	\$0	\$0
Total Wastewater Fund	\$7,956,662	49,819,849	\$9,241,709	\$8,457,121	\$8,685,666
504 Water Development					
BUSINESS LICENSES AND PERMITS					
FEES-WATER RESOURCE	\$467,191	\$188,948	\$600,000	\$83,000	\$120,000
BUSINESS LICENSES AND PERMITS	\$467,191	\$188,948	\$600,000	\$83,000	\$120,000
Charges for Services					
Water Fees	\$0	\$989,194	\$0	\$130,000	\$0
Charges for Services	\$0	\$989,194	\$0	\$130,000	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$142	\$18	\$0	\$0	\$0
INTEREST INCOME LGIP	\$0	\$2,830	\$0	\$0	\$0
Investment Revenues	\$142	\$2,848	\$0	\$0	\$0
OTHER					
MISC. REVENUE	\$12	\$0	\$0	\$0	\$0
OTHER	\$12	\$0	\$0	\$0	\$0
Total Water Development	\$467,344	\$1,180,990	\$600,000	\$213,000	\$120,000
510 Water Operations					
Charges for Services					
Water Fees	\$0	\$31,399	\$11,000	\$975	\$0
Charges for Services	\$0	\$31,399	\$11,000	\$975	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$2	\$71	\$0	\$0	\$0
INTEREST INCOME LGIP	\$202	\$2,498	\$0	\$383	\$0
INTEREST-REVENUES	\$0	\$0	\$0	\$31	\$0
Investment Revenues	\$204	\$2,569	\$0	\$414	\$0
Total Water Operations	\$204	\$33,968	\$11,000	\$1,389	\$0
520 Sewer Development					
Intergovernmental Revenues					
INTERGOV-STATE GRANT REV	\$0	\$0	\$300,000	\$0	\$0
Intergovernmental Revenues	\$0	\$0	\$300,000	\$0	\$0

Annual Budget

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Fiscal Year 2009-2010



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Charges for Services					
FEES-SEWER CAPACITY	\$987,923	\$736,774	\$1,680,762	\$450,000	\$500,000
Charges for Services	\$987,923	\$736,774	\$1,680,762	\$450,000	\$500,000
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$957	\$1,386	\$0	\$0	\$0
INTEREST INCOME LGIP	\$57,332	\$56,165	\$35,000	\$22,000	\$20,000
Investment Revenues	\$58,289	\$57,550	\$35,000	\$22,000	\$20,000
OTHER					
SALE OF GEN. FIXED ASSETS	\$0	\$0	\$1,190,000	\$0	\$0
OTHER	\$0	\$0	\$1,190,000	\$0	\$0
FINANCING SOURCES					
BOND PROCEEDS - GENERAL	\$0	\$0	\$0	\$0	\$10,000,000
FINANCING SOURCES	\$0	\$0	\$0	\$0	\$10,000,000
Total Sewer Development	\$1,046,212	\$794,324	\$3,205,762	\$472,000	\$10,520,000
521 Section 18 Treatment Plant					
Intergovernmental Revenues					
INTERGOV-STATE GRANT REV	\$35,000	\$0	\$0	\$0	\$0
Intergovernmental Revenues	\$35,000	\$0	\$0	\$0	\$0
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$145	\$2,854	\$0	\$0	\$0
INTEREST INCOME LGIP	\$18,863	\$68,048	\$0	\$0	\$0
Investment Revenues	\$19,008	\$70,901	\$0	\$0	\$0
Total Section 18 Treatment Plant	\$54,008	\$70,901	\$0	\$0	\$0
Grand Total	\$9,524,431	\$51,900,033	\$13,058,471	\$9,143,510	\$19,325,666
601 Fleet Services					
Charges for Services					
ISF - FLEET	\$1,375,292	\$1,447,223	\$1,519,215	\$1,278,994	\$1,289,559
SALES-IGA FUEL	\$302,198	\$432,547	\$574,000	\$356,555	\$369,200
Charges for Services	\$1,677,491	\$1,879,770	\$2,093,215	\$1,635,549	\$1,658,759
Investment Revenues					
INTEREST INCOME LGIP	\$126	\$10	\$0	\$0	\$0
Investment Revenues	\$126	\$10	\$0	\$0	\$0
OTHER					



Revenue Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
MISC. REVENUE	\$7,154	\$400	\$0	\$0	\$0
OTHER	\$7,154	\$400	\$0	\$0	\$0
FINANCING SOURCES					
CAPITAL LEASES PROCEEDS	\$0	\$0	\$110,000	\$0	\$0
Contributed Capital	\$640,407	\$103,209	\$0	\$0	\$0
FINANCING SOURCES	\$640,407	\$103,209	\$110,000	\$0	\$0
Total Fleet Services	\$2,325,178	\$1,983,388	\$2,203,215	\$1,635,549	\$1,658,759
604 Risk Management					
Charges for Services					
ISF - RISK MGMT	\$693,917	\$800,632	\$663,698	\$663,698	\$663,698
ISF - WORKERS COMP	\$634,109	\$433,894	\$634,359	\$594,750	\$532,143
Charges for Services	\$1,328,025	\$1,234,526	\$1,298,057	\$1,258,448	\$1,195,841
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$1,217	\$967	\$0	\$0	\$0
INTEREST INCOME LGIP	\$45,173	\$28,923	\$30,000	\$7,000	\$7,000
Investment Revenues	\$46,390	\$29,890	\$30,000	\$7,000	\$7,000
OTHER					
CONTRIBUTIONS/DONATIONS	\$0	\$727	\$0	\$0	\$0
MISC. REVENUE	\$2,097	\$167	\$0	\$0	\$0
OTHER	\$2,097	\$894	\$0	\$0	\$0
Total Risk Management	\$1,376,513	\$1,265,310	\$1,328,057	\$1,265,448	\$1,202,841
605 Employee Benefit Trust					
Charges for Services					
ISF - EMP BENEFIT TRUST	\$3,949,765	\$3,513,702	\$3,635,663	\$3,149,109	\$3,338,630
Charges for Services	\$3,949,765	\$3,513,702	\$3,635,663	\$3,149,109	\$3,338,630
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$1,055	\$1,274	\$0	\$0	\$0
INTEREST INCOME LGIP	\$41,951	\$39,616	\$30,000	\$12,000	\$12,000
Investment Revenues	\$43,006	\$40,890	\$30,000	\$12,000	\$12,000
OTHER					
MISC. REVENUE	\$963	\$76	\$15,685	\$0	\$0
OTHER	\$963	\$76	\$15,685	\$0	\$0
Total Employee Benefit Trust	\$3,993,734	\$3,554,669	\$3,681,348	\$3,161,109	\$3,350,630
606 Fleet Replacement					

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Fiscal Year 2009-2010



Revenue Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Investment Revenues					
INTEREST INCOME BNK SWEEP	\$530	\$340	\$0	\$0	\$0
INTEREST INCOME LGIP	\$23,466	\$7,391	\$3,500	\$36	\$0
Investment Revenues	\$23,996	\$7,731	\$3,500	\$36	\$0
OTHER					
SALE OF GEN. FIXED ASSETS	\$16,037	\$15,833	\$25,000	\$1,100	\$25,000
OTHER	\$16,037	\$15,833	\$25,000	\$1,100	\$25,000
Total Fleet Replacement	\$40,032	\$23,564	\$28,500	\$1,136	\$25,000
Grand Total	\$7,735,457	\$6,826,931	\$7,241,120	\$6,063,242	\$6,237,230
Total Revenues	\$78,544,746	\$112,170,031	\$73,248,288	\$56,536,974	\$67,537,785



Expenditure Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
General Fund Expenditures					
Contingency					
Mayor & Council	\$0	\$0	\$10,000	\$0	\$0
Contingency-Operating	\$24,983	\$0	\$342,997	\$0	\$143,362
Contingency-Reserve	\$2,146	\$0	\$722,972	\$138,000	\$2,367,439
Office of City Manager	\$0	\$0	\$10,000	\$0	\$0
Total Contingency	\$27,129	\$0	\$1,085,969	\$138,000	\$2,510,801
Debt Service					
Debt Service	\$410,190	\$518,745	\$237,899	\$237,899	\$237,899
Total Debt Service	\$410,190	\$518,745	\$237,899	\$237,899	\$237,899
Development Services					
Office of Dev Svcs Director	\$196,288	\$163,957	\$136,595	\$126,338	\$170,988
Planning	\$298,984	\$317,026	\$284,137	\$233,776	\$173,771
Building Inspections	\$1,089,800	\$948,752	\$938,562	\$721,365	\$556,947
Code Enforcement	\$445,215	\$466,582	\$554,714	\$460,299	\$468,676
Total Development Services	\$2,030,286	\$1,896,316	\$1,914,008	\$1,541,778	\$1,370,382
Finance					
Finance and Budget	\$570,233	\$574,882	\$575,376	\$507,508	\$461,276
Billing and Collections	\$253,018	\$220,589	\$238,988	\$236,687	\$339,941
Purchasing	\$102,576	\$124,320	\$122,746	\$113,042	\$106,744
Grants administration	\$69,003	\$0	\$0	\$0	\$0
Total Finance	\$994,830	\$919,791	\$937,110	\$857,237	\$907,961
General Administration					
Mayor & Council	\$70,861	\$134,814	\$151,784	\$122,500	\$139,475
Office of City Manager	\$454,611	\$493,375	\$485,216	\$487,034	\$447,524
Information Technology	\$1,140,759	\$990,814	\$930,456	\$780,797	\$773,594
Human Resources	\$189,489	\$190,122	\$221,985	\$190,954	\$148,765
Public Information	\$247,824	\$256,877	\$335,037	\$217,566	\$170,456



Expenditure Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Recruitment	\$110,907	\$92,541	\$109,549	\$88,566	\$81,209
Emergency Management	\$63,463	\$79,112	\$108,868	\$76,862	\$69,052
Wellness Program	\$0	\$13,250	\$33,910	\$33,910	\$33,910
TV 4	\$122,386	\$125,288	\$110,351	\$62,930	\$46,308
City Clerk	\$396,779	\$292,413	\$363,731	\$339,719	\$244,166
City Prosecutor	\$570,884	\$617,418	\$679,514	\$647,461	\$592,657
City Attorney	\$406,165	\$452,647	\$597,917	\$493,112	\$474,063
Total General Administration	\$3,774,128	\$3,738,671	\$4,128,318	\$3,541,411	\$3,221,179
Municipal Court					
Municipal Court	\$1,047,558	\$1,076,228	\$1,131,265	\$1,038,251	\$1,005,431
Total Municipal Court	\$1,047,558	\$1,076,228	\$1,131,265	\$1,038,251	\$1,005,431
Non-departmental					
Non-departmental	\$1,155,185	\$1,111,084	\$1,456,030	\$1,107,545	\$1,051,325
Customer Service	\$9,020	\$2,675	\$3,200	\$550	\$500
Total Non-departmental	\$1,164,205	\$1,113,759	\$1,459,230	\$1,108,095	\$1,051,825
Parks & Rec, Community Services					
Office of Comm Svcs Director	\$202,178	\$314,872	\$279,617	\$245,169	\$148,846
Recreation	\$542,572	\$685,544	\$613,789	\$558,871	\$566,129
Parks Maintenance	\$1,484,582	\$1,437,024	\$1,591,683	\$1,319,887	\$1,381,126
Facilities Management	\$663,603	\$838,512	\$989,253	\$839,084	\$846,033
Housing	\$129,524	\$109,078	\$128,719	\$157,839	\$146,141
Community Promotions	\$0	\$0	\$47,458	\$24,385	\$24,300
Park Rangers	\$0	\$0	\$141,948	\$80,610	\$80,698
River Regatta	\$0	\$0	\$0	\$109,955	\$0
Total Parks & Rec, Community Serv	\$3,022,459	\$3,385,031	\$3,792,467	\$3,335,800	\$3,193,273
Police					
Office of Police Chief	\$1,616,616	\$1,676,015	\$1,649,051	\$1,463,519	\$1,498,643
Police Patrol	\$6,170,099	\$6,515,670	\$7,105,637	\$6,715,862	\$6,350,746



Expenditure Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Criminal Investigations	\$1,599,294	\$1,688,514	\$1,641,217	\$1,590,730	\$1,457,484
Staff Services	\$844,033	\$866,353	\$933,164	\$842,216	\$774,287
Emergency Services	\$1,884,702	\$1,598,260	\$1,629,679	\$1,465,142	\$1,388,976
Animal Control	\$504,160	\$516,978	\$526,710	\$512,300	\$499,502
Special Operations	\$16,518	\$11,752	\$6,829	\$6,346	\$4,500
Total Police	\$12,635,420	\$12,873,540	\$13,492,287	\$12,596,115	\$11,974,138
Public Works					
Office of Director	\$123,837	\$168,216	\$165,743	\$140,634	\$116,030
Engineering	\$568,877	\$532,953	\$468,846	\$336,171	\$260,776
Street Maintenance	\$0	\$0	\$26,761	\$23,042	\$29,972
Total Public Works	\$692,714	\$701,169	\$661,350	\$499,847	\$406,778
Total General Fund	\$25,798,921	\$26,223,250	\$28,839,903	\$24,894,433	\$25,879,667
Special Revenue Expenditures					
Highway User Revenue Fund	\$2,770,125	\$2,473,242	\$3,177,204	\$2,355,091	\$2,450,314
Economic Development	\$202,927	\$200,972	\$189,252	\$197,831	\$183,448
Grants	\$206,919	\$215,566	\$1,215,893	\$372,097	\$1,065,152
RICO	\$19,030	\$26,696	\$86,476	\$33,272	\$158,000
Housing	\$0	\$0	\$0	\$144	\$13,370
Arts	\$3,128	\$3,684	\$49,082	\$10,578	\$9,951
Special Assessments Admin	\$216,544	\$227,932	\$399,768	\$339,285	\$465,801
Court JCEF	\$55,667	\$0	\$135,000	\$2,924	\$165,855
Water Impost	\$480,869	\$478,395	\$638,825	\$490,700	\$533,830
Transit	\$1,125,404	\$1,069,520	\$1,222,032	\$1,142,478	\$1,804,041
Real Estate Owned	\$7,757	\$3,668	\$41,650	\$2,606	\$5,000
Court Enhancement	\$0	\$0	\$17,905	\$18,173	\$71,335
Court Fill the Gap	\$0	\$5,694	\$0	\$4,762	\$39,000
CDBG/Housing Trust Fund	\$0	\$1,051,492	\$1,805,435	\$273,932	\$2,123,506



Expenditure Schedule

	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
River Regatta	\$0	\$0	\$0	\$0	\$194,214
Veterans's Memorial Fund	\$0	\$0	\$0	\$0	\$5,500
Grand Total	\$5,088,371	\$5,756,862	\$8,978,522	\$5,243,873	\$9,288,317
Capital Projects Expenditures					
Street Lights Districts	\$46,952	\$61,137	\$77,930	\$73,483	\$93,565
Housing Grants	\$582,300	\$0	\$0	\$0	\$0
CIP Flood	\$62,982	\$90,162	\$403,365	\$142,054	\$1,508,923
Info Tech. Replacement	\$0	\$114,986	\$10,000	\$3,000	\$0
SID #3	\$26,034,135	\$382,284	\$0	\$0	\$0
Park Improvements	\$1,932,776	\$480,875	\$7,782,386	\$2,754,488	\$3,479,715
Street Improvements	\$10,875,327	\$6,536,859	\$5,450,170	\$2,953,775	\$1,497,667
Municipal Improvements	\$7,601,659	\$2,445,980	\$715,750	\$44,615	\$666,498
BHC/Laughlin 2nd Bridge	\$0	\$12,500	\$945,524	\$0	\$750,000
Grand Total	\$47,136,131	\$10,124,781	\$15,385,125	\$5,971,415	\$7,996,368
Debt Service Expenditures					
Municipal Property Corp	\$2,256,423	\$2,242,629	\$2,263,800	\$2,263,803	\$1,677,020
Bullhead City Parkway	\$1,004,890	\$1,012,495	\$1,045,000	\$1,045,000	\$1,431,098
East Branch Sewer	\$201,338	\$202,798	\$208,000	\$208,000	\$333,888
Interstate Place	\$36,041	\$0	\$0	\$0	\$0
SID #1	\$1,359,184	\$1,328,021	\$1,395,000	\$1,395,000	\$1,246,327
SID #2	\$907,591	\$884,968	\$900,000	\$900,000	\$847,962
SID #3	\$277,030	\$822,679	\$2,450,000	\$2,450,000	\$2,379,644
Grand Total	\$6,042,498	\$6,493,589	\$8,261,800	\$8,261,803	\$7,915,939



Expenditure Schedule



	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Adopted Budget	FY 08-09 Estimate	FY 09-10 Proposed Budget
Enterprise Fund Expenditures					
Wastewater Fund	\$6,903,962	\$7,197,797	\$10,856,978	\$10,797,411	\$12,455,328
Water Development	\$191,873	\$127,236	\$799,082	\$191,315	\$80,615
Water Operations	\$7,044	\$37,361	\$96,712	\$13,595	\$0
Sewer Development	\$44,786	(\$2,292)	\$7,872,000	\$837,169	\$11,804,491
Section 18 Treatment Plant	\$263	\$0	\$0	\$0	\$0
Grand Total	\$7,147,928	\$7,360,102	\$19,624,772	\$11,839,490	\$24,340,434
Internal Service Expenditures					
Fleet Services	\$2,191,015	\$2,595,822	\$3,008,376	\$2,229,356	\$2,333,350
Risk Management	\$895,931	\$913,027	\$1,062,698	\$918,541	\$1,069,645
Workers Compensation	\$682,831	\$489,304	\$633,224	\$594,750	\$633,224
Employee Benefit Trust	\$4,270,059	\$3,478,489	\$3,685,148	\$3,373,695	\$3,470,617
Fleet Replacement	\$174,889	\$71,177	\$32,150	\$32,150	\$0
Grand Total	\$8,214,724	\$7,547,820	\$8,421,596	\$7,148,492	\$7,506,836
Total Expenditures	\$99,428,572	\$63,506,404	\$89,511,718	\$63,359,506	\$82,927,561



Interfund Transfers



Transfer From:

Transfer To:	General Fund 101:	HURF 201:	Arts Fund 207:	Sewer Development 520:	Total:
General Fund					
101 Arts Commission Funding	\$0	\$0	\$35,000	\$0	\$35,000
Subtotal	\$0	\$0	\$35,000	\$0	\$35,000
Economic Development					
202 Economic Development	\$106,448	\$0	\$0	\$0	\$106,448
Subtotal	\$106,448	\$0	\$0	\$0	\$106,448
Transit					
211 Transit	\$79,319	\$0	\$0	\$0	\$79,319
Subtotal	\$79,319	\$0	\$0	\$0	\$79,319
Parks Improvements					
312 CP-Nonmotorized Boat Launch	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Subtotal	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Street Improvements					
313 Street Overlay/Treatment	\$0	\$600,000	\$0	\$0	\$600,000
Subtotal	\$0	\$600,000	\$0	\$0	\$600,000
Debt Service					
401 City Hall/Police Expansion	\$650,944	\$0	\$0	\$0	\$650,944
401 East/West Streets	\$512,913	\$0	\$0	\$0	\$512,913
401 Street Improvements	\$513,163	\$0	\$0	\$0	\$513,163
Subtotal	\$1,677,020	\$0	\$0	\$0	\$1,677,020
Grand Total	\$1,862,787	\$600,000	\$35,000	\$1,000,000	\$3,497,787



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
City Attorney						
	City Attorney					
		City Attorney	1	1	1	1
		Paralegal	1	1	1	1
		Supervising Paralegal	1	0	1	1
		Supervising Paralegal-Civil	0	1	0	0
		Assistant City Attorney	1	1	1	1
Sum of City Attorney (5 detail records)			4	4	4	4
Sum of City Attorney (5 detail records)			4	4	4	4



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
City Clerk						
	City Clerk					
		Assistant City Clerk	1	1	1	0
		City Clerk	1	1	1	1
		Office Assistant I	2	2	2	1
		Office Assistant II	1	1	1	1
Sum of City Clerk (4 detail records)			5	5	5	3
Sum of City Clerk (4 detail records)			5	5	5	3



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
City Prosecutor						
	City Prosecutor					
		Assistant City Prosecutor	3	3	3	3
		Victim Services Coordinator	1	1	1	1
		Victim Advocate	1	1	1	1
		Supervising Paralegal	0	1	1	1
		Office Assistant I	0	0	0	1
		Office Administrator/Paralegal	1	0	0	0
		Legal Assistant II	3	3	3	3
		Chief Ci Prosecutor/Asst Atty	1	1	1	1
		Legal Assistant I	1	1	1	0
Sum of City Prosecutor (9 detail records)			11	11	11	11
Sum of City Prosecutor (9 detail records)			11	11	11	11



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Development Services						
	Building					
		Plans Examiner	2	2	2	1
		Permit Specialist	3	3	3	2
		Senior Plans Examiner	1	1	1	1
		Building Inspector I	5	5	4	0
		Building Official	1	1	1	1
		Senior Building Inspector	1	1	1	1
		Building Inspector II	1	1	2	2
		Office Assistant II	1	1	1	0
Sum of Building (8 detail records)			15	15	15	8
	Code Enforcement					
		Building Inspector II	0	0	1	1
		Code Enforcement Inspector	3	3	1	2
		Code Enforcement Manager	1	1	2	1
		Office Assistant II	3	3	3	2
		Permit Specialist	0	0	0	1
Sum of Code Enforcement (5 detail records)			7	7	7	7
	Office of the Director					
		Office Assistant I	2	2	2	0
		Office Assistant II	0	0	0	1
		Development Services Director	1	1	1	1
Sum of Office of the Director (3 detail records)			3	3	3	2
	Planning					
		Permit Specialist	2	2	2	1
		Planner	1	1	2	2
		Planning Manager	1	1	1	0
		Senior Planner	1	1	0	0
		Office Assistant II	1	1	1	0
Annual Budget			171		Fiscal Year 2009-2010	



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Sum of Planning (5 detail records)			6	6	6	3
Sum of Development Services (21 detail records)			31	31	31	20



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Emergency Management						
	Emergency Management					
		Emergency Svcs Coordinator	1	1	1	1
Sum of Emergency Management (1 detail record)			1	1	1	1
Sum of Emergency Management (1 detail record)			1	1	1	1



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Finance						
	Finance					
		Financial Technician	8	8	7	7
		Administrative Assistant I	1	1	1	1
		Senior Financial Specialist	1	1	1	1
		Revenue Manager	1	1	1	1
		Purchasing Agent	1	1	1	1
		Grant Administrator	1	0	0	0
		Accountant	2	2	2	1
		Finance Director	1	1	1	1
		Financial Specialist	2	2	2	1
		Accounting Manager	1	1	1	1
		Financial Assistant	1	1	2	1
Sum of Finance (11 detail records)			20	19	19	16
Sum of Finance (11 detail records)			20	19	19	16



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Human Resources						
	Human Resources					
		Human Resources Manager	1	1	1	1
		Human Resources Specialist	2	2	2	2
		Office Assistant I	1	1	1	1
		Risk & Safety Coordinator	1	1	1	0.5
Sum of Human Resources (4 detail records)			5	5	5	4.5
Sum of Human Resources (4 detail records)			5	5	5	4.5



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Information Technology						
	Information Technology					
		AS400 System Manager	1	1	1	1
		Telecommunications Manager	1	1	1	1
		Telecom/Network Analyst	1	1	1	1
		Systems Analyst	1	1	1	1
		Senior Network Analyst	1	1	1	1
		IT Help Desk Assistant	1	1	1	0
		AS400 System Analyst	1	1	1	0
		IT Manager	1	1	1	1
Sum of Information Technology (8 detail records)			8	8	8	6
Sum of Information Technology (8 detail records)			8	8	8	6



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Municipal Court						
	Municipal Court					
		Court Clerk	8	8	9	8
		Senior Judicial Assistant	1	1	1	1
		Judicial Assistant	1	1	1	1
		Sr Court Collections Clerk	1	1	1	1
		Court Supervisor	1	1	1	1
		Court Clerk Manager	1	1	1	0
		City Magistrate	1	1	1	1
		Associate Magistrate	1	1	1	1
		Court Clerk-Interpreter	1	1	0	0
		Court Manager	0	0	0	1
Sum of Municipal Court (10 detail records)			16	16	16	15
Sum of Municipal Court (10 detail records)			16	16	16	15



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Office of the City Manager						
	Office of the City Manager					
		Executive Assistant	1	1	1	1
		Senior Administrative Analyst	1	1	1	1
		City Manager	1	1	1	1
		Assistant City Manager	1	1	1	1
		Administrative Analyst	1	1	1	1
Sum of Office of the City Manager (5 detail records)			5	5	5	5
Sum of Office of the City Manager (5 detail records)			5	5	5	5



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Parks & Rec, Community Services						
	Facilities Maintenance					
		Building Maintenance Technician	1	0	0	0
		Maintenance Worker I	3	5	5	4
		Maintenance Worker II	1	1	1	1
		Maintenance Worker III	0	1	1	0
		Building Maintenance Foreman	1	1	1	1
Sum of Facilities Maintenance (5 detail records)			6	8	8	6
	Housing					
		Contract Specialist	1	1	1	1
		Housing Inspector	1	1	1	1
Sum of Housing (2 detail records)			2	2	2	2
	Office of the Director					
		Parks & Recreation Director	1	1	1	1
		Grant & Parks Development Admn	0	1	1	1
		Administrative Assistant I	1	1	1	1
Sum of Office of the Director (3 detail records)			2	3	3	3
	Park Rangers					
		Park Ranger	1	2	2	1
Sum of Park Rangers (1 detail record)			1	2	2	1
	Parks Maintenance					
		Foreman	1	0	0	0
		Maintenance Worker I	9	9	9	9
		Maintenance Worker II	2	2	2	2
		Maintenance Worker III	2	2	2	2
		Office Assistant I	1	1	1	0
		Parks Supervisor	0	1	1	1
Sum of Parks Maintenance (6 detail records)			15	15	15	14
	Recreation					
Annual Budget			179	Fiscal Year 2009-2010		



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
		Office Assistant II	1	1	1	1
		Recreation Manager	1	1	1	1
		Recreation Supervisor	2	2	2	2
Sum of Recreation (3 detail records)			4	4	4	4
	Transit					
		Transit Operations Supervisor	1	1	1	0
		Transit Dispatcher	1	1	1	1
		Office Specialist I	1	1	1	0
		Transit Coordinator	1	1	1	1
		Transit Bus Driver	6	6	6	7
Sum of Transit (5 detail records)			10	10	10	9
Sum of Parks & Rec, Community Services (25 detail records)			40	44	44	39



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Police						
Non Sworn PD Employees						
		PD Communications Coordinator	1	1	1	1
		Animal Control Officer	3	3	3	3
		Sr Emergency Svc Dispatcher	4	4	4	4
		Senior Animal Control Officer	1	1	1	1
		Property Evidence Custodian	2	2	2	2
		Police Support Services Mgr	1	1	1	1
		Police Service Aide (Rpt Wrt)	3	3	3	2
		Police Investigative Assistant	2	2	2	2
		Police Forensic Specialist	2	2	2	2
		Police Communication Specialist	1	1	1	0
		Police Booking Officer	2.5	2.5	2.5	2
		Office Specialist II	1	1	1	1
		Office Specialist I	1	1	1	1
		Office Assistant II	8	8	8	7
		Office Assistant I	1.5	1.5	1.5	1.5
		Emergency Services Dispatcher	13	13	13	11
		Animal Control Shelter Worker	3	3	3	3
		Animal Control Manager	1	1	1	1
		Animal Control License Canvasser	1	1	1	0
		Administrative Assistant I	1	1	1	1
		Community Service Officer	1	1	1	1
Sum of Non Sworn PD Employees (21 detail records)			54	54	54	47.5
Sworn Police Officers						
		Police Lieutenant	3	3	3	3
		Police Officer	54	54	54	54
		Police Sergeant	13	13	13	13
Annual Budget			181	Fiscal Year 2009-2010		



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
		Police Chief	1	1	1	1
		Police Captain	2	2	2	2
		Deputy Police Chief	1	1	1	1
		Police Corporal	9	9	9	9
		Sum of Sworn Police Officers (7 detail records)	83	83	83	83
		Sum of Police (28 detail records)	137	137	137	131



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Public Information						
	Public Information					
		Office Assistant I	0.5	0.5	0.5	0
		Public Information Assistant	2	2	2	1
		Public Information Officer	1	1	1	1
		Technical Assistant	0	1	1	1
		TV 4 Manager	1	1	1	0
Sum of Public Information (5 detail records)			4.5	5.5	5.5	3
Sum of Public Information (5 detail records)			4.5	5.5	5.5	3



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Public Works						
	Engineering					
		Assoc Transportation Engineer	1	1	1	1
		Utility Design Engineer	1	1	1	1
		Senior Engineering Inspector	1	1	1	1
		Permit Specialist	1	1	1	1
		Office Specialist II	1	1	1	1
		Land Surveying Technician	0	1	1	0
		GIS Coordinator	1	1	1	1
		Engineering Technician	1	0	0	0
		Engineering Inspector	3	3	3	3
		City Surveyor	1	1	1	1
		Assistant City Engineer	0	0	1	1
		Civil Engineering Associate	2	2	1	1
Sum of Engineering (12 detail records)			13	13	13	12
	Fleet Maintenance					
		Mechanic I	3	4	4	4
		Mechanic II	1	1	1	1
		Office Assistant II	1	1	1	1
		Fleet Maint Superintendent	1	1	1	1
Sum of Fleet Maintenance (4 detail records)			6	7	7	7
	Office of the Director					
		Asst Public Works Director	1	1	1	1
		Office Administrator	1	1	1	1
		Office Specialist II	0	0	1	0
		Project Administrator	1	1	1	0
		Public Works Director	1	1	1	1
		Utility Service Specialist	1	1	0	0
Sum of Office of the Director (6 detail records)			5	5	5	3
Annual Budget		184	Fiscal Year 2009-2010			



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
	Street Maintenance					
		Maintenance Worker II	5	5	5	4
		Maintenance Worker III	2	2	2	2
		Maintenance Worker I	12	12	12	11
		Infrastructure Superintendent	1	1	1	1
		Foreman	1	1	1	1
		Office Assistant II	1	1	1	1
	Sum of Street Maintenance (6 detail records)		22	22	22	20
	Utilities					
		Wastewater Specialist	1	1	1	1
		Maintenance Worker I	1	1	1	1
		Office Specialist I	1	0	0	0
		Office Specialist II	0	1	1	1
		Sanitary Technician	1	1	1	0
		Utilities Supervisor	1	1	1	1
		Utility Superintendent	1	1	1	1
		Utility Technician I	9	9	9	9
		Utility Technician II	3	2	2	2
		Utility Technician III	1	2	2	2
	Sum of Utilities (10 detail records)		19	19	19	18
	Sum of Public Works (38 detail records)		65	66	66	60



Schedule of Authorized Positions



Division	Department	Position Description	Authorized Positions			
			2006-2007	2007-2008	2008-2009	2009-2010
Grand Total			352.5	357.5	357.5	318.0



Debt Service



Fiscal Year	Principal	Interest	Total
Capital Leases - GTLD			
2009-2010	\$195,490	\$31,210	\$226,700
2010-2011	\$189,013	\$21,142	\$210,155
2011-2012	\$198,444	\$11,712	\$210,156
2012-2013	\$83,564	\$4,103	\$87,667
Subtotal	\$666,511	\$68,167	\$734,678
Municipal Property Corporation Bonded Debt - GTLD			
2009-2010	\$980,000	\$697,019	\$1,677,019
2010-2011	\$1,015,000	\$657,819	\$1,672,819
2011-2012	\$1,060,000	\$617,219	\$1,677,219
2012-2013	\$1,095,000	\$574,819	\$1,669,819
2013-2014	\$1,145,000	\$525,419	\$1,670,419
2014-2015	\$1,210,000	\$468,169	\$1,678,169
2015-2016	\$1,260,000	\$407,669	\$1,667,669
2016-2017	\$1,325,000	\$344,669	\$1,669,669
2017-2018	\$1,390,000	\$278,419	\$1,668,419
2018-2019	\$1,465,000	\$208,919	\$1,673,919
2019-2020	\$1,540,000	\$135,669	\$1,675,669
2020-2021	\$1,605,000	\$70,219	\$1,675,219
Subtotal	\$15,090,000	\$4,986,028	\$20,076,028
Special Assessment Bonds-Bullhead Parkway			
2009-2010	\$825,000	\$198,098	\$1,023,098
2010-2011	\$885,000	\$145,943	\$1,030,943
2011-2012	\$945,000	\$90,128	\$1,035,128
2012-2013	\$1,005,000	\$30,653	\$1,035,653
Subtotal	\$3,660,000	\$464,822	\$4,124,822
Special Assessment Bonds-East Branch Sewer			
2009-2010	\$165,000	\$38,888	\$203,888
2010-2011	\$175,000	\$28,518	\$203,518



Debt Service



Fiscal Year	Principal	Interest	Total
Special Assessment Bonds-East Branch Sewer			
2011-2012	\$185,000	\$17,538	\$202,538
2012-2013	\$195,000	\$5,948	\$200,948
Subtotal	\$720,000	\$90,892	\$810,892
Water Infrastructure Financing Authority Loans			
2009-2010	\$3,171,423	\$1,303,809	\$4,475,232
2010-2011	\$3,171,423	\$1,203,765	\$4,375,188
2011-2012	\$3,171,423	\$1,103,721	\$4,275,144
2012-2013	\$3,171,423	\$1,003,677	\$4,175,100
2013-2014	\$3,171,423	\$903,634	\$4,075,057
2014-2015	\$3,171,423	\$803,590	\$3,975,013
2015-2016	\$3,171,423	\$703,546	\$3,874,969
2016-2017	\$3,171,423	\$603,502	\$3,774,925
2017-2018	\$2,181,932	\$520,675	\$2,702,607
2018-2019	\$2,181,932	\$455,066	\$2,636,998
2019-2020	\$2,181,932	\$389,456	\$2,571,388
2020-2021	\$2,181,932	\$323,847	\$2,505,779
2021-2022	\$2,181,932	\$258,237	\$2,440,169
2022-2023	\$2,181,932	\$192,627	\$2,374,559
2023-2024	\$2,181,932	\$127,018	\$2,308,950
2024-2025	\$1,602,264	\$70,660	\$1,672,924
2025-2026	\$1,602,264	\$23,553	\$1,625,817
Subtotal	\$43,849,436	\$9,990,383	\$53,839,819
Total	\$63,985,947	\$15,600,292	\$79,586,239



Debt Service



Fiscal Year	Principal	Interest	Total
Capital Leases - Enterprise Fund			
2009-2010	\$43,380	\$1,289	\$44,669
Subtotal	\$43,380	\$1,289	\$44,669
Municipal Property Corporation Bonded Debt - Enterprise Fund			
2009-2010	\$3,165,000	\$1,193,456	\$4,358,456
2010-2011	\$2,075,000	\$1,050,789	\$3,125,789
2011-2012	\$2,170,000	\$956,876	\$3,126,876
2012-2013	\$2,260,000	\$862,976	\$3,122,976
2013-2014	\$2,365,000	\$760,726	\$3,125,726
2014-2015	\$2,475,000	\$652,426	\$3,127,426
2015-2016	\$1,640,000	\$539,076	\$2,179,076
2016-2017	\$1,580,000	\$458,181	\$2,038,181
2017-2018	\$710,000	\$379,181	\$1,089,181
2018-2019	\$745,000	\$343,681	\$1,088,681
2019-2020	\$780,000	\$306,431	\$1,086,431
2020-2021	\$815,000	\$271,406	\$1,086,406
2021-2022	\$855,000	\$235,750	\$1,090,750
2022-2023	\$895,000	\$193,000	\$1,088,000
2023-2024	\$940,000	\$148,250	\$1,088,250
2024-2025	\$990,000	\$101,250	\$1,091,250
2025-2026	\$1,035,000	\$51,750	\$1,086,750
Subtotal	\$25,495,000	\$8,505,205	\$34,000,205
Total	\$25,538,380	\$8,506,494	\$34,044,874



Debt Service Summary



Total Debt	Principal	Interest	Total
2009-2010	\$8,545,293	\$3,463,769	\$12,009,062
2010-2011	\$7,510,436	\$3,107,976	\$10,618,412
2011-2012	\$7,729,867	\$2,797,194	\$10,527,061
2012-2013	\$7,809,987	\$2,482,176	\$10,292,163
2013-2014	\$6,681,423	\$2,189,779	\$8,871,202
2014-2015	\$6,856,423	\$1,924,185	\$8,780,608
2015-2016	\$6,071,423	\$1,650,291	\$7,721,714
2016-2017	\$6,076,423	\$1,406,352	\$7,482,775
2017-2018	\$4,281,932	\$1,178,275	\$5,460,207
2018-2019	\$4,391,932	\$1,007,666	\$5,399,598
2019-2020	\$4,501,932	\$831,556	\$5,333,488
2020-2021	\$4,601,932	\$665,472	\$5,267,404
2021-2022	\$3,036,932	\$493,987	\$3,530,919
2022-2023	\$3,076,932	\$385,627	\$3,462,559
2023-2024	\$3,121,932	\$275,268	\$3,397,200
2024-2025	\$2,592,264	\$171,910	\$2,764,174
2025-2026	\$2,637,264	\$75,303	\$2,712,567
Grand Total	\$89,524,327	\$24,106,786	\$113,631,113

Debt Service Schedules do not include proposed wastewater financing for FY 09-10.



Schedule of Carryover Funding



Fund	Division	Description	Carryover
Special Revenue Funds			
Grants			
		Kaboom Security	\$25,000
		Subtotal by Division	\$25,000
Police			
		JAG 2007	\$3,998
		JAG 2006	\$6,533
		Homeland Security Grant	\$115,000
		Subtotal by Division	\$125,531
Subtotal by Fund			\$150,531
Capital Project Funds			
Municipal Improvements			
		Police Radio Upgrades	\$666,498
		Subtotal by Division	\$666,498
Park Improvements			
		RP-Soccer Field Improvements #2	\$878,319
		RP-Soccer Field Improvements #1	\$191,549
		CP-Renovation/Ramadas	\$905,315
		Fish Cleaning Station	\$4,784
		RP-North Beach Improvements	\$176,138
		Subtotal by Division	\$2,156,105
Stormwater/Drainage			
		Chaparral Wash	\$286,461
		Subtotal by Division	\$286,461
Transportation			
		City Wide Treatment/Overlay	\$590,000
		AEL Street Improvements	\$307,667
		Subtotal by Division	\$897,667
Utilities/Wastewater			
		Lift Station Improvements	\$49,584
		Original Bullhead Sewer Project Phase II	\$903,165
		Section 10 Plant Improvements	\$206,878
Annual Budget			190
			Fiscal Year 2009-2010



Schedule of Carryover Funding



Fund	Division	Description	Carryover
		Subtotal by Division	\$1,159,627
		Subtotal by Fund	\$5,166,358
		Grand Total	\$5,316,889



Miscellaneous Statistics



Snapshot of the City of Bullhead City

Date of Incorporation	August 28, 1984
Form of Government	Council/Manager
Projected 2008 Population.....	41,187
Projected 2010 Population.....	42,705
2007 Median home value	\$176,033
2007 Median household income	\$38,342
Fiscal Year 2009-2010 Budget	\$82,927,561
Number of Employees (FTE)	318.0
Area in Square Miles.....	57.3
Miles of Streets	321

Facilities and Services

Recreation Center	1
Parks	7
Gary Keith Park Acreage	17
Community Park Acreage	28
Rotary Park Acreage.....	212
Ken Fovargue Park Acreage.....	12
Dean Hackett Park Acreage	2
Veterans Memorial Park Acreage	19
Section 10 Nature Center Acreage	500
Riverside Heritage Park Acreage	3
Section 20 Heritage Trail Miles	2.2
Lakeside Heritage Trail Miles.....	0.5
Rotary Park Heritage Trail Miles.....	1.5
Ramadas	40
Ballfields	9
Soccer Field Acreage.....	20
Swimming Pools.....	1

Police Protection *

Number of Sworn Officers.....	83
Number of Events Responded to	43,900
Number of Criminal Arrests	2,590
Number of Traffic Citations	6,929
Number of Police Stations.....	1
Number of Police Vehicles (excluding boats).....	72

Transit *

Dial-a-BATS Riders per year	16,130
Dial-a-BATS Miles Driven.....	115,717
Red Line #1 Riders per year.....	60,477
Red Line #1 Miles Driven.....	50,403



Miscellaneous Statistics



Red Line #2 Riders per year	55,050
Red Line #2 Miles Driven.....	49,674
Blue Line Riders per year	49,452
Blue Line Miles Driven	68,689

Sewage System *

Number of Sewer Connections	18,380
Daily Average Gallons treated.....	2.4 million

*Fiscal Year 2008-2009



Miscellaneous Statistics



Facilities and Services not included in the reporting entity

Education

Number of Elementary Schools.....	6
Number of Junior High Schools.....	2
Number of Secondary Schools.....	1
Number of Charter Schools.....	2
Number of Community Colleges.....	1

Fire Protection

Bullhead City Fire District

Major Employers

Western Arizona Regional Medical
 Wal-Mart Supercenter
 Bullhead City Elementary School District No. 15
 City of Bullhead City
 Colorado River Union High School District No. 2
 Sun Ridge Village
 Sam's Club
 Home Depot
 Mohave Valley Daily News
 Safeway Food Store #248

Major Tax Payers

Swanty's
 Mohave Electric Co-Operative
 Kohl's
 Sam's Club
 Target
 Home Depot
 Findlay's Motor Company
 Wal-Mart Super Center
 WM Grace Contractors
 Lowe's



Glossary of Terms



ADA: Acronym that stands for Americans with Disabilities Act. A measure pass by the federal government and became effective January, 1994; that requires, among other things, the City to make all programs and facilities accessible to any handicapped person who asks for it.

ADOT: Acronym that stands for Arizona Department of Transportation.

Appropriation: An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.

Appropriation Ordinance: The official document adopted by the City Council establishing the legal authority to obligate and expend resources.

Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. NOTE: the County establishes Property values. The City of Bullhead City does not assess property tax at this time.

Audit: Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to express an opinion of whether the City's financial statements present fairly the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with their performance of an audit, it is customary for an independent auditor to issue a management letter stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Basis of Accounting: A term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation, revenue bonds, and special improvement district bonds. These are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Budget: A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Bullhead City prepares a financial plan each fiscal year.

Budget Amendment: A procedure to revise a budget appropriation either by City Council approval through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments or by City Manager authorization to adjust appropriations within a departmental budget. These are discouraged.

Budget Basis: The form of accounting utilized throughout the budget process. The City's budget for general government is on the modified accrual basis. Revenues are recorded when they are both measurable and available. Liabilities are recognized when incurred (except for long-term debt which is carried in the general long-term debt account group). The City's accounting records for the Wastewater Enterprise Fund are maintained on a full accrual basis; revenues are recognized when earned and expenses are recognized when incurred.



Glossary of Terms



Budget Calendar: The schedule of key dates or milestones that the City follows during the preparation, adoption, and administration of the budget.

Budget Carryforward: The departments are responsible for requesting and verifying carry-forward. Carry-forwards are most frequently used during construction of large capital projects such as buildings, streets and sewers.

Budget Document: This document is used to present a comprehensive financial program to the citizens of Bullhead City, the City Council and other interested parties.

Budget Message: The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budget Policies: General and specific guidelines that govern financial plan preparation and administration.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body.

CDBG: Acronym that stands for Community Development Block Grant. A source of grant funding for a variety of projects, i.e. Safehouse construction, Family Self-Sufficiency Counselor funding, modifications to municipal facilities to comply with the Americans with Disabilities Act.

CIP: Acronym that stands for Capital Improvements Program.

CJEF: Acronym that stands for Criminal Justice Enhancement Fund. The State of Arizona Department of Public Safety administers this fund. This fund provides grant money to local law enforcement authorities to be used to enhance projects designed to prevent or control crimes.

Capital Improvements Plan (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones.

Capital Improvements Plan Budget: A Capital Improvement Plan (CIP) Budget is a budget separate from the operating budget. Items in the CIP are usually construction or renovation projects designed to improve the value of the government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities and large scale remodeling.

Capital Outlay: Expenditure that results in the acquisition of or addition to fixed assets.



Glossary of Terms



Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition, construction or renovation of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).

Control Account or Control Group: The identity given to expenditure types, such as personnel costs, services and supplies, and capital outlay expenditures.

Cost Center: An organizational budget/operating unit within a City department, i.e., Engineering Services is a cost center of the Public Works Department.

Debt Limitation: The limit set on the issuance of general obligation bonds per State constitution. For general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city services as water, lights, sewers, development of open spaces, preserves, parks, playgrounds and recreational facilities. The City currently has no general obligation bonds.

Debt Service: The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Direct Debt: The sum of the total bonded debt and any unfunded debt (i.e. short-term notes) of the City for which the City has pledged its "full faith and credit." This does not include the debt of overlapping jurisdictions.

Self-Supporting Debt: Debt for which the City has pledged a repayment source separate from its general tax revenues (i.e. Wastewater bond repaid from wastewater user charges/improvement district (assessment) bonds utility income/special assessment bonds).

Net Direct Debt (or Net Bonded Debt): Direct debt minus self-supporting debt.

Overlapping Debt: The City's proportionate share of the debt of other local governmental units that either overlap it or underlie it. The debt is generally apportioned based on relative assessed value.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deferred Compensation Agency Fund: The City administered fund that is used to account for the monies held for employees who elect to make cash contributions, through payroll deduction, to a tax-deferred plan known as the 457 Plan.

Deficit: An excess of expenditures over revenues.



Glossary of Terms



Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Designated Fund Balance: A portion of unreserved fund balance designated for a specific future use.

EDA: Acronym that stands for Economic Development Authority. A group of citizens appointed to a commission that works together to assist the City with the promotion of economic development and creation of jobs.

Encumbrance: The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. It is the intent of the City that the costs (including depreciation) of providing services to the general public be financed or recovered primarily through user charges. The rate schedules for these services should be established to ensure that user revenues are adequate to meet all necessary expenditures.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure: The outflow of funds paid for an asset obtained or goods and services acquired. NOTE: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

Expenditure Limitation: A state imposed limit placed on expenditures of the City.

FEMA: Acronym that stands for Federal Emergency Management Agency. A federal agency that provides funding for grants related to hazard mitigation.

Fiduciary Fund Type: The trust and agency funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

Financial Plan: A parent document for the budget that establishes management policies, goals, and objectives for all programs within the City.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Bullhead City has specified July 1 through June 30 as its fiscal year.

Fixed Assets: Assets of long-term character that is intended to continue or to be held or used, such as land, building, machinery, furniture and other equipment. The City has defined such assets as those with an expected life of more than one year and an acquisition cost of more than \$5,000.

Full-Time Equivalent (FTE): Ratio of total number of paid hours during a period (part time, full time, contracted) by the number of working hours in that period.



Glossary of Terms



Fund: An accounting entity that records all financial transactions for specific activities or government functions. Eight commonly used fund types in public accounting are: general fund, special revenue fund, debt service fund, capital projects fund, enterprise fund, trust and agency fund, internal service fund, and special assessment fund.

Fund Balance: Also known as financial position, fund balance is the excess of current assets over current liabilities and reserves and is therefore also known as surplus funds.

FY: Abbreviation for fiscal year, the time period designated by the City signifying the beginning and ending period for recording financial transactions.

GOHS: Acronym that stands for Governor's Office of Highway Safety. A state agency that provides funding for grants related to traffic enforcement programs.

General Fund: The primary operating fund of the City; the General Fund accounts for most of the financial resources of the government not specifically accounted for in other funds. General Fund revenues include primary property taxes, licenses and permits, local taxes, service charges, and other locally generated types of revenue. This fund usually includes most of the basic operating services, such as police protection, finance, data processing, courts, attorneys, parks and recreation, and general administration.

General Fixed Asset Account Group: A self-balancing group of accounts established to account for fixed assets of the City. This does not include fixed assets of the Wastewater Enterprise Fund. They are included in the Enterprise Fund.

General Governmental Revenue: The revenues of a government other than those derived from and retained in an enterprise fund.

General Long-term Debt Account Group: An account group that accounts for the balances due on long-term indebtedness that has been financed. The group also accounts for the dollar value of the accrued vacation and other compensated absences of city employees.

General Obligation Bonds: also known as GO Bonds. These types of bonds finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government. The issuance of general obligation bonds must be submitted to the voters for approval. The City has no general obligation bonds.

Goal: A statement of broad direction, purpose, or intent.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.



Glossary of Terms



HURF: Acronym that stands for Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets.

Improvement District: An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another, or to other governments, on a cost-reimbursement basis.

Lease Purchase Agreement: A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturity Date: The date by which long-term debt will be paid off.

MPC: Acronym that stands for Municipal Property Corporation. A non-profit corporation with the main purpose of providing a financing alternative to fund the cost of acquiring, constructing, reconstructing and improving various municipal properties and buildings suitable for use by and for leasing to the City.

MPC Bonds: A method of funding major municipal projects. Citizens do not have to vote on this means of financing, nor are the bonds subject to debt limitation as specified by State constitution.

Nonoperating Expense: An expense that is not directly related to the provision of services, i.e. debt service.

Nonoperating Revenue: Revenue that is generated from other sources, i.e. interest, and is not directly related to service activities.

NSIP: Acronym that stands for Neighborhood Street Improvement Program. A maintenance program that is adopted by City Council that provides for construction of asphalt surface improvements, street replacements, and seal coating to extend the life of the selected streets within the City.

Objective: A statement of specific direction, purpose, or intent based on the goals established for a specific department.

Operating Revenue: Funds received as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund, i.e. user charges.



Glossary of Terms



Operating Budget: The portion of the budget that pertains to daily operations that provides basic governmental services. The operating budget excludes the capital projects budget. It contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

Operating Transfer: City resources are transferred between various funds. Transfers are made in order to subsidize projects in other funds. Transfers to other funds always equal transfers from other funds.

Performance Budget: A budget that focuses upon departmental goals and objectives rather than those line items, programs or funds. Workload and unit cost data are collected in order to assess the effectiveness and efficiency of services.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

POST: Acronym that stands for Police Officer Standards and Training. A state agency that provides grant funding for various law enforcement training.

Primary Property Tax: A statutory limited tax levy that is based on value and may be imposed for any purpose.

Program Budget: A budget that focuses upon broad functions or activities of an agency or jurisdiction rather than upon its organizational budget units or object classes of expenditure.

Reserve: An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Retained Earnings: The accumulated earnings of an Enterprise or Internal Service Fund which have been retained in a fund and which are not reserved for any specific purpose.

REU: Acronym that stands for residential equivalent unit regarding connection to the wastewater treatment system.

Revenue: Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Revenue Bonds: Bonds usually sold for a construction project that will produce revenues for the government. That revenue is pledged to pay the principal and interest of the bond. Revenue bonds are not subject to the debt limitation as regulated by the State constitution; however, they still must be submitted to the voters for approval.

RICO: Acronym that stands for Racketeering Influenced Criminal Organizations. A Special Revenue Fund that accounts for the RICO revenues and expenses of the Police Department. Expenditures from this fund are restricted to the furtherance of law enforcement efforts.



Glossary of Terms



Risk Management: An organized attempt to protect a government's assets against loss in the most economical method.

Secondary Property Tax: An unlimited tax levy that may be used only to retire the principal and interest or redemption charges on bond indebtedness.

SLIF: Acronym that stands for State Lake Improvement Fund. A state fund that provides grant funding for improvement of water related recreation facilities.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Improvement District Bonds: Special improvement district bonds can be issued by a city to finance improvements in specific areas of the municipality. The property owners benefiting from the improvements are assessed to pay for the cost of retiring the bonds. This type of finance mechanism is generally used for such projects as street improvements and the extension of sewer lines.

Special Revenue Funds: Funds used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes.

Street Improvement District Bonds: Bonds issued for the constructing of streets and highways within the city. Highway user revenues may be pledged to repay the principal and interest of the bonds. The limitation of the issuance of these bonds is dependent on the bond rating. These bonds are not subject to the debt limitation as governed by State constitution, however, the issue must go to the voters for approval.

TOT: An acronym that stands for Transient Occupancy Tax, also known as bed tax. This is a local revenue source for the Economic Development Fund. Three percent tax is assessed on transient rentals (those of less than 30 days).

Trust and Agency Funds: Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City include expendable trust and agency funds. Expendable trust funds are accounted for in the same manner as governmental funds (general, special revenue, debt service, and capital project funds). Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Unreserved Fund Balance: Unreserved fund balance is the excess of assets over liabilities and reserves that is available for general appropriation.

WACOG: Acronym that stands for Western Arizona Council of Governments. A council of governments representing western Arizona, headed by an executive board that assist member agencies with the administration of government, community development, planning of municipal facilities and road improvements. This council also determines the distribution of Community Development Block Grant (CDBG) allocations.